

FINANCIAL TIMES

Making indigo

A new bug
in your jeans

Technology, Page 23

World Business Newspaper <http://www.FT.com>

Biotechnology

Europe takes
on the US

Page 15

The big issue

Management
myopia

Peter Martin, Page 14

Today's survey

The business
of travel

Separate section

Budget fear may
prompt further
Telekom sell-off

Germany's mounting budget difficulties have forced the government to consider rushing through the sale of a further stake in Deutsche Telekom, Europe's largest telecommunications group, which was part-privatised last November. Finance minister Theo Waigel confirmed a sell-off was possible as the coalition parties prepared for crucial meetings over stop-gap measures to ensure Germany fulfilled the criteria laid down in the 1991 Maastricht treaty for the single European currency. Page 16

Thrust to BA, American link-up: Five airlines, led by Lufthansa of Germany and United Airlines of the US, have launched one of the world's most powerful aviation groupings, posing a significant challenge to the proposed link-up between British Airways and American Airlines. Page 17

Nomura executives arrested: Three executives of Nomura, Japan's largest securities company, have been arrested in a growing scandal over the company's recent alleged payments to corporate gangsters. Page 16

US confident on free trade talks: US commerce secretary William Daley is confident that talks to create a Free Trade Area of the Americas will not break down, despite a disagreement on reducing tariffs. Page 6

Royal Dutch/Shell, the largest western oil company, has smashed an attempt by shareholders to have its environmental and human rights policies monitored externally. Page 22; Lex, Page 16

Japan's external surplus falls 24%: Japan's current account surplus fell by nearly a quarter in the 12 months to March, to Y7,180.2bn (\$60.6bn), reaching a seven-year low. However, economists predicted a rebound this year and warned of a revival of US-Japan trade tensions. Page 9

CAW profits up 12%: Pre-tax profits at Cable and Wireless, the UK's second largest telecommunications group, rose 12 per cent to £1.42bn (\$2.30bn) last year, boosted by a strong performance from Hongkong Telecom. Page 17; Lex, Page 16

Gazprom, the Russian natural gas monopoly, is planning to crack down on foreign investors evading a ban on buying the company's domestic shares. Page 16 and Lex

Beijing set for \$2bn in French deals: China's lavish welcome for French president Jacques Chirac, who arrives in Beijing today, is expected to include contracts worth as much as \$2bn. Page 6

Blair backs 'nation of entrepreneurs':



Britain's new prime minister Tony Blair (right) – with predecessor John Major before yesterday's state opening of Parliament – unveiled a package of reforms as he laid out the government's priorities for its first parliamentary session. "I want Britain to be a nation of entrepreneurs," he said. Full reports, Page 12; Editorial Comment, Page 15

Europe, America's best for business: Western Europe and North America will be the world's most congenial locations for business in the next five years, says a survey. Page 6

French state companies face changes: The French government is creating a new State-shareholder Council to improve management of public-sector companies. Recent losses in state-owned enterprises such as Crédit Lyonnais and GAN have provoked indignation. Page 2

Vietnam drug ring sentenced: Eight people have been sentenced to death in Vietnam for their part in a massive heroin trafficking ring, marking the country's first battle with the international drugs trade. Page 9

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STOCK MARKET INDICES
New York Stock Exchange
Dow Jones Ind Av ... 7,317.48 (+43.27)
NASDAQ Composite ... 1,336.17 (+2.55)
Europe and Far East
CAC40 ... 2,774.63 (+55.05)
DAX ... 3,573.05 (+21.45)
FTSE 100 ... 4,686.5 (-4.41)
Nikkei ... 20,262.72 (+80.61)

US LUNCHEONTE RATES
Federal Funds ... 5.75%
3-mth T-bills Yld ... 5.18%
Long Bond ... 6.62%
Yield ... 8.85%

OTHER RATES
UK 3-mth Interbank ... 6.17%
UK 10 yr Gilt ... 10.22%
France 10 yr OAT ... 9.93%
Germany 10 yr Bond ... 10.24%
Japan 10 yr JGB ... 10.15%
(103.45)

NORTH SEA OIL (Argus)
Brent Dated ... \$19.07 (19.40)

2.0
8 7 7 0 1 7 4 7 3 6 1 4 2
Globe 01/25, February 2, 1997, Foreign currency rates.
Sovereign 01/25, February 2, 1997, Gold price.
Globe 01/25, February 2, 1997, Foreign exchange rates.
Sovereign 01/25, February 2, 1997, Gold price.
Globe 01/25, February 2, 1997, Gold price.
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Sovereign 01/25, February 2, 1997, Gold price.

Sharp drop in US producer prices

Latest figures create dilemma for Federal Reserve's policymaking body

By Gerard Baker
in Washington

US producer prices recorded their sharpest drop in four years last month, according to figures released yesterday, suggesting that sustained strong growth in US demand and output has yet to generate inflationary pressures.

The Commerce Department reported that prices charged by producers for finished goods fell by 0.6 per cent in April, largely the result of a sharp decline in energy costs.

But even excluding the usually volatile energy and food

components, the core producer price index fell by 0.1 per cent in April, the third monthly fall in four months.

Finished goods prices excluding food and energy were just 0.6 per cent higher than a year earlier.

The figures intensify the dilemma facing the Federal Reserve as its policymaking open market committee prepares to meet next Tuesday.

Faced with evidence of rapid growth but no current inflation, the central bank raised interest rates at its last committee meeting in March, as a "pre-emptive strike" against the risk of future price

increases. But with a continuing dearth of hard evidence of accelerating prices, many economists believe that the case for further rate increases is weakening.

"Given these continued exceptionally good inflation numbers, the Fed will be hard-pressed to raise rates again," said Mr Mickey Levy, chief economist at Nations Bank Capital markets, an investment bank.

Nor was there any evidence last month of rising prices further up the production pipeline.

Intermediate goods prices, also excluding food and

energy, in April were just 0.2 per cent higher than a year earlier, and raw material prices were actually 1 per cent lower.

However, economists said the critical question for the Fed next week was not about concrete evidence of past price increases, but the extent to which the economy was slowing after its surge in the first quarter.

Output grew at an annual rate of 5.8 per cent in the first three months of the year, and while that has not yet produced inflationary pressures, central bank policy makers believe that a rate of growth

anywhere close to that will eventually spark wage increases and price rises.

"The Fed keeps telling us they are focused on growth, not current inflation," said Mr Christopher Low, economist at HSBC, an investment bank.

"These (producer price) numbers will not be the key to the decision next week."

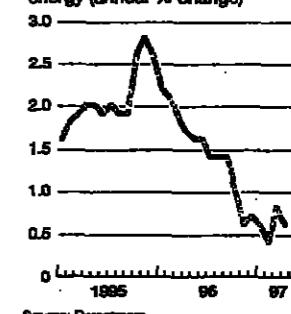
Only if the Fed is convinced

the economy has slowed markedly from its first-quarter pace is it seen as likely to consider abstaining from another rate increase at next week's meeting.

So far, the evidence of that is unclear.

Consumer spending has

US producer prices
Finished goods, less foods and
energy (annual % change)



Source: Commerce
slowed since March, as has activity in the housing market, but overall demand may not yet have slowed enough for the Fed's comfort.

Singapore joins Thailand in its defence of baht

By Ted Bardecker in Bangkok

The central banks of Thailand and Singapore yesterday stepped in jointly in an attempt to prop up a weakening Thai baht and prevent any spread of instability to other Asian financial markets.

It was the first time Asian central banks publicly admitted such collaboration. Traders said the intervention also involved the chief monetary authorities of Hong Kong and Malaysia, but this was not confirmed.

The action failed to support the baht, which fell to its lowest level this decade, closing well below the floor of the trading band maintained by the Bank of Thailand.

The Bangkok stock market fell 4.8 per cent, finishing at its lowest point since 1990.

A statement from the Bank of Thailand and the Monetary Authority of Singapore said the intervention was "aimed at stemming excessive speculative activities which may lead to disorderly conditions in the Thai and regional financial markets". It added: "Other appropriate measures will be taken as necessary."

The Bank of Thailand made it clear that it did not borrow money under repurchase arrangements with the Singapore authority. "The help was only technical," it said.

Traders said the technical help involved the Monetary Authority of Singapore using

its vast network of affiliated dealers to sell Thailand's dollar holdings in the Singapore market, where about half of all baht trading takes place.

Though the intervention was "technical", it was still ground-breaking and comes against a backdrop of increasing desire for co-operation among regional monetary authorities. A network of bilateral repurchase agreements have been put in place in case of such speculative attacks.

There was no indication why these agreements were not brought into play.

In Thailand's case, the agreements give it access to an extra \$40bn to \$50bn, on top of its own reserves of nearly \$40bn, for defending the currency, according to finance minister Mr Amnuay Viravan.

The baht closed weaker at

Continued on Page 16
Currencies, Page 25
World stocks, Page 33

Russia agrees Nato expansion plan

By Chrystia Freeland in
Moscow and Bruce Clark
in Washington

Nato and Russia yesterday agreed a historic pact signalling the Kremlin's tacit acceptance of the western military alliance's planned eastward enlargement.

Western and Russian leaders said the deal, which follows months of negotiations, will reassure Moscow that Nato expansion does not pose a threat, while allowing the alliance to move into eastern Europe without making an enemy of the Kremlin.

"While in the past we were concerned [about the threat posed by Nato expansion], after it [the agreement] has been signed, this concern should go away," Mr Boris Yeltsin, the Russian president, said in a television interview.

The Kremlin chief was speaking just a few hours after the agreement had been reached in a two-day negotiating session in Moscow between Mr Javier Solana, the Nato secretary-general, and Mr Yevgeny Primakov, the Russian foreign minister.

The two men embraced after making what a joint communiqué described as "decisive progress" on an agreement that the east-west sparring partners both characterised as a victory for "reason".

Western leaders on both sides of the Atlantic praised the agreement and claimed credit for pushing it through.

Mr Klaus Kinkel, the German foreign minister, called it "good news" and said his "countless talks" with Mr Primakov had "paid off." A French foreign ministry spokesman said the pact was

a "historic event" and claimed Nato was "at the origin of these ideas". The White House, which has been the driving force behind Nato's expansion plans, was "encouraged" and said the outline of the bargain had been agreed at a February US-Russia summit.

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dropped the toughest of the demands it made at the beginning of the year, when its rhetorical fight against Nato expansion was at its height.

The pact is expected to be signed by Nato heads of state, signalling that Moscow has failed in its push for a legally binding deal ratified by the alliance's second class of members.

A second Moscow concern – that the alliance would station troops and weapons on the territory of its new members – seems to have been assuaged

by psychological reassurance but few real concessions.

Nato is believed to have stuck by its insistence that it cannot offer official guarantees about the eastward movement of military infrastructure because that would create a second class of members.

However, it repeated its avowal that it has "no intention to station nuclear weapons in new entrant countries."

Editorial Comment, Page 15

This announcement appears as a matter of record only

Swiss hunt for Mobutu family's hidden millions

By William Hall in Zurich

The Swiss government has ordered its Federal Banking Commission to undertake an investigation of the country's banks to determine how much of the family fortune of Zaire's beleaguered president Mobutu Sese Seko is hidden there.

The move means that any Mobutu account held in Switzerland's 400-plus banks are effectively blocked.

The Swiss Federal Banking Commission, yesterday issued a notice requiring all Swiss banks, with the exception of the rural Raiffeisen co-operative banks, to report all information on Mobutu-related bank accounts by May 30.

This is believed to be the biggest nationwide search since the Swiss banks were asked to block the family fortune of Ferdinand Marcos, former president of the Philippines, more than 10 years ago.

The investigation will cover the branches and subsidiaries of Swiss banks at home and abroad and the Swiss operations of foreign banks.

claimed no knowledge of having any Mobutu-related accounts and have argued that the blocking of the \$500m Marcos family fortune should have prevented other dictators from leaving money in Swiss accounts.

But the Financial Times reported this week that close aides of Mr Mobutu believed the bulk of his liquid assets remained in Swiss banks.

Mr Kurt Hauri, president of the banking commission, said that the commission had requested details of the sums involved, any counter-parties and the identity of the beneficial owners.

Mr Mobutu was yesterday on board a ship at Pointe Noire on the Congolese coast waiting for Mr Kabilo to arrive to continue negotiations expected to lead to a handover of power.

The aim is to discover the identity of all accounts held directly or indirectly by members of the Mobutu family.

The announcement of the commission investigation coincided with the news that the Swiss government had been asked by representatives of Mr Laurent Kabilo, the rebel leader trying to oust the president, to block all Mobutu accounts and assets held in Switzerland. There was confusion in Switzerland and Zaire over the validity of the request. Swiss authorities can only block assets if they are asked by a foreign government.

One senior Swiss banker said yesterday that any bank which was found to have transferred funds following the announcement of the investigation would be in serious trouble.

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Freshfields acted as solicitors to the company and to the equity investors

Coopers & Lybrand acted as investigating accountants

£74,000,000

Management buy out of

DSSD

The UK's leading secure business services provider

Led and arranged by

NEWS: EUROPE

New Albania poll law irks opposition

Threatened boycott of election could lead the country back to anarchy. Kevin Done reports

President Sali Berisha announced the start of Albania's election campaign yesterday amid fears that a threatened opposition boycott of the poll could return the country to anarchy.

Mr Franz Vranitzky, the international community's special envoy to Albania, is to return to the country today to try to patch up the fragile accord arranged under his auspices last Friday between the main political forces in the country.

Opposition parties have been angered at the way Mr Berisha's Democratic party railroaded a controversial new election law through parliament late on Tuesday in defiance of last week's deal which called for the law to be agreed by consensus.

Under the new election law the number of seats in parliament will be increased to 165, with 115 decided by majority voting and 40 by proportional representation. The opposition wants more of the seats to be decided by proportional representation.

Mr Berisha told a rally yesterday at Kavaja, a Demo-



Unbowed: President Berisha defiantly launched his campaign amid threats of a boycott

cratic party stronghold south-west of Tirana, that he would sign the election law and dissolve parliament for elections to take place on June 26.

"I will decree the election day and will dissolve the parliament, which you elected (last year) with your free vote, the martyr parliament of the rebellion, and we will elect a more power-

ful and wiser parliament," he told a crowd of several hundred people.

Last year's election was widely condemned by the opposition parties for ballot-rigging, intimidation and violence and was regarded as seriously flawed by international monitors.

Mr Vranitzky, appointed by the Organisation for Security and Co-operation in

further committing resources to Albania".

The parties, which signed the accord last Friday including the Democratic party, had been committed to reaching agreement on the election law before taking it to parliament, said Mr Vranitzky.

"All parties must go into the election campaign confident that the results will truly represent the will of the Albanian people," he said.

Mr Vranitzky will seek to ensure that the opposition parties do not abandon the fragile electoral process, which is seen as the vital first step for returning order to the country, which was plunged into chaos earlier this year by the collapse of a series of fraudulent pyramid finance schemes.

A move to boycott the poll would also undermine the caretaker government of national reconciliation, which was appointed in March under the Socialist prime minister, Mr Bashkim Fino, with the aim of ending the armed insurrection in particular in southern

New car sales rise on national incentive plans

By Haig Simonian,
Motor Industry
Correspondent

New car registrations in western Europe climbed by an unexpectedly strong 9.3 per cent in April compared with a year earlier, as national incentive schemes continued to distort sales.

About three-quarters of last month's 108,000 unit increase, compared with April 1996, stemmed from Italy, where a government incentive scheme has rallied sales. Registrations also climbed sharply in Spain on the back of new fiscal incentives to stimulate car buying.

The strong figures from the two countries helped to reverse the previous decline in new car registrations this year. Registrations were up 0.8 per cent in the first four months on a year earlier, compared with a 2.2 per cent fall in January-March.

The Democratic party retains a stranglehold on parliament after winning 123 of the 140 seats in last year's flawed election.

new figures from the European Automobile Manufacturers' Association. Registrations were further boosted by a 12.4 per cent rise in the UK and a 2.3 per cent climb in Germany.

The upturns helped to compensate for the continuing decline in France after the end of an incentive programme. French registrations fell by 10.5 per cent last month, bringing the cumulative decline in the French market to 22.6 per cent in the first four months of this year.

The sharp national differences had predictable impact on manufacturers. Fiat group sales rose by 23 per cent last month, year on year, with the Italian incentive programme. More surprisingly, Renault and Peugeot-Citroën registrations rose by 13.4 per cent and by 2.3 per cent respectively as strong exports compensated for lower registrations in the home market.

Korean registrations dropped by 4.5 per cent last month. The strong figures from the two countries helped to reverse the previous decline in new car registrations this year. Registrations were up 0.8 per cent in the first four months on a year earlier, compared with a 2.2 per cent fall in January-March.

In Italy registrations soared by 52.4 per cent to 231,500, while in Spain, sales climbed by 19.7 per cent to 69,300, according to preliminary figures.

Most European new car registrations
January-April 1997

	Units	Change '97	Units	Change '97	Units	Change '97
TOTAL MARKET	4,690,000	+0.8	360,000	+0.0%	300,000	+0.0%
MANUFACTURERS:						
Volkswagen group	516,145	+2.8	77,300	+1.3	5,700	+0.0%
Volkswagen	407,571	+5.2	61,010	+1.1	4,200	+0.0%
Audi	184,216	+1.7	25,525	+3.9	2,200	+0.0%
Seat	107,365	+7.1	22,200	+2.3	1,700	+0.0%
Skoda	24,597	+3.6	3,075	+0.7	250	+0.0%
Car groups:						
Fiat	302,576	+0.8	42,620	+2.0	3,200	+0.0%
Lancia	55,932	+0.5	8,180	+1.5	650	+0.0%
Alfa Romeo	42,888	+1.7	6,030	+1.1	450	+0.0%
General Motors	573,622	+0.8	72,200	+2.0	5,200	+0.0%
Opel/Vauxhall	550,472	+0.7	71,700	+1.7	5,000	+0.0%
Seat*	21,080	+4.6	3,100	+1.1	250	+0.0%
Ford group:						
Ford	222,992	+0.5	34,100	+1.0	2,500	+0.0%
Lincoln	11,240	+5.4	2,100	+1.0	150	+0.0%
Mazda	6,733	+2.8	1,020	+1.0	100	+0.0%
PSA Peugeot Citroën	521,297	+0.7	71,100	+2.0	5,200	+0.0%
Peugeot	207,592	+1.1	25,500	+2.3	2,000	+0.0%
Citroën	223,815	+0.3	34,800	+4.5	3,000	+0.0%
Renault	457,595	+1.1	67,000	+2.0	5,000	+0.0%
BMW group:						
BMW	261,804	+0.5	36,000	+1.1	2,500	+0.0%
BMW	146,397	+0.2	19,500	+0.7	1,500	+0.0%
Rover	132,207	+0.7	2,800	+2.0	200	+0.0%
Mercedes-Benz	169,768	+0.4	20,800	+1.1	1,500	+0.0%
Volvo	84,412	+1.8	1,800	+1.1	150	+0.0%
Nissan	135,611	+0.7	21,000	+2.1	1,500	+0.0%
Toyota	129,913	+1.7	23,000	+2.5	1,500	+0.0%
Honda	75,065	+1.5	11,500	+1.5	1,000	+0.0%
Mazda	65,416	+0.5	8,000	+1.2	600	+0.0%
Other Japanese	20,271	+0.5	2,100	+1.1	150	+0.0%
Total: Korea	25,540	+2.2	3,100	+1.1	200	+0.0%
MARKETS:						
Germany	1,214,100	+0.3	210,000	+0.0%	16,000	+0.0%
Italy	657,000	+0.5	80,000	+1.6	6,000	+0.0%
United Kingdom	702,200	+0.0	100,000	+0.0%	7,000	+0.0%
France	570,000	+0.5	70,000	+1.0	5,000	+0.0%
Spain	350,000	+0.7	40,000	+1.0	3,000	+0.0%

*With 10 per cent and onwards discounts. Includes cars imported from US first registered in Europe.

**With 20 per cent and onwards discounts. Includes cars imported from UK first registered in Europe.

†With 10 per cent and onwards discounts. Includes cars imported from France first registered in Europe.

Source: ACEA European Motor Vehicle Manufacturers Association. Figures are preliminary.

French state companies face changes

By David Owen in Paris

The French Socialist party yesterday estimated the cost of its plan to create 700,000 jobs for young people at FF135bn (\$6bn) to be funded by re-allocation of existing employment programmes, early retirement and voluntary contributions from companies, writes Andrew Jack in Paris.

Mr Dominique Strauss-Kahn, a senior Socialist politician, said companies would be asked to contribute 0.5 per cent in additional social security costs, stressing the charge would only be introduced in consultation with businesses.

He said a unified grant of existing job assistance measures costing FF40,000-FF50,000 per job would be used to encourage employers in the private sector to employ 350,000 young people and help cut the 13 per cent jobless rate.

Up to 150,000 of these posts could come by allowing those aged under 60 but who had

otherwise been made redundant to retire early.

These had triggered doubts over the state's ability to manage the public service.

The centrepiece of the reforms was the creation of a new state-shareholder council reporting to the finance ministry and charged with evaluating ways the state should intervene in the running of public sector companies in its possession.

It was because public enterprises had not respected their basic duties of transparency and good management that a number

of "financial catastrophes" had taken place, the president said.

The council, whose identity should be known next week, would be an independent personality from the private sector. The new body would be able to formulate any recommendations it considered useful to improve the way the state-shareholder functions.

In addition, as part of a drive to establish "Chinese walls" designed to distinguish clearly between different

year, would consist of some 10 individuals drawn from the private and public sectors.

Its president, whose identity should be known next week, would be an independent personality from the private sector. The new body would be able to formulate any recommendations it considered useful to improve the way the state-shareholder functions.

The reforms also contained measures designed to make civil servants sitting on the boards of public sector companies more "professional". In particular, a single person will no longer be able to sit on more than four such boards.

CONTRACTS & TENDERS

Die

POST und TELEKOM AUSTRIA AG, A-1011 Wien, Postgasse 8

(PTA), beabsichtigt, eine

Beteiligung an einem Unternehmen, das aufgrund einer von der PTA eingeräumten öffentlichen Dienstleistungskonzession gedruckte und elektronisch nutzbare Teilnehmerverzeichnisse (Telephonbücher) herausgibt, zu erwerben.

Die Dienstleistungskonzession gilt ab den 1998 erscheinenden Ausgaben 1998/99 und ist unter der Voraussetzung einer gedeihlichen Zusammenarbeit der Gesellschafter zeitlich nicht begrenzt. Die Finanzierung der Telephonbücher hat im Wege der Vermarktung der Teilnehmerverzeichnisse, Branchenbücher etc. durch den Dienstleistungskonzessionär zu erfolgen. Die Post und Telekom Austria AG strebt eine Beteiligung am neu zu gründenden oder bestehenden Unternehmen des Dienstleistungskonzessionärs im Ausmaß von rd. 40% an und lädt hiermit Interessenten ein,

Angebote für die Beteiligung der PTA am Unternehmen des Dienstleistungskonzessionärs abzugeben.

Der Gegenstand des Beteiligungunternehmens soll in der wirtschaftlichen Verwertung der Dienstleistungskonzession, sei es in Form der Herausgabe von gedruckten regionalen oder lokalen Teilnehmerverzeichnissen, Branchenbüchern, CD-Rom Lösungen sowie der sonstigen Nutzung der Anschlussdaten liegen. Die Gesellschafter haben sich zur exklusiven Wahrnehmung dieser Verwertungsaktivitäten hinsichtlich der österreichischen Teilnehmerdaten im Rahmen des Beteiligungunternehmens zu verpflichten. Das Unternehmen soll als Kapitalgesellschaft organisiert sein und im Hinblick auf seinen wirtschaftlichen Schwerpunkt seinen Sitz in Österreich haben. Die PTA strebt nicht die Übernahme der operativen Führung an.

Interessenten, die einschlägige Erfahrung in der Herausgabe von Teilnehmerverzeichnissen und entsprechender elektronischer Medien im In- oder Ausland haben sowie über einen gesicherten finanziellen Background verfügen, werden nach schriftlicher Erbringung eines ausreichenden Qualifikationsnachweises eingeladen, sich die detaillierten Bietungsunterlagen zu beobachten. Der Qualifikationsnachweis ist gegenüber dem mit der Abwicklung des Angebotsverfahrens beauftragten Wirtschaftsprüfungsgeellschaften: KPMG Austria Gesellschaft m.b.H. - Dr. F. Jonasch u. Dr. W. Platzer OHG (p.A. KPMG Austria GmbH, A-1090 Wien, Kollingasse 19, Tel: +43 (1) 31 332 0; Fax: +43 (1) 31 332 5, z.Hd. Herrn Mag. Reiner Leu) zu erbringen; die Bietungsunterlagen sind ebendort zu beobachten. Der vorab zu erbringende Qualifikationsnachweis hat zu umfassen: Kurzbeschreibung einschlägiger Referenzprojekte (incl. Nennung einer Kontaktperson beim Vertragspartner), Beibringung einer Auskunft seitens der Hausbank, Angabe der Konzernzugehörigkeit sowie Nennung der Mehrheitgesellschafter.

Auf Grundlage der behobenen Bietungsunterlagen ist bis zum 13. Juni 1997 14 Uhr MEZ (Zeitpunkt des Einlangens) bei der KPMG Austria Gesellschaft m.b.H. - Dr. F. Jonasch u. Dr. W. Platzer OHG, p.A. KPMG Austria GmbH, A-1090 Wien, Kollingasse 19, ein verbindliches Angebot für die Beteiligung der PTA am neu zu gründenden oder bestehenden Unternehmen des Dienstleistungskonzessionärs zu legen. Die Evaluierung der Angebote wird durch die beauftragten Wirtschaftsprüfungsgeellschaften nach Maßgabe eines höchstmöglichen Beitrages zum Shareholder Value der PTA unter Berücksichtigung von Know How und finanziellen Background des Bieters erfolgen.

Preis für die Beteiligung für das Projekt der Beteiligung und aufnehmen der Beteiligung in England und Wales.

Preis für die Beteiligung für das Projekt der Beteiligung und aufnehmen der Beteiligung in England und Wales.

Preis für die Beteiligung für das Projekt der Beteiligung und aufnehmen der Beteiligung in England und Wales.

Preis

NEWS: EUROPE

Rates for Emu could be set this year

By Neil Buckley
in Strasbourg

Exchange rates for future members of the European single currency could be set before the end of this year to avoid turbulence on the money markets, Luxembourg confirmed yesterday.

Mr Jacques Poos, foreign minister of Luxembourg, which takes over the EU's six-month rotating presidency on July 1, said "indicative" conversion rates for currencies in the future euro bloc could be agreed this autumn, if it became clear EU states had met the convergence criteria for monetary union.

"If, later in the year, we have the

certainty that a significant number of countries meet the criteria, action [on rates] can be taken," he said.

His comments followed the disclosure by Mr Jean-Claude Juncker, Luxembourg's prime minister, that Luxembourg was preparing a "war plan" to avoid speculative attacks in the money markets that could threaten economic and monetary union.

Setting conversion rates for currencies in the future euro bloc this year could provoke controversy since it would effectively prejudice the political decision on which countries would be members of Emu could produce a re-run of the turbulence of 1992 and 1993 which caused the break-up of the old Exchange Rate Mechanism.

However, officials confirmed it was theoretically possible to set an indicative rate for a country which did not go on to join the first wave of euro members, when Emu is launched on January 1 1999.

Mr Poos said bringing forward an agreement on exchange rates had already been informally discussed by EU finance ministers, after Mr Juncker's suggestion.

The idea reflects concern among EU central bank governors and monetary officials that speculation in financial markets on which countries would be members of Emu could produce a re-run of the turbulence of 1992 and 1993 which caused the break-up of the old Exchange Rate Mechanism.

But some officials voiced fears that suggestions of early setting of rates could simply bring forward any uncertainty.

Mr Poos said the Maastricht Treaty stipulated decisions on membership of Emu and exchange rates had to be taken on the basis of EU members' financial performance in 1997, but did not dictate a timetable.

Once the main convergence figures on budget deficits, debt, inflation and interest rates for 1997 became clear, there was nothing to stop EU finance ministers setting indicative conversion rates.

These might then be ratified by a European Council, or summit of EU leaders, he added.

European Commission officials confirmed the treaty would allow Luxembourg to initiate early action on exchange rates, or at least set out clear targets and procedures for setting rates.

The Luxembourg plan involves EU leaders informally agreeing or publicly stating their target for conversion rates between future euro members, exploiting the 15 per cent fluctuation bands in the ERM to secure a "managed float".

Provided target rates were credible, substantial central bank intervention would be needed only at the end of the transition period to Emu in late 1998, bankers believe. Definitive rates would be set on Emu's launch in 1999.

Fischler slams slack food safety standards

By Maggie Uni in London

Some European states are failing to apply standards designed to eliminate BSE or "mad-cow" disease and tighter controls are needed to prevent a risk to human health, the European Commission said yesterday.

Mr Franz Fischler, the EU farm commissioner, said inspections carried out in member states had revealed "a certain weakness" in the "implementation and control

of the rendering standards and the ban on feeding meat and bone meal to mammals".

The Commission endorsed Mr Fischler's recommendations which were backed by Ms Emma Bonino, the commissioner responsible for consumer health. She said the implementation of the

Commission's recommendations was "critical for consumer safety" and "member states must shoulder their responsibilities".

The Commission had

broken, and were presenting "a risk to animal and human health".

The recommendations include action to ensure standards for processing animal waste introduced on April 1 this year were "fully implemented by all member states".

Mr Fischler also recommended the Commission should "insist" on a ban on specified risk material – the parts of an animal which are thought to carry BSE, such

as the brain and spinal cord – in all human and animal feed throughout the EU.

An attempt to introduce such a ban was defeated at a meeting of the farm ministers' council in December.

Since then, Mr Fischler said, the findings from the inspections made the case "stronger than ever".

Mr Fischler will now draft detailed proposals which will go to the EU's Standing Veterinary Committee. A qualified majority of that committee

would be sufficient to adopt the proposals. Failing that Mr Fischler again will push his plans in the farm ministers' council.

UK farm leaders have long pressed for the EU to adopt the stricter controls which apply in the UK. Mr Ian Gardner, policy director of the National Farmers' Union, said he welcomed the Commission's move.

He said if the proposals were applied it would give greater assurance to consumers that beef was safe to eat. He said "there is now a general acceptance in the Commission that BSE is not just a UK problem. It's worst in the UK, but the other 14 cannot wash their hands of it".

Further, he said, it would make a more level playing field for British beef producers who have complained that other European countries have been using the UK as a "sink" for their beef and undercutting prices.



Oil pipeline hope may spur Azeri peace

By Bruce Clark
in Washington

disputes over the status of Nagorno-Karabakh, an Armenian-populated enclave of Azerbaijan.

Tens of thousands of people were killed in fighting before a 1994 ceasefire which has been violated by several recent skirmishes.

Today's meeting is aimed at working out a formula for balancing Azerbaijan's insistence on full sovereignty over its territory and Armenia's concern for the security of its ethnic kin.

Previous proposals have called for the early return of thousands of Azeri refugees who were driven from their homes in the region around Karabakh in 1992-93.

The Azerbaijan International Operating Company, a BP-led consortium which has signed an \$8m contract to extract oil off the Azeri coast, has yet to decide which route to use to transport its main output.

Its initial production, or early oil, will be divided between two pipelines: one through Georgia, and the other passing through the former war zone of Chechnya to the Russian port of Novorossiysk.

If the western powers and Russia, which are rivals for influence in the region, can agree on the common approach they could send a joint delegation to put pressure on the parties, diplomats said.

"We would welcome the economic benefits of a pipeline but we will not trade the security of Karabakh for oil," said Mr Rouben Shouguarian, the Armenian ambassador to the US, yesterday.

The viability of the Chechen route has been enhanced by this week's Russian-Chechen peace accord – but also overshadowed by clashes between Muslim sects in the neighbouring Russian region of Dagestan.

However the status of the Lachin corridor, linking Armenia with Karabakh, and the town of Shusha which is the region's highest point, have generally been sticking points.

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Mr Caspar Weinberger, the former US defence secretary, has this month castigated the administration for conceding too much to Russia and Armenia in the tug of war over control of the Caspian region.

The US and France have recently joined Russia as co-chairmen of the 11-nation Minsk group which has been trying to settle the bitter

dispute in Nagorno-Karabakh.

He said Russia's "oil grab" in the Caspian could turn out to have greater strategic significance than the expansion of Nato.

Invitation to shareholders to attend the 124th ordinary General Meeting of Zurich Insurance Company

on Wednesday, June 11, 1997 at 10:00 a.m.

in the "Kongressaal," entry K of the Zurich "Kongresshaus," Claridenstrasse 3, 8002 Zurich (doors open at 9:00 a.m.)

Agenda

1. Approval of the annual report, the annual financial statements and the consolidated financial statements for 1996 and cognizance of the auditors' and group auditors' reports.

The Board of Directors proposes that the annual report, the annual financial statements and the consolidated financial statements for 1996 be approved.

2. Utilization of available earnings for 1996

Annual profit for 1996	SFr. 603,644,403
Profits brought forward	SFr. 14,419,055
Available earnings for 1996	SFr. 618,063,458

The Board of Directors proposes that the available earnings be used as follows:

- Allocation to the free reserves	SFr. 265,000,000
- Designation of a SFr. 7,20 dividend before tax for the 1996 financial year on each of the 46,903,333 dividend-paying shares (nominal value SFr. 10.-), payable from June 17, 1997, less a 35% deduction for Swiss withholding tax	SFr. 337,703,998
- Undistributed profit carried forward	SFr. 618,063,458

If this proposal is approved, dividends of SFr. 4.68 net after deduction of withholding tax will be paid out free of charge either by remittance to the bank indicated for deposit of dividends, or to the account stipulated for those shareholders with shares in private safekeeping or upon presentation of a dividend payment order as of June 17, 1997.

3. Release for members of the Board of Directors and the other executive bodies

The Board of Directors proposes that members of the Board of Directors and the executive bodies be released from liability for their activities in the 1996 business year.

4. Authorized increase of capital

The Board of Directors proposes the creation of an authorized capital of maximum SFr. 25 million nominal value by inserting the following new Art. 5a) into the articles of incorporation:

"Art. 5a) Authorized share capital
(1) The Board of Directors is authorized to increase the share capital by no later than June 11, 1999 by an amount not exceeding SFr. 25,000,000 ('authorized capital') by issuing up to 2,500,000 fully paid registered shares with a nominal value of SFr. 10.- each through exercise of conversion and/or option rights, which are granted in connection with bonds or similar debt instruments of the Company or one of its group companies in national or international capital markets and/or by exercising option rights which are granted to the shareholders. When issuing bonds or similar debt instruments connected with conversion and/or other option rights the preemptive rights of the shareholders are excluded. The current owners of conversion and/or option rights are entitled to the new shares. The conversion and/or option conditions are to be determined by the Board of Directors."

"(2) a) The share capital may be increased by an amount not exceeding SFr. 25,000,000 by issuance of up to 2,500,000 fully paid registered shares with a nominal value of SFr. 10.- each through exercise of conversion and/or option rights, as well as any successive transfer of shares are subject to the restrictions of Art. 8 of the articles of incorporation.

"c) The Board of Directors is authorized, when issuing bonds or similar debt instruments connected with conversion and/or option rights, to restrict or withdraw the right of shareholders for advance subscription in cases where such bonds are issued for the financing of a takeover of an enterprise, of parts of an enterprise or of participations. If the right for advance subscription is withdrawn by the Board of Directors, the following applies: the convertible bond or warrant issues are to be offered at market conditions (including dilution protection clauses in accordance with market practice) and the new shares are issued at current convertible bond or warrant issue conditions. The conversion rights may be exercisable during a maximum of 10 years and option rights during a maximum of 7 years from the time of the respective issue. The conversion or option price must equal at least the average of the most recent share-selling price on the Swiss Stock Exchange over the five-day period preceding the determination of the definitive issue conditions for the respective convertible bond or warrant issues."

"(3) The Board of Directors determines the date of issue of new shares, the issue price, type of payment, conditions of exercising preemptive rights, and the beginning of the dividend entitlement. The Board of Directors may issue new shares by the means of a firm underwriting by a banking institution or syndicate with subsequent offer of those shares to the current shareholders. The Board of Directors may allow the expiry of preemptive rights which have not been exercised or it may place these rights as well as shares, the preemptive rights of which have not been exercised, at market conditions.

"4) The Board of Directors is further authorized to restrict or withdraw the preemptive rights of shareholders and allocate them to third parties if the shares are to be used for the takeover of an enterprise, of parts of an enterprise or of participations or if issuing shares for the financing of such transactions or for the purpose of expanding the scope of shareholders in connection with the quotation of shares on foreign stock exchanges."

5. Contingent increases in capital

"5. The Board of Directors proposes the creation of a contingent capital of a maximum amount of SFr. 25 million nominal value in connection with the granting of conversion and/or option rights by inserting the following new Art. 5b) paragraph 1 into the articles of incorporation:

"(1) a) The share capital may be increased by an amount not exceeding SFr. 25,000,000 by issuance of up to 2,500,000 fully paid registered shares with a nominal value of SFr. 10.- each through exercise of conversion and/or option rights, which are granted in connection with bonds or similar debt instruments of the Company or one of its group companies in national or international capital markets and/or by exercising option rights which are granted to the shareholders. When issuing bonds or similar debt instruments connected with conversion and/or other option rights the preemptive rights of the shareholders are excluded. The current owners of conversion and/or option rights are entitled to the new shares. The conversion and/or option conditions are to be determined by the Board of Directors."

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"5. The Board of Directors proposes that the Messrs. Dani G. Mead and Philippe Pidoux be newly elected to the board for a three-year term of office.

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Mediators kept waiting by Kabila

By Michael Wrong
in Kinshasa

A last-ditch attempt to arrange a peaceful transfer of power in Zaire was delayed yesterday as the rebel leader, Mr Laurent Kabila, once again kept South African mediators waiting for him to turn up for his shipboard meeting with President Mobutu Sese Seko.

Exhibiting the same behaviour that held up the first summit 10 days ago, the guerrilla leader missed his rendezvous in the Angolan oil town of Soyo with South Africa's defence minister, meant to take him by helicopter to the SAS Outeniqua.

A rebel spokesman said Mr Kabila was waiting in the Angolan enclave of Cabinda. For "security reasons", he would only join Mr Mobutu, President Nelson Mandela and UN envoy Mohamed Sahnoun on the warship once it had left the Congolese port of Pointe Noire and sailed into international waters.

The rebels expect Mr Mobutu to sign his resignation at the summit, and in public at least have rejected key elements of what diplomats say is the framework agreement on the table: power-sharing with Zaire's political class under an interim president who replaces Mr Mobutu, with elections in a year.

But South African negotiators yesterday claimed to be

confident of a successful outcome to the meeting, which is believed to represent the last chance for a settlement before a military assault on Kinshasa.

"We assume that most differences have been resolved and that outstanding differences will be resolved," Mr Aziz Pahad, South Africa's deputy foreign minister, said. "If not, we wouldn't be here."

The talks are being closely monitored by Kinshasa's 500 residents, who yesterday heeded an opposition call for a general strike to protest at Mr Mobutu's refusal to quit office. After Mr Mobutu's 40-vehicle motorcade whisked through the city centre on its way to the airport, Kinshasa remained uncannily quiet. Boys played football in the usually busy streets and offices and shops were closed.

Outside the home of Mr Etienne Tshisekedi, the opposition leader who called for the "dead city" day, a group of his supporters were playing draughts with used bottle tops. "We hope the president will not be coming back. The country spat him out and you can't swallow your saliva once it's gone," said one.

But the mood remained tense following the introduction on Tuesday of a dawn-to-dusk curfew and wild claims by the rebels, estimated to be some 150,000 from the capital, to have already captured Kinshasa.

Turkey hits PKK bases in northern Iraq

By John Barham in Ankara

Turkish forces attacked Kurdish guerrilla bases in northern Iraq at dawn yesterday, moving thousands of troops into the region and launching fighter and helicopter raids on five large camps which Turkey says were harbouring guerrillas of the Kurdistan Workers' party (PKK).

Mr Turhan Tayyan, Turkey's defence minister, said Turkey was responding to an appeal for help from a local Kurdish militia which had told Ankara the "PKK was attempting to dominate the region. The people were suffering PKK oppression."

He said Turkey's participation in the operation was limited to providing air, artillery and logistical support to militia of the Kurdistan Democratic party (KDP), an Iraqi Kurdish group that has controlled the region since the Gulf war ended six years ago.

However, the government's Anatolia news agency reported several heavy clashes between Turkish forces and PKK fighters. Turkish and Kurdish forces have imposed a strict blackout on independent news reports from the area.

Mr Tayyan said the absence of effective government in Iraq's Kurdish enclave has allowed the PKK to establish bases close to the Turkish border. Turkey could not allow this but would withdraw troops when the operation was over.

President Saddam Hussein of Iraq lost control of northern Iraq in 1991, when the US and its western allies turned administration over to two local Kurdish groups.

A United Nations resolution banned Iraqi flights above the 36 parallel. Last September, the KDP joined forces with Mr Saddam to occupy part of the enclave held by a rival Kurdish group.

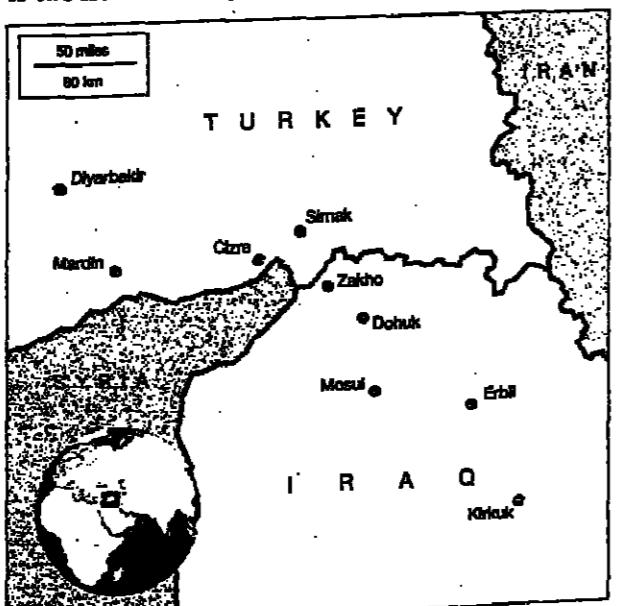
The PKK set up camps there to launch attacks into mainly Kurdish southeastern Turkey, where it began fighting the government 12 years ago. More than 20,000 soldiers, civilians and guerrillas have died in the fighting.

Turkey has launched numerous raids in northern Iraq in abortive attempts to remove the PKK from the area. In 1995 it occupied a section of northern Iraq. Ankara even has attempted to establish a 10-mile-deep *cordon sanitaire* along its frontier with Iraq. However, the guerrillas simply melt into the mountains only to return when Turkish troops leave.

In spite of its overwhelming superiority in numbers and equipment, Turkey's security forces have failed to crush the PKK. Each spring commanders announce a "final offensive" against the PKK. Yesterday the government said 30 PKK guerrillas were killed in fighting inside Turkey.

Military commanders say a scorched earth policy in south-eastern Turkey they initiated two years ago has cut off support to the PKK while the army has regained control of all territory once controlled by the guerrillas.

They reject calls by its western allies and some local political leaders to end the uprising by offering limited autonomy to the Kurdish region or negotiating with non-PKK Kurdish representatives.



Iran coping well with earthquake havoc

Political and cultural sensitivities explain why foreign rescue teams are not encouraged

South Khorasan earthquake aid	
Donors	\$
UN	810,000
Australia	155,000
Canada	120,000
Denmark	35,000
Finland	150,000
France	38 tonnes of relief
Germany	285,000
Ireland	115,000
Italy	330,000
Japan	620,000
Netherlands	100,000
New Zealand	210,000
UK	170,000
Total	3.5m



Devastation in Ardakul: western diplomats praise Iran's relief operations

from which provide more than 40 per cent of the country's hard currency earnings, are reckoned by diplomats to have fallen last month to \$15.50 per barrel, or \$2 less than the budgeted figure.

Production, which last year ran as high as 4m barrels a day, has declined to 3m b/d to allow for maintenance postponed from when prices were higher and Iran was pumping as much oil as it could. It is also partly due to political sensitivities, and language and cultural differences, that foreign rescue teams are not encouraged.

Western diplomats are, however, generous in praising Iran's agencies. "When it comes to relief work, they alone know best, and better than any foreigner, how to repair the underground water canals and the irrigation systems," one said. "Iranians built them in the first place. If donor countries want to help, they should offer the money, all of which Iran accounts for; as well as the technical equipment, and let the government decide its own priorities."

Robin Allen

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NEWS: WORLD TRADE

Beijing set for \$2bn in French deals

By Tony Walker in Beijing

China's lavish welcome for President Jacques Chirac of France, who arrives in Beijing today, is expected to include contracts worth as much as \$2bn, including computer, aircraft, aero-engines and helicopter parts, as well as a large order for Airbus jets.

Mr Chirac is due to preside over a signing ceremony for 30 Airbus airliners, including 10 A320s and 20 A321s. China may also take options on another 20. The French company Aérospatiale holds a 38 per cent share in the Airbus consortium.

Beijing is also due to sign a preliminary agreement for manufacture of a 100-seater aircraft. Partners include Aviation Industries of China, Airbus Industrie, Alenia of Italy, and Singapore Technologies Aerospace.

China is also expected to use Mr Chirac's visit to announce it is buying five of Aérospatiale's ATR-72 commuter aircraft for its far-west Xinjiang region.

France's Snecma, the aero-engine manufacturer, is due to sign a memorandum of understanding to supply its CFM56-5 for the new 100-seater aircraft, planned to go into service early next century.

Snecma has beaten fierce competition from Rolls-Royce, which had hoped to sell its BR715.

French-led consortia are also co-operating with China to produce rotor blades for helicopters and parts of the rear fuselage of the ATR-72s.

Axa UAP, the French insurance company, will be given permission to engage in direct business in China. Axa opened a representative office in 1989, and has offices in three cities: Beijing, Shanghai and Guangzhou.

The world's insurance companies are queuing to enter China but only a hand-

ful have been granted licences to engage in business there. These include American International Assurance and Tokio Marine & Fire Insurance.

China's Airbus purchase continues the European consortium's stronger showing in a market dominated by Boeing. The American company, with McDonnell Douglas, accounts for about three-quarters of China's commercial aircraft, but Airbus is slowly closing the gap. Airbus sold 30 A320s during a visit to France by Mr Li Peng, China's prime minister, in April 1996.

Mr Chirac, who is accompanied by some 60 heads of big French companies, will be seeking to present himself as a firm supporter of French business at a time when France's economy is sluggish and unemployment is at record levels. As well as meeting China's leaders in Beijing, he will open a French technology exhibition grouping some 300 French companies in Shanghai.

Europe, America 'will be best for business'

By Guy de Jonquieres

Western Europe and North America will be the world's most congenial locations for business and investment in the next five years, while the appeal of many fast growing Asian economies is set to decline, according to a survey.

The survey, by the Economist Intelligence Unit, forecasts the Netherlands will have displaced Hong Kong by the year 2001 as the location offering the most attractive all-round business environment, with Britain in second place.

The survey, covering 58 countries, aims to reflect the main criteria used by companies to choose international

locations. The rankings are based on statistical data, business surveys and assessments of political and economic conditions.

The EIU concedes that high taxes and rigid labour markets handicap business in much of western Europe, but forecasts the region will account for seven of the world's 10 most attractive locations in 2001.

It argues that western Europe's strengths in other areas, such as a large market, modern infrastructure and political stability, more than compensate for the region's weaknesses, which it expects to be tackled through more purposeful deregulation and reform.

Europe's attractions to international businesses are borne out by its role as the world's leading destination for foreign direct investment, a position unlikely to be challenged in the next five years.

Hong Kong is expected to fall to 14th in the rankings, reflecting the risk that China will not fully honour its promise to keep the territory stable and prosperous after this year's handover.

Hong Kong will continue to retain many principles of a market economy, but warns the territory's business environment is likely to suffer from erosion of the rule of law, political friction and an increase in corruption and state intervention.

Singapore is forecast to be

Business environment scores and ranks

Ranking	Total score	1997-2001		Change in ranking
		Ranking	Total score	
Hong Kong	429	4	8.15	-13
UK	353	2	8.72	0
Netherlands	349	3	8.69	-1
Switzerland	346	5	8.68	-1
Canada	326	6	8.53	2
US	325	7	8.45	1
Denmark	324	8	8.44	1
Finland	323	9	8.31	1
Australia	314	10	8.29	1
Germany	312	11	8.28	1
Source: EIU				

the only Asian entrant ranked among the top 10 countries in 2001. Many Asian economies will grow rapidly, but the region's out-

look to lack the institutions and political depth necessary to meet new challenges," the EIU says.

It expects these problems to handicap deregulation of financial and labour markets and be particularly severe in China, Indonesia, Thailand and Vietnam. Brazil, Italy and Sweden are likely to achieve the biggest improvement in its rankings over the next five years; Hong Kong, Colombia and New Zealand are forecast to suffer the largest falls.

* *International Business Environment Rankings: Global Outlook, 2nd quarter 1997. EIU, 15 Regent Street, London SW1Y 4LR. Tel: 44171-530 1000. Fax: 449 9767. e-mail: london@eu.com*

US confident over talks for hemisphere free trade area

By Geoff Dyer in São Paulo

Mr William Daley, US commerce secretary, is confident of avoiding a breakdown in negotiations to create a Free Trade Area of the Americas (FTAA) this week despite a significant disagreement between the US and the Mercosur trade grouping over how to proceed.

Speaking on the eve of the meeting today and tomorrow between trade ministers of the 34 countries involved in the FTAA, Mr Daley played down fears that the failure so far to reach an agreement on a timetable for negotiations on reducing tariffs would result in an open dispute between the US and Mercosur, whose members are Brazil, Argentina, Uruguay and Paraguay.

"There is no risk that the process will fall apart," said Mr Daley, who is on his first trade mission since taking up his post earlier this year.

The meeting, in the Brazilian city of Belo Horizonte, had been designed to outline a timetable for detailed negotiations, starting next year after a western hemisphere



Daley: no risk of free trade venture falling apart despite failure to timetable for tariff-cutting talks

summit in Santiago, Chile, in March.

However, talks have so far made only slow progress. The US, backed by Canada, wants to go straight into negotiations on reducing tariffs next year.

Brazil, on behalf of Mercosur, wants to take a more

gradual approach, dealing with non-tariff issues first and delaying talks on tariffs until perhaps the year 2003. Brazil argues its economy is not yet ready for another economic shock, following the measures it took to liberalise trade at the beginning of the decade.

Mr Daley rejected Brazilian criticism of Washington's trade regime, saying the US "continues to be one of the world's most open economies". More than 25 per cent of Brazil's exports to the US entered there duty-free, he added.

Brazil exported nearly \$800m worth of goods to the US last year, more than its exports to its Mercosur partners, the Andean Pact countries, the Central American common market and Caribbean combined.

In the build-up to the Belo

Horizonte meeting, the Brazilian government has escalated criticism about what it sees as unfair US trading practices in areas such as orange juice, shoes and textiles. Mr Daley said that he had received several complaints about the restrictions Brazil imposed in April on short-term financing of imports, which he claimed set "troublous precedents".

Leaders from the 34 countries – all those of the western hemisphere except Cuba

– agreed at a summit in Miami in 1994 to set up the free trade area by 2005.

Freer travel 'boost to third world'

By Frances Williams

in Geneva

Developing countries could create millions of new jobs and add billions of dollars to their export earnings if their nationals could travel more freely to rich nations to provide services, according to a study prepared for the International Organisation for Migration*.

According to its author, Prof Bimal Ghosh, industrialised countries would also benefit from access to cheaper services as well as from reduced pressures for permanent immigration.

The study argues that many developing countries already have a competitive edge in services such as engineering, accounting, management consulting, nursing and cleaning.

Skill and knowledge-based services that can be delivered using telecommunications networks, such as data processing and computer programming, could alone

create between 6m and 30m new jobs in the developing world and raise export income by \$20bn annually, according to the study.

This is more than double the present value of their earnings from services exports.

South Asians set free trade deadline

By Arnel Jayasinghe

in the Maldives

Seven South Asian nations yesterday agreed to establish a free trade bloc within four years and open political talks to end bilateral tensions plaguing the region.

The Maldives' President Maumoon Abdul Gayoom, chairman of the South Asian Association of Regional Co-operation (SAARC) and host of three-day summit, said the 2001 deadline to establish a free trade area could be achieved because of fresh political commitment.

"Unless we tune our economies to draw strength from regionalisation, we would lose a great opportunity to accelerate our economies and social development," he said.

President Chandrika Kumaratunga of Sri Lanka, whose country initiated the free trade idea in 1991, said fixing the 2001 deadline was a signal to the international community and people living in South Asia. "We are expressing our commitment to trade liberalisation in our region," she said.

However, a preferential trade agreement between the members of SAARC – Bangladesh, Bhutan, India, Maldives, Nepal, Pakistan and Sri Lanka – has not been fully implemented and trade talks have yet to be completed.

Member states have agreed some tariff concessions but private sector critics say they are too little and that what is given is taken back by way of non-tariff barriers.

Pakistan's foreign minister, Mr Gohar Ayub Khan, said a resolution of the dispute between India and Pakistan over Kashmir could rejuvenate economic activity throughout the region. "Once you resolve this issue, you will see the potential and latent energy of the sub-continent coming in to its own," Mr Khan said.

"We hold one fifth of the world's population but we are hamstrung as if someone is tying us down with that problem."

The SAARC summit, held in the one-and-a-half-square kilometre Maldivian capital, Male, yesterday agreed to address contentious bilateral issues, although the group's charter precludes such discussions.

President Kumaratunga underlined the need for easing tensions in the region when she called for informal meetings between South Asian leaders to iron out outstanding disputes.

WORLD TRADE NEWS DIGEST

Brussels under McDonnell fire

Mr Karel Van Miert, the European commissioner who has led the opposition to the planned merger of Boeing and McDonnell Douglas, was yesterday accused of prejudging the competition issues and trying to start a trade war.

"To hold the merger hostage – and I will use that term – is totally inappropriate, and I would say the man has prejudged it," Mr Harry Stonecipher, McDonnell chief executive, said in Washington.

His protest added to the mounting outcry against the competition commissioner's tactics. The aerospace companies, which had previously maintained a relatively low profile, are showing signs of heightened anxiety as the deadlines approach for regulatory rulings on the \$13bn merger.

They have also been encouraged to speak out by support from the Clinton administration: Vice-President Al Gore recently promised action to stop the EU blocking the deal. A group of senators has also joined the fray, writing to the president and accusing the Commission of prejudging the issue. Christopher Parkes, Los Angeles Editorial Comment, Page 15

Central Asia transport call

The 10-nation Economic Co-operation Organisation called yesterday for improved transport in central Asia and discussed building several gas pipelines.

Delegates to a summit in the Turkmenistan capital stressed the need for co-operation in completing links between roads and railways and for speeding up the drafting of trade and transport agreements.

The ECO groups Turkey, Iran, Pakistan, Afghanistan, Azerbaijan, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan and promotes regional economic co-operation. The organisation said it would consider Turkmenistan's proposal to construct five pipelines for export of natural gas to Iran, Turkey, Afghanistan and China, and on to Europe, Pakistan, Japan and the Persian Gulf.

AP, Ashgabat

Singapore targets insurance

Singapore is bidding to become the focus of Asia's \$800 billion regional marine insurance market, the country's insurance commissioner said yesterday. "We are in close dialogue with Lloyd's of London as part of its proposal to establish a greater presence in Singapore and the region," Ms Lim Shu Chiau said in a speech to regional shipowners and insurers.

Ms Lim said her office and the Monetary Authority of Singapore were also in talks with two Protection and Indemnity (P&I) clubs planning operations in the island republic. Analysts say marine business is worth about US\$6.8bn a year to the London market. Reuter, Singapore

Fewer border patrols urged

The US and Canada should relax border patrols and improve highways to meet growing trade demands, officials from the two countries said. The Eastern Border Transportation Coalition, calling for free border crossings by 2012, said in a report that projected traffic increases and inadequate roads could lead to an economic crisis.

The coalition said trade between the two countries was expected to reach \$454bn by 2015, nearly double the \$272bn in 1995. The report, funded by the US Federal Highway Administration, recommended that the two countries consider reducing paperwork at border crossings, sharing personnel and facilities and moving inspection centres away from crossing points to reduce traffic congestion and delay.

AP, Washington

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for May 15 to June 14 (April 15 to May 14 in brackets).

D-Mark 5.91 (6.00)

Ecu 5.82 (5.69)

French franc 6.04 (5.64)

German 5 to 5 years 5.65 (5.56)

5 to 8.5 years 6.25 (6.25)

over 8.5 years 7.00 (7.00)

Italian lira 6.17 (7.33)

Yen 2.30 (2.30)

Peseta 7.14 (7.28)

Swiss franc 8.36 (8.16)

US dollar 4.47 (4.50)

up to 5 years 6.61 (7.33)

5 to 8.5 years 6.76 (7.54)

over 8.5 years 6.86 (7.66)

These rates are published monthly by the Financial Times, normally in the middle of the month. A premium of 0.2 per cent is to be added to the credit rates when fixing at bid. Interest rates may not be fixed for more than 120 days.

CONTRACTS & TENDERS

South Asians set free trade deadline

2, Art. 25 Laysanight
in the Marquesas.

When South Asian nations met in Colombo, they agreed to establish a free trade bloc with 100% imports and open policy areas. It could be established as early as 1995, by 2005, covering the region.

The Ministers' Protocol, signed on 10 April, gave the go-ahead to the South Asian Free Trade Area of Regional Cooperation (SAARC), an association of six member states: India, Pakistan, Bangladesh, Sri Lanka, Nepal and Bhutan. It is to be established because of the political importance of the South Asian region.

It is not the first time that South Asian countries have attempted to establish a regional free trade area. In 1985, they established the South Asian Association for Regional Cooperation (SAARC), with a focus on economic development and social development.

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Markets slide on Brazilian scandal

By Jonathan Wheatley
in São Paulo

Allegations of vote-buying in Brazil's Congress sent shares on the country's stock markets into sharp decline yesterday in a scandal that could derail the amendment allowing President Fernando Henrique Cardoso to stand for a second term as president next year.

The markets were reacting to newspaper reports accusing Mr Sérgio Motta, communications minister, of involvement in reported payments to federal deputies who supported a constitutional amendment allowing the president, state governors and mayors to run for a second consecutive term in office.

The scandal could also slow progress on other constitutional changes seen as essential to long-term economic stability, all requiring three-fifths majorities in both houses of Congress.

The São Paulo Stock Exchange Index (Ibovespa) plunged 3.5 per cent by mid-session. The index had risen over 50 per cent this year on a wave of optimism partly inspired by the prospect of a second term for President Cardoso.

Mr Cardoso's supporters won a tough congressional battle in January when they secured first-round approval for the constitutional amendment. It must now be approved in the Senate, where a commission examining the issue was suspended on Tuesday after the allegations were published by a local newspaper, Folha de S. Paulo.

The newspaper published transcripts of telephone conversations in which a federal deputy allegedly admitted receiving R\$200,000 (\$100,679) in exchange for his vote, and accused four other deputies of taking similar bribes.

"This is very worrying indeed," said Mr Alberto

Alves Soberha of local brokerage Fair Corretora. "If the allegations are confirmed they will cause big political complications and widespread damage to the reform programme."

A congressional investigation is expected to publish its findings next week. Analysts fear Congress may then instigate a full parliamentary inquiry, diverting attention from reforms.

Markets recovered quickly from the initial shock of Tuesday's allegations, but were shaken again yesterday when Folha published new transcripts implicating Mr Motta. The newspaper said it had obtained taped telephone conversations in which two deputies accused of taking bribes allegedly implicated Mr Motta, suggesting he had paid the governor of Amazonas state to make the bribes. Mr Motta has so far refused to comment on the allegations.

Market report, Page 36

Klimt landscape fetches \$14.7m in New York sale

By Antony Thermes

 One of the finest landscapes by Gustav Klimt sold for \$14.74m at Sotheby's in New York on Tuesday night. The price was double the pre-sale estimate and established an auction record for this leading Viennese Secessionist artist. Klimt painted "Litzlbergerkeller Am Attersee" on the shores of Lake Attersee in 1915 and the work is clearly influenced by Van Gogh,

with its thick brush strokes. It was the top price in a successful auction of Impressionist and Modern art, which brought in \$81.3m, with 50 of the 66 lots on offer finding buyers. "Danseuses", an important late pastel by Degas, also comfortably beat its estimate, selling for \$11m, an auction record for a Degas pastel.

One of Modigliani's 26 portraits of his wife, Jeanne Hébuterne, who committed suicide two days after the artist's early death in 1920, sold within forecast for \$9.57m, and a European

dealer paid \$3.63m for "Fleurs et Fruits", a still life by Renoir.

There was a record price for a Jean Gris collage when "Guitare et Verre" made \$1.2m; Henry Moore was on target, with "Reclining Figure-Bone Skirt" selling for \$2.2m to a private collector.

The interruption came as Mr Jean Chrétien, prime minister, was being asked the most to gain by the debate continuing after a disastrous first two weeks of campaigning. His assertive performance in the TV debate suggested he was recognising a narrow Yes majority if Quebec were to hold another independence referendum.

The party leaders, their

spin-doctors, pollsters and the public at large were left pondering what opportunities had been lost and pitfalls avoided in the absence of one of the campaign's more eagerly awaited moments.

With interest in the French TV debate centred on Quebec, some commentators said yesterday that pro-Canada leaders, notably Mr Chrétien and Mr Jean Charest, leader of the Progressive Conservative party, had been deprived of a golden opportunity to put across a message Quebecois seldom heard.

Others thought Mr Gilles Duceppe, leader of the separatist Bloc Québécois, had the most to gain by the debate continuing after a disastrous first two weeks of campaigning. His assertive performance in the TV debate suggested he was recognising a narrow Yes majority if Quebec were to hold another independence referendum.

The party leaders, their

earlier English debate on Monday and the first two hours of the French one was Mr Chrétien. "The Conservatives have had some momentum over the past couple of months, and this added to it," said Ms Donna Dasko, vice-president at Environics, a Toronto-based pollster.

Mr Charest, 38, elicited the only burst of applause from the audience at the English debate with a spirited promise "to pass on to (my children) the country I received from my parents." The Conservatives' campaign rests so heavily on their leader that the party has been nicknamed "Le Charestistes" in Quebec. However, it is not yet clear whether recent gains will be sufficient to put many more Tories into the House of Commons on election day.

The party, which governed Canada from 1984 to 1993, won only two seats in the last election, despite gaining 16 per cent of the votes. Its support is spread across the country, making it vulnerable to regional parties. The Reform party won 82 seats in western Canada in 1993 and split the right-of-centre vote in many Ontario constituencies.

Mr Chrétien's Liberals remain far ahead in opinion polls. According to an Angus Reid/Southam News poll last week, 42 per cent of decided voters back the Liberals, followed by the Conservatives (18 per cent), Reform (16 per cent), the social-democratic New Democrats (11 per cent), and the BQ (9 per cent).

Mr Chrétien fended off attacks in the TV debates by pointing to the Liberals' record of bringing interest rates down to the lowest level in 35 years and sharply reducing the federal budget deficit.

He dismissed Conservative and Reform promises for an early tax cut - a centerpiece of their platforms - as a blatant attempt to buy votes. Mr Chrétien compared Canada's present fiscal situation to the final period of an ice-hockey game. Why give up by cutting taxes, he asked, before the game is over and the budget balanced? Economists predict the deficit will be eliminated within the next 2-3 years.

On national unity, the prime minister defended the Liberals' incremental approach of making selective concessions to Quebec, such as the recent transfer of jurisdiction over labour training. "I do not believe in big schemes," he said. "I believe in solving problems one by one."

Before the debate was called off, Mr Duceppe castigated the Liberals for not giving Quebec its fair share of government spending. He blamed them for everything from Montreal's depressed economy to excessive unemployment insurance premiums. But the federalists got in a few bars of their own.

Mr Chrétien raised laughter by goading Mr Duceppe over an incident two weeks ago when the BQ's campaign bus got lost.

Fabian Alarcón seems likely to secure the presidency in this month's referendum, writes Justine Newsome

Vital political test for battle-scarred Ecuador

The battle by Mr Fabian Alarcón, Ecuador's stand-in president, to win international support for his government faces a vital test a week on Sunday.

Ecuadorans will be asked in the May 25 national referendum to ratify the removal of president Abdala Bucaram in February, after two days of mass national anti-government protests, and the appointment of Mr Alarcón as interim president until August 1998.

In addition there are a host of political reform proposals, including plans for a national assembly to reform the constitution, changes to general elections procedures and modernisation of the judicial system.

Mr Alarcón, it is said, origi-

nally opted for a referendum in the hope he could ask Ecuadorans to extend his term to the year 2000, completing Mr Bucaram's period. Fellow politicians looked unkindly on that idea, so the president decided to bolster his uncertain constitutional status by asking the electorate to ratify his predecessor's removal and his appointment all in one question.

With this question format, it would have been impossible for Ecuadorans to reiterate rejection of the allegedly corrupt, nepotistic and authoritarian Bucaram government without simultaneously supporting Mr Alarcón.

Amid criticism that rejection of Mr Bucaram was thus being manipulated into a positive man-

date for his successor, Mr Alarcón made another apparent concession. He split the first question to allow Ecuadorans to vote separately on each issue. But voters are beginning to realise that it may not have been such a big concession.

The latest opinion polls by local firm Market, following a survey of eight provinces on May 4 and 5, show 73 per cent of Ecuadorans will ratify the removal of Mr Bucaram and 61 per cent will support the appointment of Mr Alarcón. At this rate, Mr Alarcón will have his own popular mandate as a result of the referendum.

Mr Bucaram has been capturing the international airwaves from Panama, which this month granted him political asylum. He

rallied against Mr Alarcón, congress and the armed forces whom he accuses of mounting a coup against his government in February. A positive referendum vote will set the record straight for prospectivity, argues the new president, so in future there is no risk of anyone questioning congress's actions in February and, by implication, his presidency.

To some extent, Mr Alarcón is tapping a chord of popular opinion. He is not the only Ecuadoran frustrated that other nations find it difficult to understand the strength of the popular uprising against the Bucaram government in February.

"Outside the country there is a distorted image," said Mr Polivio Cordova, of polling firm Cedatos. "It is very appropriate to have a

referendum, as the people will demonstrate at the ballot box what they showed in the street. Alarcón was the best alternative congress could have chosen."

However, the referendum will mark the first of four elections over the next 14 months if, as expected, Ecuadorans vote in favour of electing a constituent assembly. This electoral

process imposes financial costs and political uncertainty which Ecuador can ill afford, opponents say. The government is staffed with representatives of the different congressional blocks which supported Mr Alarcón's appointment in February. They and congress, where his Frente Radical Alfarista (FRA) has only three seats, will also become less cooperative as the 1998 congress and

resumes its congressional influence on his government, giving him more autonomy in policy making.

Mr Alarcón is a populist who will tend to use state resources for proselytising to make the FRA into a big party, according to former president Osvaldo Hurtado.

If the February political crisis had not arisen and Mr Bucaram had gone on to complete his term, Mr Alarcón, a consummate politician and three times president of congress, was tipped as a strong presidential candidate for elections in 2000. As a sitting president he cannot run for re-election immediately but must wait a term out of office first. He cannot now run in 1998, but he may be keen not to ruin his chances of a future candidacy.

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mileage points that count towards higher status in any of their frequent flyer programmes. Wouldn't it be great if you could enjoy the same high standards of service whenever and wherever you fly. That's the idea behind Star Alliance, a network of Lufthansa, Air Canada, SAS, THAI, and United Airlines. A fundamental

NEWS: ASIA-PACIFIC

Japan's external surplus falls 24%

By William Dawkins in Tokyo

Japan's current account surplus fell by nearly a quarter in the 12 months to March, reaching a seven-year low. But economists predicted a rebound in the politically sensitive surplus this year and warned of a revival of US-Japan trade tensions.

The surplus plunged 24.3 per cent to ¥7,180.2bn (\$60.5bn) in the last fiscal year, in line with market expectations. This is equivalent to 1.4 per cent of gross domestic product, compared

with 3.1 per cent of GDP in 1993, when the surplus was the focus of bitter trade disputes between Tokyo and Washington. The full-year decline – the fourth consecutive annual fall – comes after a 17 per cent fall in the surplus in March compared with the same month last year, the finance ministry announced yesterday.

The main factor behind the smaller trade balance was a relatively strong yen in the first half of 1996, which, by rendering Japanese goods more expensive abroad and encouraging

manufacturers to shift output abroad, held export growth down to 9.5 per cent.

Imports, meanwhile, rose more than twice as fast as exports, by 22.4 per cent, sucked in by robust domestic demand. As a result, the surplus on trade in goods and services fell by 21.6 per cent per cent last year to an 11-year low of ¥8,095bn. This includes a sharp rise in the deficit on services, up by 21.6 per cent to ¥6,868bn, thanks to a growth in the number of people travelling abroad.

Last year's strong yen has been reversed and the Japanese currency now stands just over 10 per cent less than its level this time last year, after easing slightly to ¥118.2 to the dollar in Tokyo yesterday.

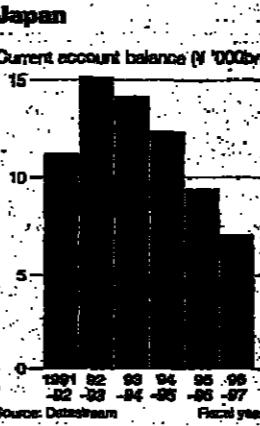
The strength of the US economy is also encouraging Japanese exports, a trend reflected in the current spate of forecasts by leading Japanese exporters of sharp profits rises for the coming year. At the same time, Japanese domestic demand is growing more slowly, because of a recent increase in consumption tax.

As a result, both the current

account and trade surpluses could rise by as much as 10 per cent in the 12 months to next March, said Mr Richard Werner, chief economist at Jardine Fleming Securities.

A prospective rise in the surplus this year supports the belief of some senior finance ministry officials that the yen could strengthen significantly in coming months.

However, officials yesterday argued that they did not expect the surplus to expand "dramatically", no doubt sensitive to the political



Source: Dateline, Fitch

problems that would arise from objections by US industrial lobbies against a perceived Japanese export offensive.

Top HK banker fired over PNG mercenaries

By John Riddings in Hong Kong

Jardine Fleming, the Hong Kong investment bank, yesterday dismissed an executive involved in a scandal concerning the hiring of mercenaries by the government in Papua New Guinea.

The company said that Mr Rupert McCowan, an assistant director in its capital markets division, had acted beyond the scope of his authority as an employee of the bank. "Mr McCowan did not inform Jardine Fleming of all of his activities in relation to Papua New Guinea," a statement added.

The dismissal comes as an embarrassment for Jardine Fleming and is the latest twist in a controversy triggered earlier this year when the Papua New Guinea government hired mercenaries in an attempt to quell a rebellion on the island of Bougainville.

The government was seeking to end a six-year stand-off which had halted output at the Bougainville copper mine, one of the world's largest.

Testimony to an official inquiry in Papua New Guinea claimed Mr McCowan had helped the government in trying to arrange financing for the mercenaries, hired from Sandline International of the UK.

Jardine Fleming said that Mr McCowan had worked on its behalf in Papua New Guinea during preparations for flotation of Orogen Minerals last year. The Hong Kong bank managed the international tranche of the issue. Mr McCowan had also travelled to the country earlier this year when Jardine Fleming had been asked by the government to see if it could arrange the purchase of the stake held in the Bougainville mine by RTZ-CRA, the British-Australian mining group.

Jardine Fleming has denied any knowledge of plans to hire mercenaries.

"We could not and would not condone links with any mercenary organisation," an official said. When allegations concerning Mr McCowan emerged last month, the bank suspended its executive pending an internal inquiry by a firm of international lawyers.

The controversy over hiring the mercenaries created a political crisis in Papua New Guinea. Mr Julius Chan, the prime minister, agreed to step down earlier this year pending the outcome of the official inquiry. The head of Sandline's operations in Papua New Guinea was arrested and temporarily imprisoned in Port Moresby.

Vietnam drug ring sentenced

By Jeremy Grant in Hanoi

Photo by Marcus Cruttenden

opened up as the country embraces market reforms and international trade.

That has also created opportunities for personal enrichment for low-paid bureaucrats and border guards. Many have joined international drug runners in lucrative syndicates.

The trial signals that Hanoi intends to get tough on drug dealers. Official media said yesterday the recent installation of anonymous "tip off" boxes posted at schools in Hanoi had helped identify drug pushers.

But many outside the courtroom saw it as a test of the Communist party's will to tackle the corruption that underpins the drug trade and has made millionaires of officials.

"Officials say one thing and do another. People have lost confidence in them and I think our leaders have not done enough," said one man with "USA" stitched to his baseball cap. "Uncle Ho used to teach that the benefit of the country and people comes first. Now its different. People are just interested in money."

ASIA-PACIFIC NEWS DIGEST

Bofors case to be pursued

India's federal criminal agency has formally sought government permission to pursue the first criminal prosecutions in the 11-year-old Bofors scandal, in which senior Indian officials and middlemen are alleged to have received bribes for the award of a \$1.3m artillery contract.

The Central Bureau of Investigation confirmed that it had submitted a 260-page report into the affair to the cabinet secretary's office on Tuesday. Officials said the agency wanted to prosecute several former government officers and others.

CBI officials refused to comment on whether Mr Rajiv Gandhi, the late Indian prime minister, was among those named in the report. The Indian Express newspaper yesterday quoted anonymous "highly placed sources" saying that the report had implicated Mr Gandhi, who was assassinated in May 1991. The newspaper said the CBI documents "holds him guilty of hatching a conspiracy to cause wilful loss to the state exchequer and allowing middlemen to make money". Mark Nicholson, New Delhi

Taiwan cabinet reshuffled

Taiwan partially reshuffled its cabinet yesterday in an effort to appease an angry public concerned over the country's worsening law and order situation. Several unsolved murder cases involving high-profile figures led to a demonstration early this month by 50,000 Taiwanese demanding cabinet changes and the resignation of the prime minister. However, as expected, Mr Lien Chan, the embattled premier, survived the reshuffle. On Monday he said he would step down in July after constitutional amendments were completed. He will also retain his post as vice president, to which he was elected alongside President Lee Teng-hui in the country's first democratic election for the top leadership in March 1996.

Ms Yeh Chin-fong was appointed to head the interior ministry, which oversees the police. Currently minister without portfolio, she will be the first woman to run the interior ministry and one of the few to hold a top ministerial post. Mr Chao Shao-po was promoted to minister without portfolio to fill the hole left by the unexpected resignation of Mr Ma Ying-jeou, the popular former justice minister.

Laura Tyson, Taipei

China lets hijacker be taken

In a rare episode of cross-straits co-operation, Taiwan representatives yesterday crossed by fishing boat to the nearby Chinese port of Xiamen to pick up an accused airline hijacker so he could face justice in Taiwan. It is the first instance of a hijacker being repatriated across the Taiwan strait, in spite of the lack of a bilateral accord providing for such exchanges. The handover of Mr Lin Shan-chung, an unemployed journalist, marked an end to Beijing's practice of feting Taiwan air pirates as freedom-seekers.

Laura Tyson, Taipei

Shalikashvili warns on Korea

General John Shalikashvili, chairman of the Joint Chiefs of Staff, yesterday described North Korea as the greatest threat to peace in the Asian region. Gen Shalikashvili, the most senior US military officer to visit China since 1983, addressed China's National Defence University. His presence in China is part of attempts to broaden Sino-US military contacts. He said America was committed to remaining a regional power.

Tony Walker, Beijing

Donald Tsang ponders a cash mountain

Compared with most finance ministers, Mr Donald Tsang, Hong Kong's financial secretary, is a fortunate man. While his counterparts elsewhere struggle to make fiscal ends meet, Mr Tsang is confronted by a mountain of cash. When Hong Kong reverts to China on July 1, he will be responsible for some US\$90bn in fiscal and foreign exchange reserves salted away in years of prudent financial management.

The hoard is far more than Hong Kong needs to back its currency peg to the US dollar. Mr Tsang admits he is under pressure to spend the money to the benefit of Hong Kong's 6m people rather than leave it on deposit, idly accruing interest that Hong Kong does not need.

The question is fraught with controversy because the world is watching closely to see whether China will appropriate the reserves after the handover, something it has pledged not to do. Mr Tsang cannot afford to be seen to be giving money to China. But leaving so much cash in the bank means there will always be suspicions that some in Beijing will try to find a way of helping themselves.

Mr Tsang says he will decide whether to spend some of the reserves once the immediate excitement of the handover has died down. "I do not want to do it while everybody's talking about 1997. I have been shamelessly saying I want as much money in the bank as possible during this transitional period."

But next year he will have to address the problem. Of the expected US\$90bn total reserves, some US\$42bn comes from fiscal reserves, including accumulated revenues from land sales which revert to the government at handover. The balance comes from the territory's Exchange Fund – the currency reserves which bolster the Hong Kong dollar.

The financial secretary says his "gut reaction" is to give the money back to the people in the form of tax.

"Come 1998 we have to ask ourselves very critically whether we need such a large sum of money," Mr Tsang says. The debate is likely to be cautious. On a per capita basis, Hong Kong's reserves are lower than those of both Singapore and Taiwan, and the government has begun to spend a lot more in recent years.

One option is to use part of the money to fund the government's pension liabilities to retired civil servants who have been excluded from Hong Kong's planned mandatory pension fund scheme. These liabilities have never been funded. They are likely to grow because the size of the government is increasing, and because civil servants tend to live to a ripe old age.

Some of it could eventually be spent in China. Public opinion would not permit this at the moment, "but over time Hong Kong will be part of China and you must not turn a blind eye to business opportunities there".

Singapore has been building an industrial development at Suzhou, in eastern China, which is designed to create low-cost manufacturing facilities for its multinational industries. A developed infrastructure across the border is obviously of interest to Hong Kong industrialists too, but Mr Tsang says a more appropriate model than Suzhou would be the development of the Shatin new town in Hong Kong's new territories.

Shatin's government prepared the land and then allowed the private sector to develop it for a fee, with space reserved for schools, hospitals and other social amenities.

"The government needed to put money up front, but it was recovered afterwards." If Mr Tsang ever does invest in China, he certainly intends to get it back.

Peter Montagnon and John Riddings

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NEWS: UK

Irish republicans threaten legal action as decision is taken 'in interests of the House'

Commons Speaker bars Sinn Féin MPs

By John Murray Brown in Dublin and John Kampfner in London

Sinn Féin, the political wing of the Irish Republican Army, yesterday threatened legal action after its two MPs were told they would be denied access to parliamentary facilities unless they took the oath of allegiance to Queen Elizabeth. The MPs are Mr Gerry Adams, party president, and Mr Martin McGuinness, chief negotiator.

Miss Betty Boothroyd, the speaker of the House of Commons, told MPs that the House had traditionally accommodated "great extremes of opinion".

She said she did not want to impose any "unnecessary obstacle" in the way of members wishing to fulfil their democratic mandate by attending, speaking and voting.

To cheers, she added: "Equally, I

The murder in Northern Ireland of a leading Roman Catholic figure in Gaelic sport was "obviously part of an ongoing campaign of assassination and attempted assassination by the 'loyalist' death squads".

Mr Martin McGuinness, a Sinn Féin MP, said yesterday: "It raised questions about the policy of the British and Irish governments in allowing anti-republican 'loyalist' politicians representing paramili-

tas to remain in the political talks process as long as the group did not admit responsibility for terrorism, he said.

Sean Brown, aged 61, was abducted from a Gaelic Athletic Association club and shot in the head. His body was dumped beside his blazing car 15km away. Brown's widow and six children said: "There can be no doubt that the murderers deliberately deter-

mined to claim the life of a prominent and high standing member of the GAA."

His death was the third in a week as sectarian hatred again threatened to go out of control. It came on the day a young police man shot dead in a Belfast police station. The Irish National Liberation Army, a small terrorist group separate from the IRA, said it had killed him.

Any member who had not yet been sworn in would have to advise her in writing of their intention to do so by next week.

Mr McGuinness said: "There may be legal avenues we would need to explore". Mr Adams is understood to have instructed Ms Siobhan O'Hanlon, a Sinn Féin official and convicted IRA terrorist, to

approach the Sergeant at Arms to arrange for the use of library and postal facilities, as enjoyed by all MPs.

Mr Michael Ancram, a Northern Ireland minister in the last UK government, said on BBC radio yesterday: "These men, McGuinness and Adams, are inextricably linked - because they are the political wing of the Provisional IRA - with men who seek to use violence for political ends and to undermine the institutions of the state, including the parliament they're now trying to use the facilities of."

Mr McGuinness and Mr Adams were nationalists, he added: "There are other nationalists in parliament who take the oath and, having taken the oath, then argue their case within parliament."

Legislative programme, Page 12

Jobless calculation overhauled

By Richard Adams
Economics staff

The agency responsible for collecting UK jobless statistics wants to replace the "headline" measure of unemployment with a household survey, in a move to restore credibility to the jobless total.

The move came as the seasonally adjusted number of UK jobless claiming benefits dropped by more than 50,000 last month, taking the current headline rate of unemployment down 0.2 per cent to 5.9 per cent, and the total to 1.65m, its lowest since 1990.

The monthly unemployment figure published by the Office for National Statistics only counts those jobless who receive benefits. But this so-called "claimant count" measurement of unemployment has been criticised as distorted and inaccurate.

Since the introduction of the Jobseeker's Allowance in October last year, some analysts estimate that up to 300,000 unemployed people have been excluded from the figure.

The ONS yesterday launched a consultation period on its presentation of labour market statistics,

suggesting that the Labour Force Survey it now undertakes every three months should be carried out every month.

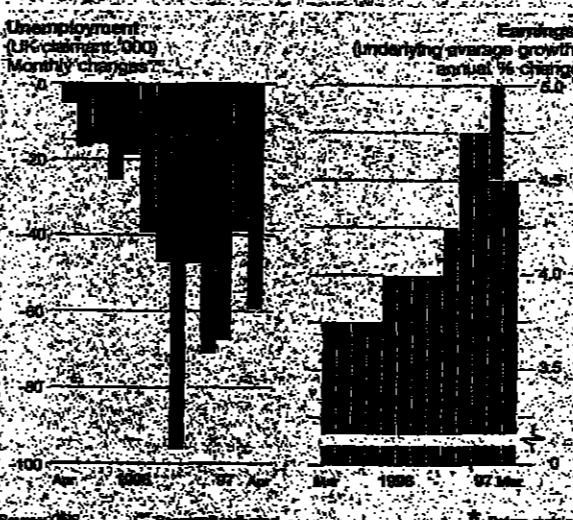
Mr Andrew Smith, the employment minister, said the government welcomed the review. "Credibility must be restored to the official unemployment statistics," Mr Smith said.

As recommended by the House of Commons employment committee in 1996, the ONS is proposing to give greater prominence to the LFS measure, printing it alongside the claimant count figures and a range of other data.

The LFS is based upon standard international definitions of unemployment. The LFS and the claimant count measures have shown substantial variations since the LFS was moved from an annual survey to a quarterly one. In the most recent survey, the LFS showed an annual rate of unemployment of 7.5 per cent and a total 2.11m jobless. But claimant unemployment at same time was 6.1 per cent, with 1.7m claiming benefits.

Mr John Philpott, director of the independent Employment Policy Institute, said the switch to the labour survey was long overdue.

Workforce size payless down



US groups may claim relief on 'windfall' tax

By Leyla Boulton and Chris Tigh

US companies owning UK utilities say they may be able to claim tax relief in the US on the Labour government's planned windfall tax.

The tax on utilities privatised by the previous government is expected to raise £3bn (\$4.9bn) to £5bn and will be a centrepiece of the new government's forthcoming Budget.

Nine US companies have between them acquired seven UK

regional electricity companies over the past two years. The US companies are pinning their hopes of off-setting part of the windfall tax against their US domestic tax liability on a US-UK treaty designed to reduce double taxation on corporation tax, income tax and capital gains tax.

Ms Elizabeth McKnight, partner at Herbert Smith, a City of London law firm, said yesterday: "It would depend on whether the windfall tax is structured so as to fall within a class of taxation defined by existing treaty provisions."

Financial markets expect the tax to net about £2.5bn from the electricity sector. It will also affect the water industry and other privatised utilities.

The new government's plans for a windfall tax are of particular concern to owners of UK utilities in north-east England where both Northern Electric and Northumbrian Water have been acquired within the past

18 months by companies outside the UK.

Northern Electric, bought last year by US-based CalEnergy for £782m, plans to argue that it was not shareowners, not the present owners, who benefited from windfall gains.

"The shareholders currently, by and large, are not the ones who made the windfall gains: they jumped ship long ago," the company said. "We just don't think it's a fair tax."

Northern Electric concedes that

CalEnergy knew before its acquisition that the windfall tax was a possibility to be factored in, but argued it had no way of knowing whether the undisclosed provision made will be adequate.

Northumbrian Water, bought by Lyonnaise des Eaux in December 1995, said: "Lyonnaise paid for the windfall and are now facing the prospect of being taxed on the windfall they've paid for; effectively there is the prospect of them having to pay twice."

UK NEWS DIGEST

Stores sign US bug killer deal

US technology designed to eliminate smells from socks and kill food poisoning bugs on kitchen utensils was launched in the UK yesterday by J. Sainsbury and Marks and Spencer, the retail chains. They announced contracts with Microban International, a New York-based company, to use and sell products containing its anti-bacterial chemical.

It works from the inside out. Plastic or fibre goods such as chopping boards and cloths are impregnated with it. During the life of the product, Microban rises to the surface, destroying bacteria and mould.

Microban's active ingredient - triclosan - has been used for 25 years in toothpastes, mouthwashes and soaps. Sainsbury will launch a range of kitchen and household utensils in September which have been treated to kill bacteria such as listeria, salmonella and e. coli which may be in food.

The Sainsbury launch underlines how food safety and hygiene are increasingly being used as a marketing tool in the battle for shoppers' hearts and wallets. Reported UK food poisoning cases have quadrupled over the past 10 years, with more than 55,000 last year. Alison Mailand

COMPANY BOARDS

Outsiders 'fill 50% of places'

Non-executive directors now fill half the places, on average, on company boards and have in the past five years taken on greater responsibilities, a survey published yesterday shows. But most companies do not draw up a written job specification before appointing non-executives and almost half are not given a set term of office.

The survey of UK public companies by the Institute of Chartered Accountants and Pro-Net, an organisation which promotes the appointment of non-executive directors, found there are an average 3.6 non-executive directors on company boards out of an average total of 7.4 directors. The survey found that 91 per cent of chairmen believe the role of the non-executive director has become more demanding. William Lewis

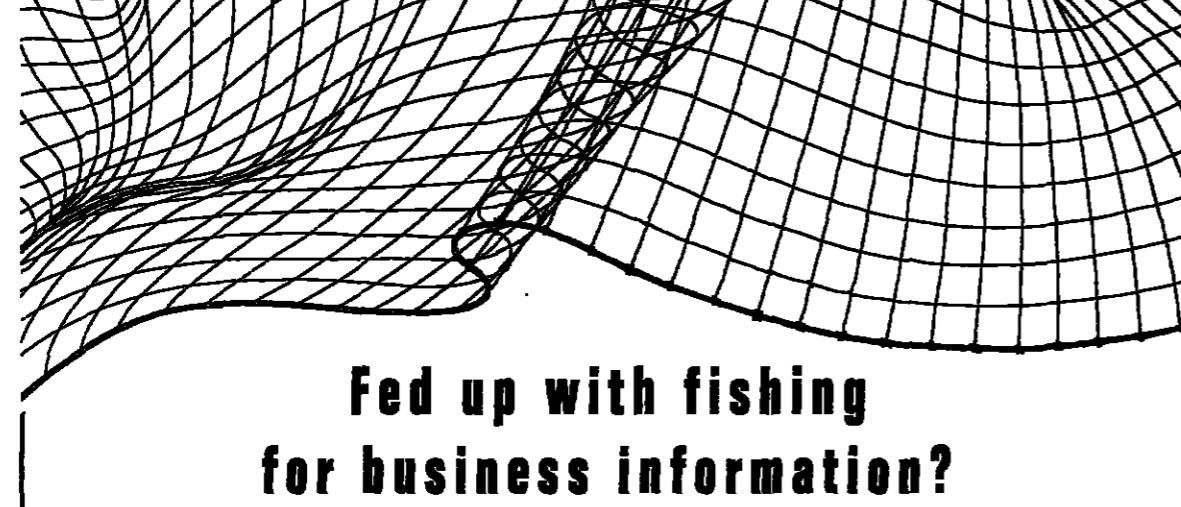
INTERNET

Oasis chiefs act on web copyright

The management of Oasis, one of the world's most successful rock groups, is threatening to take legal action for breach of copyright against hundreds of unofficial Internet sites dedicated to the band. Ignition Management has warned all unauthorised Oasis web sites that it is unlawful to use copyrighted photographs, video clips, song lyrics and sound samples without permission. It has given them 30 days to erase the illegal material.

The Oasis initiative is a first for the music industry, but forms part of a general clampdown against intellectual copyright infringements on the Internet. Music is one of the most popular areas of the Internet, not least because the demographic characteristic of computer buffs - young, well educated and mostly male - are the same as those of frequent record buyers. Most acts run promotional web sites through their labels or management, but these sites are easily outnumbered by unauthorised ones, many of which copy material from the official site.

Some unofficial sites are run by pirates to sell counterfeit compact discs and cassettes, often of dubious quality, to unsuspecting fans. Alice Rawsthorn



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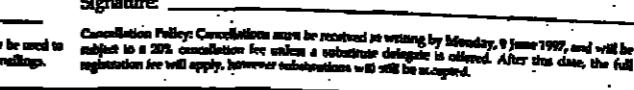
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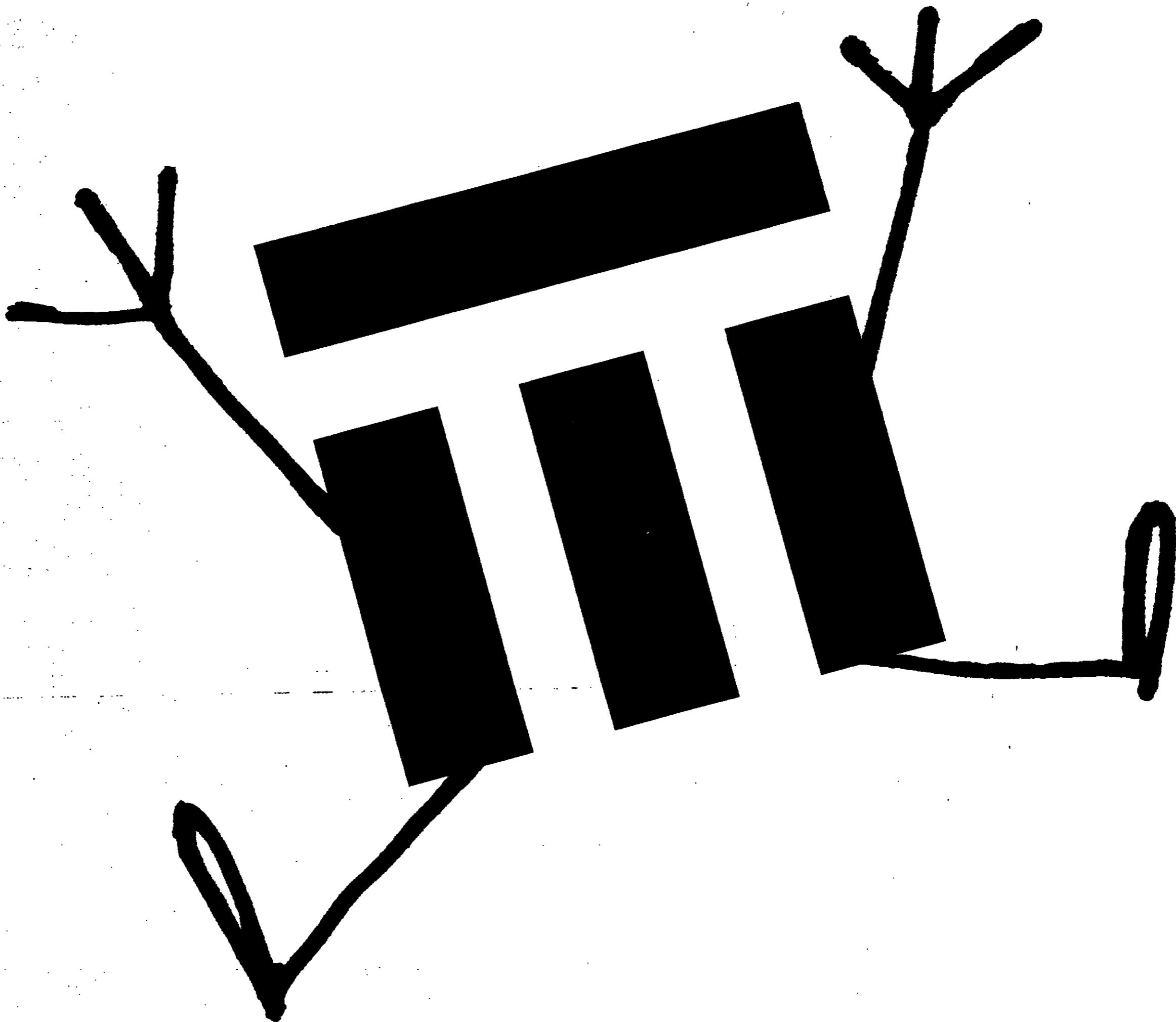
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NEWS: UK

'My Lords and members of the House of Commons . . . a partnership with business will be at the heart of my government's plans to build a modern and dynamic economy' - Queen Elizabeth

Blair calls for 'nation of entrepreneurs'

By Robert Peston,
Political Editor

The prime minister yesterday presaged a full overhaul of welfare as he unveiled immediate reforms of the state education system, health service and the management of the economy.

Mr Tony Blair's speech, laying out the government's priorities for its first parliamentary session, also confirmed the revolution in Labour's values under his leadership. "I want this government to be long-termism in action," he said, citing the decision to transfer control over interest rates to the Bank of England. "I want Britain to be a nation of entrepreneurs, a nation where talent and ability flourish."

Earlier, the Queen's traditional speech marking the official opening of parliament unveiled an

The ceremonial began at Buckingham Palace, where the First Battalion, Scots Guards, awaited Queen Elizabeth and the Duke of Edinburgh. They travelled to parliament in the horse-drawn State Coach with liveried footmen on the corners. Behind came the Glass Coach conveying three ladies-in-waiting - the Mistress of the Robes, Lady of the Bedchamber and

ambitious legislative programme for Labour's first government since 1979. The coming 18 months will see 26 bills and three government papers, designed primarily to honour our core pledges made by Labour in its election manifesto.

"My government intends to govern for the benefit of the whole nation," the Queen said, setting the theme for Mr Blair's address.

The prime minister also announced a demanding agenda for fundamental changes to the social security system. "We have reached the limit of the public's willingness simply to fund an un-reformed welfare system through ever higher taxes and spending," he said, using language associated with Mr Frank Field, a social security minister who argues for a com-

pulsory system of funded second pensions.

Mr Field was "examining with colleagues the entire area of welfare reform for the long term, including pensions" so that the welfare state could "work for a new age", the prime minister continued.

Mr Blair put particular stress on measures designed to help companies, especially small businesses.

In spite of an impression given during the election campaign that Labour was likely to be cautious in government, its early programme signals radical changes to public services and the British constitution.

New parliaments for Scotland and Wales are planned. The so-called internal market in the state health service will be replaced by a system involving

groups of community doctors acting in concert to commission services from local hospitals.

A network of regional development agencies will be created and preliminary steps will be taken towards the creation of a "strategic authority" for London, with an elected mayor.

The response from the former prime minister and temporary leader of the Conservative opposition, Mr John Major, was generous. He congratulated Mr Blair on his landslide victory in the general election and "in the interests of the British people" he wished him "success".

But he criticised core proposals, especially the windfall tax on privatised utilities, which is intended to fund job schemes.

Editorial comment, Page 15

Threat to ads fails to shake tobacco shares

By Nicholas Timmins
and Ross Tsiernan

The tobacco industry was yesterday "very disappointed" about the Queen's Speech promise of a bill to ban tobacco advertising. Anti-smoking groups were delighted and advertisers relatively unmoved.

The announcement had no impact on tobacco shares. BAT and Imperial Tobacco both rose on the day.

Ms Tessa Jowell, the public health minister, said the government was "fully committed" to a tobacco advertising ban as part of an "effective strategy to deal with smoking". That almost certainly implies further hikes in tobacco tax and consideration of a ban on smoking in public places.

A summer government paper - to be followed by a draft bill - will include a debate on sports sponsorship.

Ms Tessa Jowell, the public health minister, said the government was "fully committed" to a tobacco advertising ban as part of an "effective strategy to deal with smoking". That almost certainly implies further hikes in tobacco tax and consideration of a ban on smoking in public places.

The paper is expected to explore how far indirect marketing - such as clothing linked to tobacco brands - can be curbed. That would be affected by a draft European Union directive banning tobacco advertising, which the UK is now expected to back. The advertising industry has mainly discounted the ban, according to Mr David Muir, head of new business at Ogilvy and Mather. Most agencies had significantly reduced their reliance on tobacco advertising.

Outdoor poster sites are also unlikely to suffer. Mr Roger Parry, chief executive of the More group, said: "The experience of bans in Canada and Ireland is that it doesn't have any major impact on billboard advertising. All that happens is that somebody else comes along and buys the sites," he said.

The government is to legislate to give effect to the European Union data protection directive, but has put off freedom of information legislation until at least the next session of parliament.

■ MINISTERS WHO WILL INFLUENCE BUSINESS POLICIES



Dawn Primarolo

Helen Liddell

Richard Caborn

Few of Labour's ministers have experience of serving in government, although several have been members of big municipal authorities. As financial secretary to the Treasury, Dawn Primarolo will be Number Three in Gordon Brown's ministerial team and will be responsible for taxation policy and customs revenues. A former left-winger - once dubbed "Red Dawn" - she made her mark in the last parliament with attacks on Conservative handling of the state health service. Responsibility for regulation in the City of London has been given to Helen Liddell, a relative newcomer to the House of Commons, who has been a correspondent for the BBC in Scotland and an executive in

the newspaper group headed by Robert Maxwell. Richard Caborn, minister for regional affairs, spent much of Labour's final months in opposition assessing reaction to the party's plans for decentralisation. He was trained as an engineer and spent five years in the European parliament before entering the House of Commons. Brian Wilson, who has the dual portfolio of minister for education and industry in Scotland, is one of the party's wittiest debaters, a devotee of the ancient Gaelic language and a fierce opponent in the last parliament of railway privatisation. He is loathed by Scotland's nationalists as "an arch-anti-devolutionist". Nigel



Brian Wilson

Nigel Griffiths



Alan Howarth

Griffiths, the consumer affairs minister, joined the Labour party at the age of 15. He now promises a "revolution" for consumers whose interests, he says, have been neglected. One of the few junior members of the government who has held a ministerial position before is Alan Howarth, who has returned to the office at the employment department that he used a few years ago. He is one of the very few MPs to have served as minister for rival party leaders. In 1985 he was minister for higher education in John Major's Conservative administration. He quit that government and the party over its refusal to widen the rights of disabled people.

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They will play a major role in decisions to allow the private sector a greater role in the economy, on privatisations and on the European Union.

In Northern Ireland, my government will seek a political and economic settlement which has broad support across the community, and the first government after the Good Friday Agreement will be committed to devolving power to the Northern Ireland Assembly.

My government will continue to support peace in Northern Ireland and to promote efforts for a durable peace in the region.

My government will work on behalf of the European Union to achieve a successful transition which preserves the rights of workers and promotes their continued stability and prosperity.

The promotion of human rights will be a key priority of my government.

As will the fight against terrorism, drug trafficking, money laundering and drug misuse, and crime, both at home and abroad. The newly created Department for International Development will publish a paper setting out the government's approach to poverty reduction and development. The department, which is a minister in the cabinet, replaces the former Department of International Development, which was under the aegis of the former Conservative government and headed by a junior minister. The UK will host the United Nations educational, scientific and cultural organisation Unesco in 1998 following consultation with the public and effectiveness.

Devolution plans look back to 1535 and 1707 Curb on abuse of market power welcomed

By David Wighton,
Political Correspondent

The government announced a raft of devolution legislation intended to extend a measure of home rule to Scotland and Wales for the first time since the acts of Union in 1707 and 1535.

A bill establishing referendums in the two regions will today become the first bill of the new parliament to be published.

The referendums are expected in September, and Mr Donald Dewar, Scottish secretary, said a simple majority would suffice in contrast to failed attempts in 1979, when legislation required a qualified majority.

Scottish voters will be asked two questions - whether they want a parliament and whether it should have powers to amend tax rates. In Wales, voters will be asked only if they want an assembly, whose powers will be more limited.

While an overwhelming endorsement is expected in Scotland, the result in Wales will be much closer.

Details of the proposals will be contained in a government paper to be issued soon. It would form the basis of bills for Scotland and Wales which would then be put before parliament, assuming the referendums are passed. These bills would provide for:

• Establishment of a Scottish parliament.

The government's commitment to strengthen competition law to prohibit abuse of market power was given a warm welcome by business and consumer groups.

The changes will include the introduction of fines and third party rights for damages against companies involved in cartels or predatory pricing.

The government believes the reforms will provide a stronger deterrent. By bringing UK legislation into line with European Union rules, they should also reduce the burden on companies which now have to comply with both regimes.

The move comes after years of consultation and lobbying which ended in disappointment last year when the previous government

dropped its draft bill from the last Queen's Speech.

The new government is planning to replace the Restrictive Trade Practices Act with a prohibition of anti-competitive agreements. In addition, it is proposing to extend the prohibition approach to abuse of market power, a reform the Conservative government had launched "an ambitious programme that will make a real difference to people at work", Robert Taylor writes. Mr Monks said trade unions would "look forward to playing our part in building the 'one-nation' Britain to which the prime minister is pledged". Legislation is promised shortly on the creation of a low pay commission to propose a statutory national minimum wage level. This was welcomed by the independent Low Pay Unit, which said it brought the UK into line with its European partners and could benefit up to 6m people by providing them with a decent wage if it was set at a "decent level" of about £7.10 an hour. But there was nothing in the speech on trade union recognition rights from companies. During the general election campaign, Labour faced attack on such proposals from employers who feared it would lead to a return to the kind of trade union power exercised in the 1970s.

about extending prohibition to abuse of a dominant market position.

Mr Graham Mason, the CBI's business environment director, said one of the problems will be defining market dominance and abuse. "If a dominant company responds to a competitor's price cut by cutting its

prices, is that a normal commercial response or abuse of market power?" he asked.

Mr Mason said the overall approach was right but the system should not be administered in the way it is in Brussels. "We would not want to replicate the long delays in notifying agreements which we have seen in Brussels."

• Another forthcoming bill aims to reduce what ministers see as the huge burden of overpaid payments owed by big companies to small ones.

Although 60 per cent of small companies are said to support the legislation, precise details have yet to be worked out. Officials said there would be wide consultation. Ministers say the broad aim of the bill will be to give companies the right to exact interest if money owed to them is paid late.

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مکان امن

ARTS

Cinema/Peter Aspden

The rumble in the jungle

Such are the passions and iconic qualities of the greatest sporting moments that it is often tempting to read too much into them. Did Bobby Moore's golden locks on that sunny afternoon in 1966 really mark the acme of Swinging London (first time round)? Did a couple of prestigious tournament victories in 1986 truly symbolise the dawn of the new South Africa?

In truth, very few sporting events can bear the significance thrust upon them, but to watch *When We Were Kings*, Leon Gast's superb Oscar-winning documentary on the 1974 "Rumble in the Jungle" between Muhammad Ali and George Foreman, is to see a world captured in the throes of its own mutation.

Ali, thought at the time to be over the hill but endeavouring to win back his world title, and Foreman, an awesomely strong champion, were taken to Zaire by the nascent entrepreneur-promoter Don King for \$10m. The extraordinary cast was completed by President Mobutu, whose fondness for the fight arena extended to placing detention cells underneath the grandstands. There was much talk – most of it from Ali – of black man returning to his very roots.

Gast and his team were in Zaire to film a music festival which would precede the action; but when the fight was delayed after late injury to Foreman, they hung around to record some extra footage. And what footage it turned out to be! Mobutu's murderous preening; King flicking Shakespearean quotations like jabs at journalists too slow to write them down; Foreman, massive, gnomic, latent with destructiveness.

And, of course, Ali, whose wicked charm ("You think the world was surprised when Nixon resigned? Just wait'll I kick George Foreman's behind") belied a deeply serious disillusionment with the US, particularly over the Vietnam war, which had made him an import.

WHEN WE WERE KINGS Leon Gast

MICROCOSMOS Claude Nuridsany and Marie Perennou

KILLER: A JOURNAL OF MURDER Tim Metcalfe

THE RELIC Peter Hyams

HIGH SCHOOL HIGH Hart Bochner

tant role model for young black Americans. Ali in 1974, still motor-mouthed and with a natural comic's timing, had learned how to switch to serious mode with dramatic effect.

Gast has updated his documentary (he spent the intervening years raising the money needed to complete it) with talking head testimonies from George Plimpton, Norman Mailer and Spike Lee. Lee is banal, but Plimpton and Mailer are wisely restricted to their sharp reminiscences and enrich rather than distract from the main business.

The fight itself, remembered for the outrageous invention of Ali's rope-a-dope victory, is electric; Mailer, still bubbling with

wonderment, is particularly good on the ringside detail. A charming coda sees Ali in the early hours of the morning after the fight talking to young African children by the side of the road, the months of hype dispelled by his dignified quietude. Today, sadly, dignified quietude is virtually all he has left; King and Mobutu continue to make their idiosyncratic marks on the world; Foreman, incredibly, boxes on. The rumble is still heard.

It is to another documentary we must turn for the best of the rest this week (could there be a lesson here?). *Microcosmos* is an engaging look at the vicissitudes in the lives of insects, filmed with remarkable patience and humour by its French makers. Its boldest and brightest stroke is to dispense with commentary, save for the shortest of intro/outros from Kristin Scott-Thomas, so we can savour the hypnotic beauty for ourselves. Snails snog, mosquitoes metamorphose, a beetle rolls its globe of dung straight into a thorn, and we watch with cruel fascination as it tries to break free. You won't even read on any ants again.

Killer: A Journal of Murder is a taut depiction of the true story of Carl Panzram (James Woods), a murderer whose spell in jail coincides with that of idealistic young prison guard Henry Lesser (Robert Sean Leonard). The two men form an unlikely bond: Panzram is monstrous but articulate; Lesser is fascinated by the slippery nature of morality as his reforming ideals flounder. He helps Panzram write his journal, which contains confessions of hideous murders, after which the killer demands the right to be hanged for his crimes. The film's themes are understanding and

redemption, and if it doesn't quite have the bite of *Dead Man Walking*, it is a thoughtful, understated work, strongly played by its leads.

There is a moment in *The Relic* when two policemen searching in the dark basement of a museum for a killer who decapitates his victims, quite naturally begin to talk about the relative merits of their favourite coffees. One favours espresso; the other plumps for latte. Little do they know that the killer making cappuccinos out of innocent bystanders' brains is in fact a reptile-beetle thing with an exotic DNA code and face to match.

Here is just about every cliché you can get in the modern monster movie: hard-boiled cop with endearing belief in lucky bullet; attractive lady scientist with mini-skirt and dismissive attitude

towards superstitions; assembled cast of sycophants and pompous politicians. Cop skirmishes with scientist Reptile-beetle thing eats sycophants. Cop gives scientist lucky bullet. Scientist tosses off high heels and lures reptile-beetle thing to explosive end. A lurking sub-theme on the arrogance of scientific positivism goes the vaporous way of the coffee dehate.

When James Dean had a bad day dealing with the toughs at school, you believed it. You could just about take Lulu crooning to her uptight teacher Sidney Poitier a decade later in *To Sir With Love*. But come the 1990s, to bury his father in the US, only to find a world full of crack trading, looting and coke-taking Liz Hurley. All three make him despair: "It's like black America in the 1970s, they got free, then

they got high". A deeply moral message, but confusingly, Cube and his bro conclude their business by blowing away everyone in sight and talking Hurley away to chill in the Transkei with them. A deeply depressing film.

Dismal, also, that in the very week which saw Ferrari return to the head of the Formula One world championship, we should be subjected to Chris Rea's ludicrous "tribute" to the marie, *La Passione* (15, director John B. Hobbs). Hard to know how to describe this work of staggering ineptitude: think of a 1970s Pirelli calendar shoot coming to life and bumping into one of Ken Russell's rejected nightmares on the cut price set of a social realist soap opera, and that still doesn't quite convey the awfulness. The pits.

Wicked motor-mouthed charm: Muhammad Ali in Zaire for the 1974 fight with George Foreman (filmed by Leon Gast)

Opera/David Murray

Thrilling 'Elektra'

There are quibbles to be raised about the revival of Richard Strauss's *Elektra* at the Royal Opera. As the Fifth Maid who rashly takes Elektra's side, a role in which lusty new sopranos are regularly tried out, Sandra Zeitler's feisty intelligence has the wrong voice, too dark-toned for what Strauss intended: a strong light soprano who soars above the coarser Maids.

Karita Mattila plays Elektra's sister Chrysothemis as a dizzy blonde – which partly answers to what Strauss and his librettist Hofmannsthal had in mind, but makes too little of her honest yearning for a cosy domestic life against Elektra's vengeful obsession with past horrors.

The conductor Christian Thielemann offers a fresh, judicious view of the score, but there are places – particularly the Recognition scene, and Elektra's ironic welcoming of Aegisthus – where he succumbs to the current fashion for dragging out Strauss's music so slowly that the pulse dies.

Why mention these things? Because critics need to show that they have kept their wits about them when faced with a performance like this one, thrilling from start to finish. Reservations about Götz Friedrich's staging,

and Hans Schavernoch's set (basically the interior of another giant metal tube – Friedrich likes those), went on hold: nobody's style was cramped. This superb cast has the firepower to make *Elektra* searing even on a bare stage.

Deborah Polaski, our recent Brünnhilde in the *Ring*, sings and acts a noble heroine, not just a matricidal witch. The role seems to take her over completely. It is a magnificent performance, and quite wrenching. Mattila supplies superb vocal support, of course, and her Chrysothemis has original touches beyond the standard sweet-little-sister model. Robert Hale is in sumptuous voice as Orestes, rich and grave.

Felicity Palmer's Klytemnestra, brilliantly grotesque, is also scrupulously sung. It is rare to hear the role delivered with such searching attention to the music. Robert Tear is again a sharply characterised Aegisthus. Thielemann may underplay some of Strauss's deliberately *outré* effects, but he finds more music in the score than many a conductor: the perverse bass-lines, for example, are the more disorienting for being so delicately modelled.

At the end of this memorable, clarifying experience, the audi-



Magnificent: Deborah Polaski (top) and Karita Mattila

ence positively baying. Some later performances will field four different principals; another strong

team, but it remains to be seen whether they can offer the same collective charge.

Musical/Alastair Macaulay

All beauty without heart

The emotion expressed in the Disney stage musical *Beauty and the Beast* is, in Randall Jarrell's phrase, "emotion of the instant, or powdered, variety". Since this is a musical, this is hardly a surprise, these days; but we were right to hope for something more from Disney.

The best Disney cartoon films – led, of course, by the cartoon classics made from the late 1920s and the mid-1940s, but also including several made in recent years, long after Walt Disney's death – are among the most transporting works of art of our century, and are often intensely touching.

This stage musical is often astoundingly spectacular – it arrives in the UK from 42nd Street, blazoning the fact that it is the most expensive musical ever staged in Britain – and it retells an endlessly poignant tale; and its title song ("A tale as old as time..." as heard in the original Disney movie) is one of the loveliest written for musicals in recent years. The eyes, however, stay dry: even this *crybabyl*.

The show's chief virtue is not in its spectacle but in its storytelling. You always know just where you are in the narrative; it

has suspense, good and evil, comedy and seriousness, vivid supporting characters, and a steady alternation of scenes.

The central situation, mind you, is turned into something more like pride-and-prejudice: Beast must learn to be a gent, Beauty to overcome first impressions. One obvious weakness is that Beauty is all too quick to soften. Her change of heart is passed over while the show concentrates on his over-masculine reluctance to reveal any tender emotion. Still, this would be OK, if only Robert Jess Roth had directed matters with more human sincerity.

Instead, everything seems – in the bad sense – to have been choreographed. The more delicate the feeling, the more delicate it comes out like rote-work. Alasdair Harvey's Beast is especially culpable here; and Julie-Alannah Brighten's Belle is monochromatically saccharine, despite the sureness of her singing.

The supporting characters are, on the whole, jollier company, notably Derek Griffiths as *très français* Lumière and Burke Moses as muscle-bulging but agile Gaston. Norman Rossington's coarsely acted and ill-tuned

flat account of Belle's father is unacceptable.

The fun lies in the big production numbers – notably "Be Our Guest", a vast and exuberant dinner ensemble for the Beast's enchanted household of anthropomorphic crockery, cutlery, dimensions and furniture. They sing, they do can-cans, tangos, manèges de couples, jetés, piqués turns; their costumes alone win applause; the set is worthy of Busby Berkeley; and by the time the huge champagne bottles explode with firework displays, the sheer outrageous daftness of the scene bears you along like a tidal wave.

There are many more songs in the movie; all of them have music by Alan Menken. The new ones, with lyrics by Tim Rice, are lame and formulaic, and they often prompt Menken to imitate Lloyd Webber and Boublil-Schonberg at their most rhythmically leaden.

The title song, although somewhat raggedly delivered by Mary Miller as Mrs Potts, has unusual grace. The rise and fall of its vocal lines, its simple rhythmic patterns, and its calm lyrical spread are the show's most affecting passage.

Dominion Theatre, WC2.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

OPERA
Het Muziektheater Tel: 31-20-5518117

• Eugene Onegin: by Tchaikovsky. Conducted by Hartmut Haenchen and performed by the Nederlands Opera. Soloists include Hebe Dijkstra, Elena Prokina and Hana Minutillo; May 19

BERLIN

KONZERT
Konzerthaus Berlin Tel: 49-30-203090

• Michael Endeben, Mika Yonezawa, Felix Schwartz, Klaff Canarius and Wolfgang Kühn: the violinists, viola-player, cellist and pianist performing Grieg's *Berg*, Mozart and Brahms; May 18

CANNES

FILM FESTIVAL
Palais des Festivals et des Congrès Tel: 33-9339 0101

• Festival International Du Film:

CHICAGO

EXHIBITION

Museum of Contemporary Art Tel: 1-312-280-2680

• Performance Anxiety: exhibition featuring installations by artists including Angela Bulloch, Willie Cole, Paul McCarthy and Rirkrit Tiravanija; to Jun 8

COLOGNE

CONCERT

Kölner Philharmonie Tel: 49-221-2040820

• Philadelphia Orchestra: with conductor Wolfgang Sawallisch, violinist Frank-Peter Zimmermann and cellist Mario Brunello in works by Brahms; May 17

COPENHAGEN

OPERA

Det Kongelige Teater – The Royal Theatre Tel: 45-33 69 69 69

• Der Freischütz: by von Weber. Conducted by Jan Wagner, performed by the Royal Danish Opera. Soloists include Christian Christiansen, Irene Theorin and Lis-Lotte Nielsen; May 17

DRESDEN

EXHIBITION

DUBLIN

CONCERT

National Concert Hall Tel: 353-1-6711888

• Midori: performance by the violinist, accompanied by the pianist Robert McDonald. The programme includes works by Schubert; May 18

GENEVA

AUCTION

Sotheby's Genève Tel: 41-22-7328585

• European Silver: highlights include items from the collection of the late Prince Louis Ferdinand of Prussia; May 19

EXHIBITION

Musée d'Art et d'Histoire Tel: 41-22-3114340

• Morceaux choisis, Céramiques de Grande Grèce: display of Greek ceramics dating from 5th century BC to 3rd century AD; to Jul 20

HAMBURG

DANCE

Hamburgische Staatsoper Tel:

GENF

CONCERT

Royal Festival Hall Tel: 44-171-9604242

• The Philip Glass Ensemble: performs works by Glass and Bowie; May 16

GENOVA

EXHIBITION

St. John's, Smith Square Tel: 44-171-2221061

• Ian Bostridge: performance by the tenor, accompanied by the pianist Julius Drake. The programme includes works by Schumann and Wolf; May 19

GENVA

EXHIBITION

St. John's, Smith Square Tel:

• Ian Bostridge: performance by the tenor, accompanied by the pianist Julius Drake. The programme includes works by Schumann and Wolf; May 19

HAMBURG

EXHIBITION

Hamburgische Staatsoper Tel:

GENF

CONCERT

Auditorium National de Musique Tel: 34-1-9370100

COMMENT & ANALYSIS

Peter Martin

Look out, it's behind you

Most companies would rather not grasp the vast opportunities facing their industry, but they should do so – before their rivals pluck up the courage

Everybody in the industry knows about it. It's there, always present, looming in the background. The imminent threat. The unseized opportunity. The challenge nobody can face.

Most business sectors have something like this at the edge of their collective consciousness – a threat or an opportunity so vast, so different from those the industry has faced before, that existing business models and management thinking just can't cope. So everyone hopes it will go away, or that someone else will take responsibility for addressing it, charting a course the rest of the industry can follow.

Meanwhile, life goes on: mergers, acquisitions, new models, new factories, restructurings. All real enough, genuine contributions to economic activity, shareholder value, or human progress. But all the time, there's a nagging worry: what should we be doing about the big issue, the challenge we're not yet ready to tackle?

These thoughts are inspired by the merger of Guinness and Grand Metropolitan to form GMG Brands. It's an understandable deal, one that helps the two companies cope with a number of tricky problems in their relatively slow-growth markets.

In the background, though, is the issue that no one in the spirits industry is ready to grasp just yet, described in this column a year ago*. It's an unseized opportunity: how to move on from the existing portfolio of North Atlantic drinks – whisky, gin, rum, vodka – to developing-world drinks like Brazilian aguardente or Korean white spirit.

At some point, one of the global drinks companies is going to find a way to tap these markets, and when it does so it will leap ahead of its rivals. But it's hard to break in: most of the successful local brands are pri-

vately owned and purely national, and their pricing is well below the level the global companies are used to. What's more, taking advantage of these new opportunities means abandoning a strategy that has worked well until now: addressing third-world markets from the top down, selling premium brands with western glamour.

So the industry looks elsewhere, at distribution improvements in existing markets and mergers like the one which will form GMG Brands, competition rules permitting.

Such collective myopia is common enough. Sometimes, indeed, it's the sensible reaction: anticipating the future prematurely can be just as costly as reacting too late. And in any case, just because you have identified the challenge correctly does not mean you will respond to it properly.

The Ford Edsel, that legendary 1950s flop, was based on accurate analysis of changing consumer tastes. It was just a crummy car.

A decade later, though, all cars were market-researched and targeted like that. The industry had moved on, and the competi-

tors that didn't get the message – Studebaker, American Motors, Chrysler – became vestigial rivals to a new US duopoly. In turn, the Big Two fell victim to the rise of Japanese imports, but that's another story, another challenge nobody in the US industry faced up to until long after its looming presence had become obvious.

Today, drinks apart, what unrecognised issues lurk in the background of other businesses? Almost everywhere you look, there is a challenge that existing competitors are not yet ready to face. In computers, for example, no one in the industry has yet come to terms with a fundamental change in customers' needs.

They don't want to buy computers any more: instead, they want effortless, low-cost, transparent information processing, distributed throughout their companies and homes. They want all the rest of the biggies – the standards battles, the product choices, the compatibility issues – to go away. Locked in a struggle for market dominance, the industry is not ready to recognise it yet. But eventually, someone will, setting a

pattern for the industry in the next century.

In cars, the issue is distribution, responsible for nearly half the value added. The old system of small, franchised dealerships is cracking up. There are lots of tentative stakes at the

internet, auto superstores, Daewoo's wholly-owned distribution chain in the UK. Ford's possible introduction of direct sales in Indianapolis. But so far, they are just straws in the wind, an indication that everybody in the industry knows about the issue – but that none of the big boys is yet ready to make a wholesale commitment to a new approach.

In financial services, the issue is the potential disappearance of most of the physical manifestations of banking. When customers switch the loyalty in their banking relationship from an institution to a budget program running on their home PCs, the industry will be transformed.

So far, most big banks are treating this with extreme caution, confining their experiments to telephone banking or proprietary electronic systems. At some point, though, one of the big players will switch to a standard program like Intuit's Quicken or Microsoft Money. At that moment, retail banking will change forever. Until it does, the industry is pretending the problem doesn't exist.

In healthcare and pharmaceuticals, the unaddressed issue is health economics. At some point, purchasers will start addressing the question of which illness is most cheaply addressed by drugs and which by hospital treatment. When healthcare purchasers start doing this sort of calculation, some expensive drugs will suddenly appear enormous bargains; others will clearly not make the grade.

Similarly, some types of hospital treatment will

clearly come out as economically superior, but others will give way to pharmaceuticals. The drugs pecking order will be transformed; so will the established pattern of hospital treatment. At the moment, both industries nervously know the issue is a big one, but they are keeping it at arm's length.

The list goes on. In fast-moving consumer goods, the issue is product proliferation in advertising. It is the question of when to start paying consumers for their attention. In accounting and some types of consultancy, it is the prospect of using computers to commoditise much routine work. And in newspapers, just to show you that there are unaddressed questions even in the best-run industries – the issue is how far to move towards selecting news for each reader, to produce a "Daily Me".

In each case, there are technological barriers that stand between today's framework and tomorrow's. These are usually serious but not overwhelming. They are dwarfed by the psychological barriers to wholesale changes in industry working patterns, and the reluctance to abandon the huge investment in the current business model.

History shows, however, that change eventually becomes inevitable. The first company to break ranks – or the imaginative new entrant – is not always the ultimate victor. But the company that holds out longest, attempting to ignore the new reality, is always the loser. As a manager, you can safely ignore the lurking presence in the background while your rivals display similar insouciance. But once they decide to recognise it, you have no choice but to follow suit.

In healthcare and pharmaceuticals, the unaddressed issue is health economics. At some point, purchasers will start addressing the question of which illness is most cheaply addressed by drugs and which by hospital treatment. When healthcare purchasers start doing this sort of calculation, some expensive drugs will suddenly appear enormous bargains; others will clearly not make the grade.

Similarly, some types of hospital treatment will

BOOK REVIEW Tony Jackson

THE LIVING COMPANY: by Arie de Geus
Harvard Business School Press, 223pp, \$24.95

The voice of experience

It is a standard paradox of management that those who write best about it could seldom run a fruit stall. The converse is equally true. Most real managers lack the gift of abstraction, and cannot write from experience without being ambushed by detail.

Arie de Geus is an exception. He spent 38 years with Shell, latterly in charge of its business in Africa and south Asia and as head of planning. He is also a fluent writer who draws many of his ideas from psychology and zoology, and is influenced by authors as diverse as Karl Popper and the historian Fernand Braudel.

De Geus has a theory of the company which is deeply coloured by his life at Shell. It has a direct bearing on Shell's annual meeting yesterday, which discussed the company's record on human rights and the environment.

He begins by tackling the question of what companies are for. Is it to make money? Or is it, as Peter Drucker argued decades ago, to create customers? Neither, he says. The purpose of a company is to secure its own survival. Shell does not exist to pump oil, it pumps oil to exist. Companies fall into two categories: the living and the economic.

Living companies have a strong sense of identity, which takes in the entire workforce. They are good at learning and adapting to circumstances. They survive longer, and make more money in the long run.

Economic companies exist to create wealth for an inner circle of managers and investors. Their employees are driven by the desire to draw the biggest possible salary. Economic companies tend to be highly profitable for a short while and die young.

Should we worry about

this? Not necessarily, de Geus says. Economic companies focus on physical and financial assets, and neither are unimportant. Nor does it suit everyone to live in a community of workers.

But as an ex-manager, his heart is not in the argument. As a student in Rotterdam, he remarks, he was taught about *homo economicus*: a rational being, making choices on the basis of self-interest. When he walked into his first oil refinery, it came as a shock to find the species did not exist.

The average fund manager may think de Geus has lost touch with reality. The converse could be argued. The vogue for shareholder value bases much of its appeal on intellectual simplicity. Perhaps that simplicity fails to capture the complexities of the real world.

The reader of de Geus's book enters a world very different from that of the stock market. Why is it that the British titmouse learnt to peck holes in milk bottle tops, when the robin did not? Because titmice flock together and exchange information, while the robin is a loner. In the living company, people flock together and learn faster.

Why do Chilean potato farmers let odd corners of their fields grow wild? Because they harbour variant strains. When the blight strikes the main crop, there may still be seed potatoes for the next harvest. The living company will allow little businesses to flourish, rather than dictate a single culture from the top down.

It is possible to quarrel with this. De Geus does not confront the fact that when companies try to prolong their lives they can do economic and social damage.

But he makes a powerful point the other way. "People mourn when a company dies," he writes. "A premature death means unnecessary suffering in the environment of the deceased company. [It] causes disruptions, loss of values, and moral and physical danger."

From a management writer, this might seem sentimental. From a professional manager, it sounds like the voice of experience.

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LETTERS TO THE EDITOR

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Human rights commission for UK would be a timely signal

From Mr Gerald Holtham.

Sir, The foreign secretary's determination to put human rights at the heart of UK foreign policy is indeed welcome news, as is his recognition that foreign and domestic policy must be consistent in this regard.

The decision to incorporate the European Convention on Human Rights into our domestic law is a significant step; but it would be by establishing a human rights commission that the government could signal that the UK intends to put its own house in order and to honour its international human rights obligations. Establishing a commission in Northern Ireland is vital in this context.

If people throughout the country are to feel the benefits of incorporating the convention and it is not to be purely formal, we need a

public body charged with responsibility for promoting and enforcing it.

A human rights commission would advise individuals as to how to obtain redress and would selectively back test cases in the courts. It would scrutinise proposed legislation for conformity to the convention and advise parliament and government accordingly, thus reducing the possibility of subsequent challenge in the courts. It would conduct inquiries into issues causing public concern and, finally, through an effective promotion and education strategy, it could foster a culture of rights and responsibilities throughout society.

Public expenditure constraints need not delay establishing the UK human rights commission, which has been authoritatively costed for the IPPR at only

£2.8m for its first year.

The UN is strongly encouraging its members to establish national human rights institutions of this kind, according to a set of principles agreed by the general assembly in 1993.

Were the UK to follow this trend, it would enhance its credibility abroad when encouraging other states to improve the protection offered to their own citizens. Moreover, we could be confident that the proposed legislation really would touch the lives of the many in the UK and not just of the few who, through their own resources, could take the occasional case through the courts.

Gerald Holtham,
director,
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London WC2E, UK

Child labour no longer acceptable

From the Rev Hugh C. Ormiston.

Sir, Christian Aid's demand for an end to child labour in the Indian sub-continent ("Call to end child labour", May 12) deserves the support of every right-thinking person.

It is entirely in tune with the aims of the recent partnership between the International Labour Office, Unicef and the Sialkot Chamber of Commerce and Industry. Benefiting from child labour in a global economy is simply no longer acceptable. The sooner governments and industries support the views of these organisations, the sooner we will see a global economy fit for everyone.

Hugh C. Ormiston,
Scottish Churches Industrial
Mission,
121 George Street,
Edinburgh EH2 4YN, UK

Homosexuals and reality

From Christopher Hodges.

Sir, Godfrey Bloom ("Homosexuals not to be tolerated in forces", May 10) obviously has little practical experience of the real world and the place of homosexuality within it. He assumes that all homosexuals conform to an effeminate stereotype he deems "suitable in the theatrical profession or clothes design". The reality is that they do not and are to be found in professions from cabinet minister to sportsman and banker to builder – as well as the armed forces. I know because I have met examples of them.

Uncomfortable as it may be for people like Mr Bloom, homosexuality has been, is, and always will be a fact of all walks of life. In short, Mr Bloom, wake up. Unlike it may seem from Wressle, Mr. Selby, there's a big wide, complicated world out there.

Christopher Hodges,
Calle de la Madera 5 482
28004 Madrid

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Millennium bomber is a mere phantom

From Mr Peter Rowbrey-Evans.

Sir, The millennium bomber portrayed by Mr Castell (Letters, May 13) does not exist. Millions of lines of software were produced in the 1970s and 1980s by programmers who

believed their programs would be replaced after a few years. There was no intention to create a millennium bug.

But Mr Castell is right to say that suppliers of contemporary computer software (including firms contracted

to manage and maintain computer software) are likely to be liable for the costs of any modifications.

Peter Rowbrey-Evans,
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Thursday May 15 1997

Nato's deal for Russia

There was good news from Moscow yesterday, at last. After all the hunting and puffing from the Kremlin over the prospect of Nato enlargement, agreement was reached to give Russia a face-saving deal. It means that Mr Boris Yeltsin and his successors will have a voice, but not a veto, on the future of Europe's security arrangements.

That is just as it should be, and a vindication for the tough stance adopted throughout by the US and its Nato allies: that enlargement would be going ahead come what may, but it would be most desirable to do it with Russian acceptance, however grudging. Full details of the agreement have yet to emerge, but it should clear the way for the Nato summit in Madrid in July to decide who will be first in line to join the alliance.

It would be best if that list were kept short: the Czech Republic, Hungary and Poland are the obvious contenders. Romania and Slovenia are outsiders, but neither has an overwhelming case. By sticking to the three best prepared to assume the obligations, as well as the benefits, of membership, Nato will be giving the clearest possible signal that the door remains open for further expansion in the future. That is essential to keep up the hopes of those still in the Nato waiting-room, like the Baltic republics.

Dogfight

The application of competition law to global markets is fraught with risks of jurisdictional conflict. That is why US and European Union watchdogs agreed some years ago to consult closely on cases which transcend their frontiers. However, tensions over the planned Boeing-McDonnell Douglas merger threaten to turn that cooperation into confrontation.

The EU says its rules require it, as well as Washington, to examine the merger. The two US companies appear to have acknowledged as much by notifying it to Brussels. However, reservations about the merger expressed by Mr Karel Van Miert, Europe's competition commissioner, have brought an angry US reaction. Boeing has threatened to contest the EU's jurisdiction if it blocks the deal, saying that could unleash a trade war, while US vice-president Al Gore has warned the EU against intervening.

The stage may be set for a serious transatlantic rift if US and EU anti-trust authorities take conflicting views of the merger. Such differences have been manageable until now, because either side could make its approval conditional on companies accepting conditions on their operations in its market. That option is closed to Brussels in this case, because Boeing and McDonnell have few assets in the EU, leaving the threat of

heavy fines as its main sanction. These would be politically inflammatory, and could be hard to collect.

Mr Van Miert has further complicated the issue by taking aim at Boeing's exclusive sales contracts with US airlines. He has indicated that Brussels may veto the merger unless the arrangements are cancelled. Such a condition implies an important extra-territorial extension of anti-trust jurisdiction - a move of the kind the EU has been swift to condemn when attempted by the US.

It is still unclear how much of the transatlantic war of words represents bluster and tactical manoeuvring. But in the recent climate of mutual hostility and suspicion, there is a serious danger that brinkmanship will get out of hand, and that both sides will dig into positions from which they find it hard to back down. That risk is made all the greater by the political commitment on either side of the Atlantic to the commercial success, respectively, of Boeing and the European Airbus.

The Boeing-McDonnell merger calls for cool and impartial scrutiny to ensure the global market for commercial aircraft remains as free as possible. That objective is as much in the long-term interest of Boeing as of Airbus. It is too important to be jeopardised by squabbling over who enforces the rules.

Radical start

If a week is a long time in politics, a fortnight is an eternity. As Mr Tony Blair presented his programme yesterday it seemed scarcely credible that it was only two weeks since Labour's election victory had ended 18 years of uninterrupted Conservative rule. Glancing at the Queen's Speech one could also spare a blush for those who said not so long ago there was nothing to choose between the two main parties.

It is true there was little unexpected in the list of 26 bills which will occupy parliament for the next 18 months. That is to the good. Mr Blair was elected on a pledge that the one-nation politics he offered in opposition would be delivered in government.

So it is reassuring that his government is stressing a determination to lift standards in education, to encourage enterprise, and to defer the introduction of a minimum wage pending proper consultation. Stealing the Conservatives' idea of auctioning off the airwaves was also a shrewd way of signalling that New Labour has indeed abandoned its past attachment to tribal politics.

To say there were few surprises, however, is not to deny a decisive break with the past. Proposals to devolve government to Scotland and Wales, to introduce an elected authority for London and to promote regionalism in England hold the promise of a welcome and radi-

cal decentralisation in the way the nation is governed. These measures should be followed with a restoration to local authorities of a far greater measure of autonomy in their financial affairs.

Incorporation into British law of the European convention on human rights will begin to bring Britain into line with other modern democracies. It must not, though, be used as an excuse for Mr Blair to renege on his pledge to pass a freedom of information bill.

In the short space of two weeks, the government has thus blended radicalism with realism. The hope is that Mr Gordon Brown, the chancellor, will frame his forthcoming Budget in the same spirit.

But amid the euphoria some words of caution are appropriate. One of the main lessons of the past 18 years has been the danger of excessive legislation.

Too much lawmaking has led to many bad laws. Effective government is as much to do with the delivery of services as with tinkering with legislative structures.

Mr Blair, whose lacklustre performance in yesterday's debate bore more of the mark of an opposition leader than of a prime minister, should be careful not to use his massive Commons majority to railroad through his programme. He will lead a better government if he pays heed to his opponents.

COMMENT & ANALYSIS

The cloning of US success

Europe's biotechnology industry is starting to catch up with the US, fuelled by easier access to capital, says Daniel Green

Mr Nick Arvanitis is a California biotechnology millionaire. He has three homes: in Greece, Silicon Valley and the luxury mountain resort of Lake Tahoe.

But for the past few months, the silver-haired 57-year-old has been working in a dingy building in Munich. He is the unpaid chief executive of Innovative Dermal Applications, one of a handful of German biotechnology companies. Mr Arvanitis is one of many people taking the risk of working in a European start-up medical technology company. From Iceland to Italy, Europe is embracing biotechnology.

According to accountants Ernst & Young, the number of European biotech companies grew 23 per cent between 1995 and 1996 to more than 700. Over the same period, the number of employees in the industry rose 60 per cent to 27,500.

These numbers are small compared with the US, the birthplace of biotech. The US industry, which began from virtually nothing in the early 1980s, now boasts 1,300 companies - 290 of them quoted - which employ almost 120,000 people. Given such rapid growth in the US, the potential in Europe appears enormous.

The typical biotech company is a start-up that blends entrepreneurial management with risk capital and a scientific advance, usually in biology or chemistry. Its work could involve anything from the development of insulin inhalers, to changing the genes in sheep so that their milk contains drugs, to discovering conventional medicines.

Even in the US, where the industry is well-established, most biotech companies are losing money. It takes about 10 years of research and development before a drug goes on sale, and many never make it. But an increasing number do: US biotech industry sales rose 15 per cent to more than \$1bn last year, according to Ernst & Young. Argen, the Californian company that is the most successful in biotech, made a net profit of \$180m (£111m) in the first quarter of 1997 alone.

Europe is far behind, but there are signs that its companies are learning rapidly from the US. UK scientists have begun to emulate the commercial nous of their US counterparts.

"Five years ago, making money was anathema to most British university professors," says Mr Paul Haycock, a director of London venture capitalists Apx Partners. "Now they want to be paid to say their work was so good that there's a company wrapped around it."

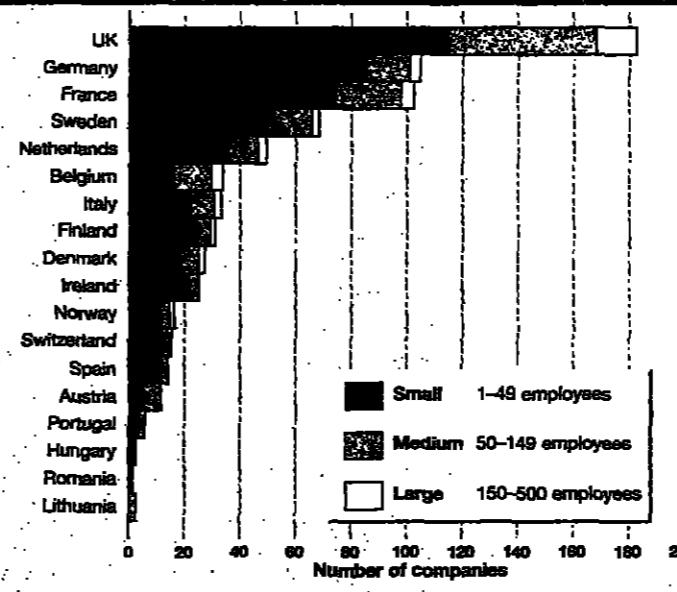
Equally important, more capital is becoming available to biotech entrepreneurs, thanks largely to stock market reforms. In December 1993, the London Stock Exchange changed its rules to encourage biotech companies to list, for example, by relaxing the requirement that a company have a long trading record. Since then, the launch of junior markets in London, Paris and Frankfurt, and the pan-European Airbus, have attracted significant biotech company interest.

There are now about 30 listings on the main London market - depending on the precise definition of a biotech company - plus a further 10 on the junior mar-

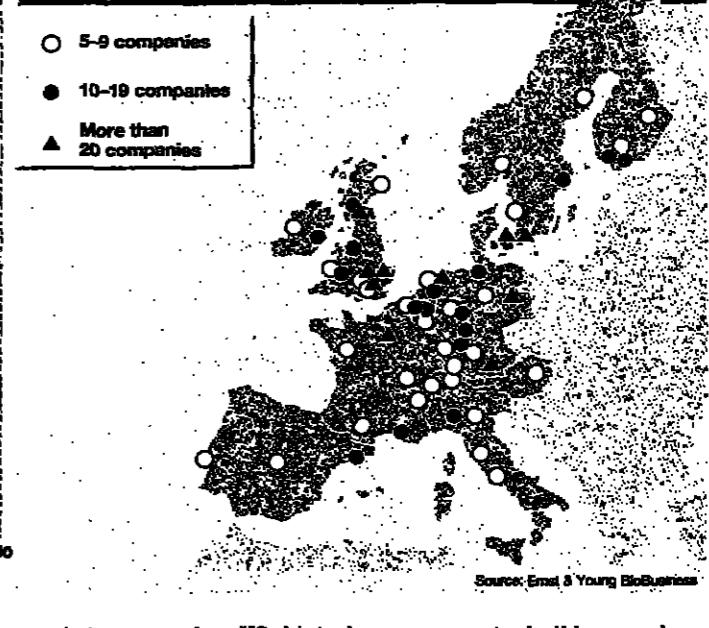
Europe's biotechnology industry: counting on growth

Biotechnology industry	1996		1995		Per cent change	Industry total	1996		1995		Per cent change
	Europe	US	Europe	US			Europe	US	Europe	US	
Financial	493	8,040	297	6,980	46	30	1,721	17,580	1,471	10,160	17
Revenues (Ecu m)	243	3,700	168	3,440	54	9	1,252	6,190	1,005	4,220	37
R&D expense (Ecu m)	54	1,760	73	1,840	-25	-4	1,113	3,750	1,206	3,880	-2
Net loss (Ecu m)	719	1,287	584	1,308	23	2	27,350	18,000	17,390	19,000	0
Industry											
Number of companies	49	294	28	260	75	13					
Employees	5,215	73,000	2,958	60,000	50	22					

European industry by country and company size



Landscape of biotechnology industry (1997)



Source: Ernst & Young, BioBusiness

kets, and a half-dozen spread between Paris, Copenhagen and Easdaq.

These developments have encouraged venture capitalists to move their money to Europe from the US. Biotechnology Investments, a London-based fund advised by Rothschild Asset Management, has for the first time only a minority of its worldwide investments of more than \$40m in the US.

Stock listings do more than raise money for a company. They allow staff to be paid partly in shares and options. Not only does this help cashflow, but it promises riches to scientists and executives. Without a flotation, Mr Arvanitis of Innovative Dermal Applications really would be working for nothing.

The prospect of riches seems to improve efficiency. The Pharmaceutical Manufacturing Association, which represents US pharmaceutical companies, says it costs about \$250m to take a drug from development to regulatory approval; the American Biotechnology Association's figure for its members is \$100m.

There is still a shortage of experienced management in Europe, especially in Germany, which is why Mr Arvanitis and others have been imported. But the problem is easing. Former directors of British Biotech, the biggest UK company in the sector, have gone on to start new businesses. Sir Brian Richards, the former chairman now runs Peptide Therapeutics, a Cambridge-based company.

European governments have begun to encourage biotech. Germany has earmarked DM150m (£23.50m) for the industry, and last year the UK launched a

government-sponsored "crusade for biotechnology" - more about exhortation than cash. France this year pledged FFr1.5bn (£150m) to support the industry.

The scale of change is most striking in Germany, where biotech companies had faced political neglect and public opposition on ethical and environmental grounds. "For many years our politicians said nothing to encourage us," says Mr Peter Heinrich, chief executive of Munich's Medigene.

The German government is beginning to take an active interest in the sector. "Not everything that is technically feasible is ethically responsible," Chancellor Helmut Kohl says in an interview this month with the biotechnology magazine published by Hoechst, the big German chemicals company. "At the same time, we mustn't let excessive caution rob us of opportunities."

The German government is coming late to biotechnology, but when they change, it is a very strong change," says Mr Emile Loria, chief executive of the French biotech company, Biocyte Therapeutics.

The reason for the sudden enthusiasm is simple, says Mr Peer Schatz, chief financial officer of Nasdaq-listed Qiagen, Germany's only quoted biotech company. Germany is "losing 15,000 jobs a month and want us to help employment", he says, though he warns politicians that the industry will only be able to create a limited number of jobs.

Upsetting European politicians is only one of the dangers. Biotechnology is notoriously risky and few European investors are familiar with the extreme volatility of the US sector. In the

past two months, US biotech share prices have fallen by more than 15 per cent. In the previous two months they rose by almost 10 per cent.

The volatility is the result of uncertainty. Since most biotech companies make no sales, their value is based on supposed future earnings. Such are the difficulties of forecasting sales of a product that may never even be launched that sentiment towards the sector is affected by the results of the most recent drug trials.

Naive stock markets starve the biotech sector of cash. In the US, the worst capital famine in recent years lasted from 1992 to 1995, leading to a spate of mergers, lay-offs and bankruptcies. Europe has yet to experience that kind of a downturn, says Mr Steven Burrill, a California biotech financier. When it comes, European companies will have to be revivified by bruised investors.

"What upsets me is the poor quality of European biotechnology analysis," says the senior executive of a large Wall Street securities house. Some London analysts say it is their US rivals who have got it wrong. One London analyst has applied his valuation methods to US biotech companies and found them to be overvalued: in one case he valued a company at \$20 a share when the actual price was more than \$40.

There are many reasons for these differences of opinion. US investors tend to press companies to get their most promising product to market, while Europeans seem happy to allow a

company to build up a broad product portfolio. Some analysts believe that the average quality of companies in Europe is higher than in the US.

But Europe still has much to learn from the US. With the partial exception of the UK, scientists established in academia or the private sector are reluctant to risk joining a start-up venture, which forces European companies to look overseas for staff. Conventional career patterns do not include biotech, making recruitment difficult even for middle-ranking jobs.

Neither has Europe settled the ethical questions surrounding biotechnology. There may yet be a public backlash. Mr Simon Moroney, chief executive of Munich's Morphosis, says the recent cloning of Dolly the sheep by Scotland's Roslin Institute damaged the prospects for biotechnology in Germany because it revived debate on the ethics of genetic manipulation.

All of this adds up to a European biotech scene that is very different from the US. Europe is the "wild east", a landscape rich in scientific resources but barely touched.

That is changing fast. The forces that created the US biotech industry are becoming stronger in Europe: the capital is there, scientists are becoming more interested in commerce, management are gaining experience and governments are more sympathetic.

The possibility still remains that a disaster in a clinical trial in Europe could set the industry back several years. But, barring such catastrophe, Europe's infant biotech sector will continue to make rapid progress.

Budget concerns may spur Telekom sell-off

By Ralph Atkins in Bonn

Mounting budget difficulties have forced the German government to consider the rushed sale later this year of a further stake in Deutsche Telekom, Europe's largest telecommunications group, partially privatised last November.

Mr Theo Waigel, finance minister, yesterday confirmed a sell-off was possible as the federal government coalition parties prepared for crucial meetings tonight and tomorrow over stop-gap measures to ensure Germany fulfilled the criteria laid down in the 1991 Maastricht treaty for the single European currency.

Tax estimates for this year and 1998, compiled by finance experts from federal and Länder governments and due to be published today, are widely expected to point to a DM20bn budget gap compared with earlier forecasts. The opposition Social Democratic party last night suggested the figure could be as high as DM30bn.

The feverish activity in Bonn highlights the lack of

room for manoeuvre if Germany is to pay the costs of high unemployment and keep its budget deficit this year under 3 per cent of gross domestic product, as prescribed by the treaty.

Mr Waigel said: "There are 4m unemployed whose unemployment money and social benefits must be paid. It does not lie in the power of finance ministers, or any other politician, to change that."

Besides the sale of Deutsche Telekom shares, other emergency measures could include cuts in social and unemployment benefits or an increase in indirect taxes. However Mr Wolfgang Gerhardt, leader of the Free Democratic Party, a junior coalition partner, said tax rises would be "counterproductive". Mr Waigel said they would be a last resort.

The sale of the Telekom stake would not help directly with the deficit criteria as Maastricht does not allow the use of privatisation proceeds to offset a deficit. But funds raised could be used to retire debt, reducing interest pay-

ments and bringing Germany closer to meeting the benchmark on overall debt - which is set to exceed because of the costs of reunification.

Mr Waigel said: "There are 4m unemployed whose unemployment money and social benefits must be paid. It does not lie in the power of finance ministers, or any other politician, to change that."

Plans to sell government shares in Deutsche Telekom would face obstacles. A change in the law would almost certainly be required if the government was to reneg on a pledge not to sell shares on the stock market before January 2000. A sale other than via capital markets might be possible, but would require Deutsche Telekom's agreement.

Mr Ron Sommer, Deutsche Telekom chairman, hinted the group was likely to oppose such a move, saying it would agree only if the interests of its 2m shareholders were not affected.

They were taking the warnings seriously. At least one investment bank is advising clients to sell their domestic shares, and some of the vehicles used to buy the shares are being quietly wound down.

A two-tier market in Gazprom shares - with one pool for foreigners and one for Russians - was partly set up for national security reasons. But some outside investors got round the formal restrictions and bought shares in the local market where the price was much lower.

The purchases, which some investors said were tolerated by senior figures in Gazprom management, damaged the price performance of the foreign shares. Initially offered last year at \$15.75 per American Depository Share (ADS), they now fetch \$16.

This has made it more difficult for Gazprom to return to the market with another share offering. Domestic shares were yesterday trading at 64 cents. Some western investors said

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See Lex

Former executives arrested in Nomura scandal

By Gillian Tett in Tokyo

Three former executives of Nomura, Japan's largest securities company, were arrested yesterday in a growing scandal over the company's recent alleged payments to corporate

gods.

The arrests occurred after the Securities and Exchange Surveillance Commission, Japan's financial watchdog, officially accused the executives and the company of criminal offences.

The political impact of the scandal prompted Mr Ryutaro Hashimoto, the prime minister, to warn that "those involved have to pay a penalty". Nomura faces losing business as several government bodies have cut their ties with the group.

Some municipal governments said they would stop using Nomura as an underwriter for bond issues. This follows the government's announcement on Tuesday that the company would no longer be allowed to underwrite Japanese government bonds, or trade them in the primary market, while the criminal case was under way. Nomura had previously accounted for an estimated 6 per cent of the market.

The company was also excluded from the Y300bn (\$2.5bn) government-backed bond market.

The moves are expected to hit profits at Nomura, which is no longer the largest player in the Tokyo stock exchange as private sector clients have defected.

The most severe business blow to the group is expected to come in the next few weeks when the government decides, on the basis of the commission's report, what penalty to impose.

The Tokyo prosecutor's office launched a separate criminal investigation into the affair following the complaint from the commission. This alleges that Nomura established a special account for a property company related to *sokoya* - corporate extortions who threaten to disrupt shareholders' meetings and then channelled some Y49.7m of payments through this in 1995. Payments to *sokoya* are illegal.

The three former executives could face maximum penalties of up to a year in prison or a fine of up to Y1m, while Nomura could face a maximum fine of Y100m. Those under arrest are Mr Shimpai Matsuki and Mr Nobutaka Fujikura, both of whom resigned as directors in March, and former general manager Mr Osamu Fujita. Nomura's shares fell Y70 yesterday to close at Y1,480.

Gazprom seeks to close stock purchase loophole

By Chrystie Freeland
in Moscow

The Russian natural gas monopoly Gazprom is preparing a crackdown on foreign investors evading a ban on the purchase of its domestic shares.

"In the near future there will be a test case," said Mr Leonid Griaznov, president of Horizon, Gazprom's investment arm. "We know we will not be able to catch everyone, but we will tell people 'Do not come here'."

The company's initiative was backed yesterday by Mr Boris Nemtsov, the first deputy prime minister and head of a government board which will oversee the monopoly.

After a meeting with Gazprom chairman Mr Rem Viakhrev, Mr Nemtsov said the government would seek to close loopholes that have allowed foreigners to purchase domestic stock.

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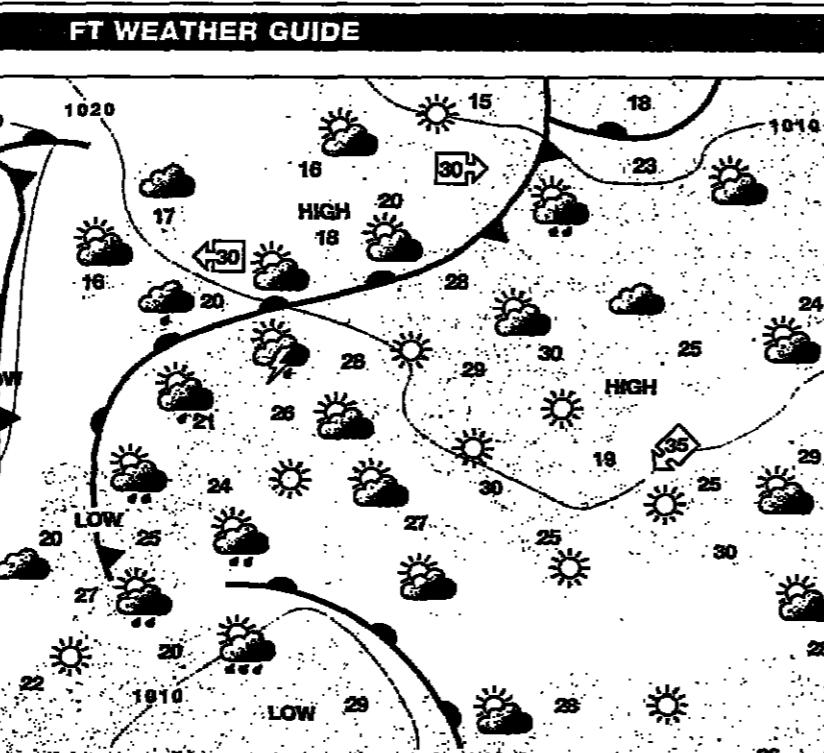
Singapore helps Thais defend baht

Continued from Page 1

Indonesia's rupiah were under sustained pressure yesterday.

Analysts expect the attack on the currency to continue for the next few days. Nevertheless, many analysts believe as long as no serious bout of domestic capital flight takes place, speculators will be unable to force a baht devaluation, according to a report by the brokerage Asia Equity.

For Thailand to lose \$20bn in foreign exchange reserves, the level at which Thai officials privately say they would consider abandoning the dollar peg, speculators would need to access 16 per cent of total deposits in the Thai banking system and sell them in the foreign exchange market, by the broker Asia Equity.



Europe today

South-east Europe will stay warm, dry and sunny. Temperatures will range from 25°C to 30°C. This warm air will move into central Europe. The Alpine countries, Poland and Germany will also have sunny conditions with plenty of sun. The northern areas of Poland and Germany will have patchy clouds as will southern Scandinavia. The warm air from the east will meet cool air over western Europe. At the boundary, cloud and showers will develop in Spain, western France and the south-west area of the Benelux. The UK will have cloudy periods with rain in southern England. In the cooler air, temperatures will be 15°C to 20°C.

Five-day forecast
Warm air will move farther into western Europe and it will become more settled. Central and south-eastern Europe will stay settled. France, the UK and the Iberian peninsula will have showers, some will be thundery. These regions will also turn warmer.

TODAY'S TEMPERATURES

	Maximum	Beijing	Celcius	Belfast	Corfu	fair 32	Cardiff	cloudy 18	Frankfurt	sun 29	Madrid	shower 22	Rangoon	sun 34	sun 34
Abu Dhabi	sun 37	Berlin	sun 26	Casablanca	fair 21	sun 29	Geneva	fair 21	Geneva	sun 29	Malaga	shower 21	Reykjavik	cloudy 8	sun 34
Accra	showers 32	Berlin	showers 28	Chicago	fair 12	sun 24	Gibraltar	cloudy 17	Glasgow	sun 24	Madrid	shower 25	Rio	cloudy 28	sun 34
Algiers	showers 20	Bermuda	showers 25	Cologne	fair 23	sun 23	Hamburg	cloudy 18	Hamburg	sun 23	Malaga	shower 24	Rome	cloudy 27	sun 34
Amsterdam	sun 26	Bogota	showers 20	Dallas	thunder 30	sun 23	Helsinki	cloudy 19	Helsinki	sun 23	Malaga	shower 25	Seoul	fair 22	sun 34
Athens	sun 27	Bogota	sun 28	Delhi	sun 37	sun 37	Hong Kong	cloudy 20	Hong Kong	sun 30	Malta	shower 26	Singapore	thunder 23	sun 34
Atlanta	showers 28	Brussels	sun 29	Dubai	sun 37	sun 37	Honolulu	cloudy 21	Honolulu	sun 29	Milan	shower 27	Stockholm	thunder 19	sun 34
B. Aires	sun 28	Budapest	sun 29	Dubai	sun 37	sun 37	Hong Kong	cloudy 22	Hong Kong	sun 30	Montreal	shower 28	Sydney	fair 20	sun 34
B. Ham	rain 19	Chagres	fair 18	Dublin	fair 17	sun 37	Istanbul	cloudy 23	Istanbul	sun 25	Montreal	shower 23	Tanger	fair 22	sun 34
Bangkok	thunder 38	Cairo	sun 31	Dubrovnik	sun 27	Jakarta	shower 31	Jersey	shower 18	Munich	shower 23	Tel Aviv	fair 23	rain 25	sun 34
Barcelona	cloudy 22	Cape Town	fair 20	Edinburgh	cloudy 16	Karachi	shower 18	Karachi	shower 21	Nairobi	shower 23	Toronto	cloudy 27	rain 25	sun 34
Beijing	sun 37	Edinburgh	fair 22	Edinburgh	cloudy 16	Kuwait	sun 38	Kuwait	sun 41	Naples	shower 24	Toronto	rain 28	sun 34	sun 34
Buenos Aires	sun 27	Edinburgh	fair 22	Edinburgh	cloudy 16	Lagos	sun 38	Lagos	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Cairo	sun 38	Edinburgh	fair 22	Edinburgh	cloudy 16	Lima	sun 39	Lima	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Caracas	sun 27	Edinburgh	fair 22	Edinburgh	cloudy 16	Lisbon	sun 39	Lisbon	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Corfu	fair 17	Edinburgh	fair 22	Edinburgh	cloudy 16	London	sun 39	London	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Frankfurt	sun 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Lyon	sun 39	Lyon	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Madrid	sun 39	Madrid	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Malta	sun 39	Malta	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Malta	sun 39	Malta	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Malta	sun 39	Malta	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Malta	sun 39	Malta	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Malta	sun 39	Malta	sun 41	New York	shower 25	Toronto	rain 28	sun 34	sun 34
Geneva	fair 29	Edinburgh	fair 22	Edinburgh	cloudy 16	Malta	sun 39	Malta							

COMPANIES AND FINANCE: EUROPE

Christiania-Storebrand link closer

By Hilary Barnes
in Copenhagen

A controversial merger between Christiania, Norway's second-largest bank, and insurer Storebrand appeared closer yesterday when their boards agreed final terms.

But Storebrand's largest shareholder continues to oppose the link-up and the terms remain the subject of legal argument.

"We now look forward to entering into a more detailed dialogue with our shareholders concerning the agreed proposal in time for the extraordinary general meet-

ing of shareholders on June 25," said Mr Jon Gundersen, Storebrand chairman.

The merger would establish a group with total assets of about Nkr240bn (\$34.18bn), putting it in the same league as Den norske Bank, the country's biggest - although DnB will remain clear leader if it succeeds in its bid to gain control of BNBbank.

But the Christiania-Storebrand merger is opposed by Aker RGI, the industrial and fisheries group, and Aker RGI's biggest shareholder, Mr Kjell Inge Rokke, Norway's leading entrepreneur. Mr Rokke and Aker RGI together control about

16 per cent of Storebrand.

Mr Rokke has not publicly explained his objections to the merger, but he is believed to consider Storebrand should remain free of state influence.

If the merger goes ahead, the state, which is currently the biggest shareholder in Christiania, will have a 25 per cent stake in the new company.

Moreover, Mr Jens Stoltenberg, the finance minister, has applied to parliament for funds to raise the state's stake in the new company, probably to just over one-third. This would give the government a veto over decisions taken by the shareholders.

Mr Rokke appears to be seeking the support of another shareholder, the industrial group Orkla, in opposing the merger. Mr Jens Heyerdal, Orkla chief executive, has supported Mr Rokke on other occasions.

But Orkla has so far not given an opinion.

With or without Orkla's support, Mr Rokke's chances of stopping the merger have been reduced by a ruling by Storebrand's board. Under the Storebrand statutes, a single shareholder cannot vote for more than 10 per cent of the share capital. Sto-

NordLB
and BGB
in merger
talksBy Frederick Stidemann
in Berlin

Regional banks Bankgesellschaft Berlin (BGB) and Norddeutsche Landesbank are to enter merger talks, raising the prospect of long-awaited consolidation in German banking.

If successful, the merger would create one of Germany's largest banking groups with combined balance sheet assets of more than DM550bn (\$32.4bn).

The two banks said yesterday a consultative committee of managers and politicians had recommended that merger talks proceed. The aim is to complete the talks by the end of this year and for the new group to be operational by mid-1998.

A merged entity could be placed under the holding company structure of BGB, which already wholly owns, or has majority stakes in, three Berlin banks: NordLB's investment banking and corporate customer businesses, as well as its foreign activities, would be transferred to BGB.

BGB and NordLB have been already established joint mortgage banking operations, a common data-processing subsidiary and a consultancy business advising the public sector on project finance and privatisation.

NordLB also holds a 15 per cent direct equity stake in BGB, as well as a 2 per cent indirect stake.

The possible cost savings from a merger had yet to be worked out, BGB said.

The ownership of a merged banking group would reflect the current mix of public and private shareholders.

The city of Berlin owns 56.8 per cent of BGB, while the state of Lower Saxony owns 40 per cent of NordLB. The east German states of Mecklenburg-Vorpommern and Saxony-Anhalt each hold stakes of 16.66 per cent in NordLB.

EUROPEAN NEWS DIGEST

New members to
join Neuer Markt

Germany's new share market for small, fast-growing companies unveiled three potential new members yesterday. LHS Group, the software company, and Lüscher, which specialises in waste recycling, will become only the third and fourth members of the Frankfurt exchange - called the Neuer Markt - since it was founded in March. Separately, DG Bank announced it would be launching SER Systems, a high-tech company, on the Neuer Markt on July 16 in a DM1.9m (\$1.12m) share offering.

Deutsche Börse, which runs the exchange, said a further five companies would launch new issues by the end of September. An official said the exchange would have 15 company listings by the end of the year and was considering an index of these shares when this target was reached.

LHS will list from May 21 after a public offering of shares in the US, where it will have a parallel listing on Nasdaq. Goldman Sachs will launch the offering and will act as market-maker along with BHF Bank. Lüscher, which has been listed on another Frankfurt market since October 1996, will re-list on the Neuer Markt next month.

It is being led by Dresdner Bank. Dresdner and Flemings will act as market-makers for the company's shares.

The moves follow the launch of MobiCom, a mobile telephone network, which became the first company to secure a new issue on the Neuer Markt in March.

Graham Bowley, Frankfurt

Bertrandt, the car design company, relisted its shares on the Neuer Markt in March.

Malaysian throws Danyard a lifeline

A Malaysian company's enthusiasm for acquiring European know-how may save one of Europe's largest shipyards. The Danyard, in north-east Jutland, with 2,200 employees, is in danger of going the way of four other large Danish shipyards.

If Danyard, owned by the Lauritzen shipping and shipbuilding group, sinks, Denmark will have only one large yard - A. P. Møller-Maersk group's Odense Steel Shipyard.

Danyard's future depends on a deal by which Penang Shipbuilding & Construction, controlled by Malaysian entrepreneur Mr Amin Shah, would acquire a 48 per cent stake for \$100m, with an option to buy up to 67 per cent.

The final agreement with PSC was signed in March, but completion depends on approval from the Malaysian government, which is not expected for two or three months.

However, even Mr Amin Shah's investment will not save the loss-making Danyard unless it can win new orders within the next few months. By the end of this year the work will begin to dry up as the yard nears completion on seven chemical tankers for Stolt-Nielsen, the Norwegian-American group.

Even new orders will not

be enough, given that chemical tankers - and, to a lesser extent, an order for two Seafast fast ferries for a Danish owner - was what drove Danyard ashore in the first place.

The contract price for the chemical carriers was Dkr3.2bn (\$419.5m). Largely as a result of delays and unsatisfactory quality on the first of the chemical carriers, the yard made a loss of Dkr190m in 1995 and Dkr1bn in 1996.

Lauritzen Holding made a provision of Dkr400m against these and any further losses, which are placing a strain on the holding company's own finances.

The group's equity capital has been halved from Dkr3.6bn to Dkr1.9bn over the past three years. In this time both the shipyard and the J. Lauritzen Shipping Company, one of the largest operators of reefers (refrigerated cargo vessels), have sustained substantial losses, although the latter returned to the black in 1996.

The chemical carriers are advanced, stainless steel constructions. The yard underestimated the complexities of working with stainless steel, in what was a departure for Danyard, admits Mr Bent Ostergaard, chief executive of Lauritzen Holding.

"The problems were a combination of over-optimistic cost calculations and

poor management and planning," he says.

However, Mr Ostergaard believes that the yard has now learned its lesson, and negotiations are under way with Stolt Parcel Tankers for an order for two more chemical carriers, with an option for another two. Mr Amin Shah is represented in the negotiations for the orders.

Danyard's main business is the construction of large merchant vessels, but it also has a naval division.

A further twist to the Malaysian link is Danyard's participation in a consortium bidding for an order from the Malaysian government for six ocean patrol

vessels - the first batch of a planned total of 27.

Even if the Malaysian government chooses another yard, Mr Ostergaard is confident of Mr Amin Shah's continued support.

"Amin Shah is interested in the know-how in both the naval and the commercial divisions. Danyard has shipbuilding know-how in which he will still be interested," he says. "Danyard is an organisation with a long history of how to build ships, and this knowledge is important if you are to build new ships and have never done it before."

Meanwhile, Mr Ostergaard is reasonably confident that

Hilary Barnes

the Lauritzen group, which has incurred an accumulated loss of Dkr1.8bn since 1992, when it last made a profit, faces a better future.

He expects the J. Lauritzen Shipping Company, as well as the DFDS-Scandinavian Seaway group (in which Lauritzen is majority shareholder), to perform "reasonably well" in 1997, while the group's two manufacturing units, Aalborg Boilers (marine and other boilers) and Sabroe (industrial and maritime refrigeration equipment) are also expecting to increase profits this year.

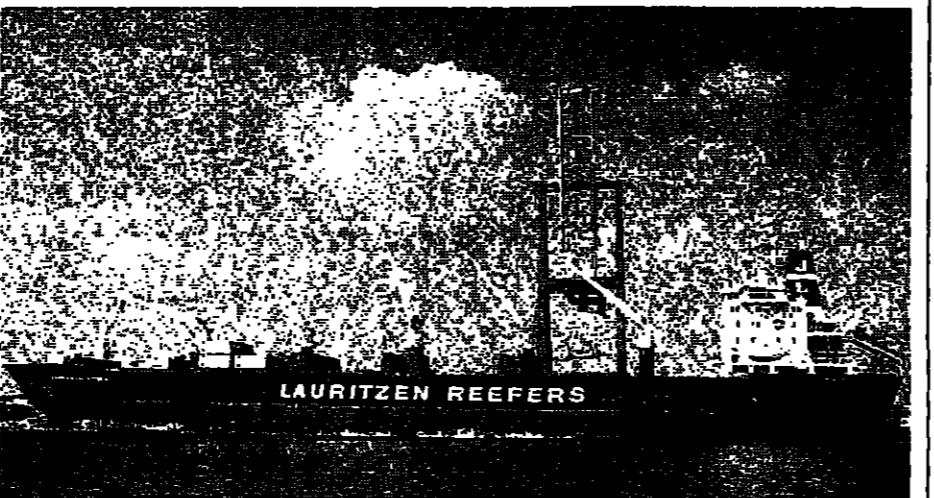
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The result was in line with market expectations, but Novo Nordisk shares firmed yesterday.

Hilary Barnes, Copenhagen



J. Lauritzen Shipping has returned to the black after sustaining heavy losses

Saluting 50 years of freedom with yet another spirited performance.

Bajaj Auto races ahead on the road to success, despite a difficult second half for the industry, recording further growth in production, turnover and profit for the year ended 31st March, 1997.

Audited Financial Results for the year ended 31st March, 1997.

	Year ended March 31, 1996 (Rs. in millions)	Year ended March 31, 1997 (Rs. in millions)	Year ended March 31, 1997 (US\$ in millions)
Net Sales/Income from operations	27,936.6	32,441.2	903.403
Other income	1,382.4	2,099.8	58.474
Total income	29,320.4	34,541.0	961.577
Total expenditure	22,553.1	26,518.5	738.471
Interest	99.0	75.1	2.836
Gross profit after interest but before depreciation & taxation	6,688.3	7,949.4	221.370
Depreciation	737.1	1,178.7	32.824
Profit before tax	5,951.2	6,770.7	188.546
Provision for taxation	1,778.0	2,365.0	65.859
Net Profit	4,181.2	4,405.7	122.687
Profit after prior period adjustments	4,168.4	4,399.6	122.517
Paid up equity share capital	795.9	795.9	22.164
Reserves (excluding revaluation reserves)	13,287.0	16,811.1	468.145
Earnings per share (Rs./US\$)	52.37	55.28	1.539
Cash Earnings per share (Rs./US\$)	61.63	70.08	1.952

NOTE: 1. The above results have been taken on record in a meeting of Board of Directors held on Wednesday 14th May, 1997.
2. Dividend recommended 100%
3. The total two and three wheeler production and sale during the year ended March 31, 1997 was 1,439,174 and 1,422,349 respectively. The corresponding figures for the year ended March 31, 1996 were Rs. 1,302,031 and Rs. 1,307,211.
4. The total exports of the Company for the year were Rs. 1682.0 million against Rs. 1865.0 million for the previous year.
5. In view of there being no new lease transactions, the Provision for Taxation for the year is much higher.
6. The conversion rate for currency has been taken as US\$1 = Rs. 35.91

BY ORDER OF THE BOARD OF DIRECTORS
FOR BAJAJ AUTO LIMITED

MUMBAI, INDIA
DATE: 14th May, 1997

• Production up by 10.5% • Turnover up by 17.8% • Gross profit up by 18.9%



Akurdi, Pune 411035

Pranita/Mum/97-136

N.V. Koninklijke Nederlandse Petroleum Maatschappij

(Royal Dutch Petroleum Company)

Established at The Hague, The Netherlands

Final dividend 1996

The General Meeting of Shareholders of Royal Dutch Petroleum Company held on 14th May, 1997, has decided to declare the final dividend for 1996 at Nfl. 62.5 on each of the ordinary shares with a par value of Nfl. 5. The total dividend for 1996, including the interim dividend of Nfl. 4.30 already made payable in September 1996, will thus amount to Nfl. 10.55 per share.

For holders of bearer certificates with coupons this final dividend will be payable against surrender of coupon No. 214 on or after 27th May, 1997, at the offices of:

Barclays Bank PLC, Barclays Global Securities Services, 8 Angel Court, Throgmorton Street, London EC2R 7HT
on business days between the hours of 9.30 a.m. and 2 p.m.

Payment will be made in sterling at the buying rate of exchange current in London at 2 p.m. on 22nd May, 1997, in the case of coupons presented on or before that date, or on the day of presentation in the case of coupons presented subsequently. Coupons must be accompanied by a presentation form, copies of which can be obtained from Barclays Bank PLC.

For holders of shares of which the dividend sheets were at the close of business on 14th May, 1997, in the custody of a Depositary admitted by the Centrum voor Fondsenadministratie B.V., Amsterdam, this final dividend will be paid to such Depositary on 26th May, 1997. Such payment will be effected through Barclays Bank PLC, after receipt by them of a duly completed CF Dividend Claim Form.

Where under the double taxation agreement between the United Kingdom and the Netherlands, 15 per cent Netherlands dividend tax has been withheld, the 15 per cent Netherlands tax is allowable for a resident of the United Kingdom as a credit against the United Kingdom income tax payable in respect of the dividend. The deduction of United Kingdom income tax at the reduced rate of 5 per cent instead of at the normal rate of 20 per cent recognises a provision of law allowing credit for the Netherlands dividend withholding tax of 15 per cent. Under a provision of the Netherlands dividend tax act Royal Dutch Petroleum Company will apply a credit against the amount of the dividend tax withheld before remittance to the Netherlands tax authorities. This credit is 2.5% of the part of the gross dividend from which dividend tax is withheld. Tax authorities in the United Kingdom may take the view, because of this credit, that the Netherlands withholding tax is eligible for credit by a shareholder against such shareholder's local tax liability should be limited accordingly.

Where appropriate, the usual affidavit certifying non-residence in the United Kingdom will also be required if payment is to be made without deduction of United Kingdom income tax at the normal rate.

The Hague, 15th May, 1997
THE BOARD OF MANAGEMENT

Notice to the Bondholders of
US\$360,000,000

Telekom Malaysia Berhad

4 per cent Convertible Bonds due 2004

(The "Company" and the "Bonds" respectively)

Notice of Bonus Issue and Conversion Price Adjustment

NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds of Telekom Malaysia Berhad (the "Company") that there will be a Bonus Issue of RM 1,191,156,154 New Ordinary Shares of RM 1.00 each on the basis of one New Ordinary Share for every two existing Ordinary Shares held pursuant to the Company's shareholders' approval obtained at the Shareholders' Meeting held on 29 April, 1997.

members to
Neuer Markt

tariffs hit Iberdrola

ling Nel Melia up 41%

ordish sales ahead 7%

Kerneth Gooding, Mining Correspondent

EUROPEAN NEWS DIGEST

Kirch, Canal Plus in Telepiú talks

KirchGroup, the German media company, and Canal Plus, of France, yesterday acknowledged they were in talks about the possible sale of a stake held by Kirch in the Italian pay-TV network Telepiú. However, they denied reports that they were close to an agreement. "We have never made a secret of the fact that we are in regular contact with Canal Plus," Kirch said. As both companies are shareholders in loss-making Telepiú it was natural that they should talk, the German group added.

A deal on Telepiú, in which Kirch and Canal Plus each hold 45 per cent stakes, would suit both companies. Canal Plus, which has pay-TV interests in France and Spain, has openly expressed its ambition of taking a more commanding position in Telepiú. Kirch, meanwhile, is struggling with the high costs of DE-1, its German digital pay-TV network, and would probably welcome any income from a sale of its stake. Fininvest, the holding company of Mr Silvio Berlusconi, the former Italian prime minister, which holds the remaining 10 per cent in Telepiú, yesterday denied reports that it, too, was considering pulling out of the Italian network.

Frederick Siedemann, Berlin

Banque Hervet advances

Banque Hervet, the French bank, yesterday unveiled net profits up 23 per cent to FF22m (\$3.84m) for the first quarter of 1997, the last results ahead of its planned privatisation by public offer. Profits were boosted by an increase in commissions of 2 per cent and of non-interest bearing deposits by nearly 6 per cent, while the bank's intermediation margins remained unchanged.

Mr Patrick Careil, chairman, indicated that if the economic situation remained unchanged, the bank should be able to report profits for 1997 above those of 1996. The bank is continuing to move towards privatisation in spite of the uncertainty caused by France's general election campaign.

Andrew Jack, Paris

Anglo in Colombian mine buy

Anglo American Corporation, South Africa's biggest group, is moving into international coal production by taking a 50 per cent stake in a mine in northern Colombia. Two members of the Anglo "family" – Anglo American Coal Corporation, which operates in South Africa, and Minesco, the group's offshore operating company – will each spend \$145m to buy the stake and expand the mine.

It is estimated this expansion will take five years and cost \$540m, because it will include new rail and port infrastructure. The Anglo companies are buying their interest from Glencore, the Switzerland-based international trading group. Glencore will retain the other half of Cerrejón Central, which operates an open-cast coal mine 800km north of Bogotá.

Kerneth Gooding, Mining Correspondent

Scramble for Mol shares

Fists flew in a Budapest shopping mall early yesterday as retail investors scrambled to be first in line for shares of Mol, the Hungarian oil and gas company, on the last day of a \$65m secondary domestic offer. Police were called to break up a fight as some 60 small investors who had queued all night outside a branch of the issuer, Creditanstalt Bank, reacted angrily when they discovered a group already inside when the bank opened for business. The incident illustrated the heavy demand for the issue of nearly 4m shares, or 4 per cent of Mol. It was available to domestic investors at Ft 2,970 (\$16.25) a share. Two per cent of the shares were allocated to retail investors who, as an inducement to purchase, had only to stump up a 30 per cent downpayment with 12 months credit to pay off the remainder.

Kester Eddy, Budapest

Brussels clears BT-MCI merger

By Emma Tucker in Brussels

The European Commission yesterday formally cleared the \$20bn merger between British Telecommunications and MCI, the US long-distance carrier.

Mr Karel Van Miert, the competition commissioner, imposed only two substantial conditions on the deal, which creates the world's second-largest telecommunications group with annual turnover of about \$42bn.

However, the merger is still awaiting approval from the US Federal Communications Commission and the Justice Department, which are not expected to give their verdicts until the autumn.

The deal faces opposition from rival telecoms company AT&T, which has argued its customers in the UK have to dial a prefix code to gain access to its own network.

In his verdict, Mr Van Miert did not address this, focusing instead on BT-MCI's dominance in transatlantic telephone calls, as well as its leading position in the UK telephone conferencing market.

He concluded that the merger as originally proposed would have given the new company, known as Concert, a dominant position in the market for UK-US calls. However, he said he was satisfied by their commitment to give rival operators fair access to their submarine cables. BT and MCI own 30-40 per cent of transatlantic lines.

Soundings taken from competitors and customers during the Commission's investigation suggested satellite did not yet provide a satisfactory substitute for cable in the supply of international voice telephone services.

The Commission also told MCI to sell its telephone conferencing business in the UK, worried that BT and MCI own 80 per cent of the UK market.

"Despite the relatively low investments necessary to set up an audio-conferencing business, entry into this market on a sufficiently large scale might prove difficult," it said.

COMPANIES AND FINANCE: EUROPE

Ramaphosa poised to head GFSA

By Mark Ashurst
in Johannesburg

New Africa Investments, South Africa's biggest black-controlled company, is poised to acquire joint control of Gold Fields of South Africa, which will increase the influence of black business groups in the white-owned mining industry.

The deal could install Mr Cyril Ramaphosa, a past president of the National Union of Mineworkers and former secretary-general of

the ruling African National Congress, at the head of the country's fourth-largest mining group.

Mr Ramaphosa, who quit politics in May last year to join New Africa, has made it known that his greatest ambition in business is to reform the mining industry. But his initial plan to acquire Anglo American's controlling stake in JCI, the mining group sold to black business groups in November, was dashed when New Africa was outbid by a rival

offer from the African Mining Group.

New Africa, Gold Fields and Rembrandt, the industrial holding group that owns about 40 per cent of GFSA Holdings, Gold Fields' parent, will today advise shareholders that they have entered talks that could give New Africa a stake in Gold Fields.

Mr Jonty Sandler, New Africa chief executive, said the company hoped to take control of Asteroid, an unlisted holding company

which owns a further 43 per cent of GFSA Holdings.

The deal, valued at about R1.8bn (\$403m) at current prices, would make Rembrandt and New Africa joint controlling shareholders in GFSA Holdings.

Asteroid is jointly owned by Gold Fields and Driefontein, an operating mine in which Gold Fields and Anglo both hold significant minority stakes. But Asteroid is understood to be in effect controlled by its management. This labyrinthine

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French biotech group seeks London listing

By Daniel Green

The first French biotechnology company to seek a listing on the London Stock Exchange is planning its flotation early next year.

The company signed yesterday a deal with Canadian biotech company Biochem Pharma to use the technology to develop an influenza vaccine to be delivered in a nasal spray.

Biovector is developing a method of delivering vaccines and other drugs by manufacturing, what are in effect, artificial look-alikes of viruses.

The company uses a synthetic core instead of the genetic material in the middle of natural viruses, but

coats it with proteins as with a real virus.

By choosing a protein that has an effect in the body, the virus-like particles become a drug delivery method.

The company signed yesterday a deal with Canadian biotech company Biochem Pharma to use the technology to develop an influenza vaccine to be delivered in a nasal spray.

Biovector will probably be the only French company with its sole stock exchange listing in London.

Nasdaq in the US and Lon-

don are the main markets for biotechnology companies.

Floating in France would not necessarily restrict the shareholder base, Mr Loria said, while managing investor relations after a Nasdaq listing would be too time-consuming and the European Easdaq market had yet to prove itself.

Other French companies also see foreign markets as attractive. Genset, one of the biggest biotech flotations of 1996, listed both in Paris and on Nasdaq.

Mr Loria said this situation was unlikely to change, given the French government's relatively modest efforts to encourage biotechnology. He said the financial

inducements recently introduced in Germany, for example, were much greater – though both countries were about five years behind the

UK in adapting stock markets to the needs of biotech companies.

Cloning US success, Page 15



Sometimes the best solution precedes the problem.

REAL ESTATE PORTFOLIO DIVESTITURE

Union des Assurances de Paris

FFR 32 billion

France's largest ever real estate portfolio divestiture

Bankers Trust

The ability to anticipate a problem often allows you to create the most valuable solution. UAP France's largest insurance conglomerate, had inherited a real estate loan portfolio consisting of 400 assets that were negatively affecting their share price. They were faced with the challenge of divesting this large portfolio of assets, so geographically diverse, that they created a set of complex issues involving legal, banking and tax regulations. Our understanding of UAP's business

enabled us to approach them with a solution to this complex problem. Together, we were able to successfully execute the largest real estate portfolio divestiture ever done in France. The result of which was UAP's share price going up 5% at its announcement. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

Bankers Trust
Architects of Value

This advertisement is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange"). It does not constitute an offer or invitation to the public to purchase any securities of SOCO International plc ("SOCO").

Application has been made to the London Stock Exchange for all the ordinary shares of 20 pence each of SOCO (the "Shares") to be admitted to the Official List of the London Stock Exchange. It is expected that listing will become effective and dealings in the Shares will commence on 29 May 1997.

SOCO plc

(Incorporated and registered in England and Wales with registered number 3300821)

Placing of up to 32,980,201 Shares of 20 pence each and listing on the London Stock Exchange

Sponsored by

SBC Warburg

A Division of Swiss Bank Corporation

Expected share capital on admission
(assuming no exercise of the over-allotment option)

Up to 49,348,846 Shares of 20 pence each

Authorised Number 70,000,000 Nominal Value £14,000,000

Issued and fully paid up to Number 49,348,846 Nominal Value £9,869,769

Upon admission, all the Shares in issue including the Shares to be issued pursuant to a reorganisation of the Company and the placing will rank pari passu in all respects and will rank in full for any dividends or other distributions declared, made or paid on the ordinary share capital of the Company thereafter.

The listing particulars relating to SOCO dated 14 May 1997 have been approved by the London Stock Exchange as required by the Listing Rules under section 142 of the Financial Services Act 1986 and have been published. Copies may be obtained during normal business hours on any weekday (Saturdays, Sundays and public holidays excepted) from the date of this notice up to and including 16 May 1997 from the Company Announcements Office of the London Stock Exchange, Capel Court Entrance, 18 Bartholomew Lane, London EC2N 1HQ and from the date of this notice up to and including 30 May 1997 from:

SBC Warburg
2 Finsbury Avenue
London EC2M 2PP

SOCO International plc
Broadwalk House
5 Appold Street
London EC2A 2HA

15 May 1997

ERAMET GROUP

Ermete informs that further to the announcement of a General Assembly Meeting of Shareholders published in the Official Bulletin of Legal Notices (Bulletin Officiel des Annonces Légales) of April 28, 1997 and to the press release of Ermete dated May 7, 1997, the Company received:

- from several shareholders, including Ermete, a request to put on the agenda of the next General Assembly of Shareholders a number of proposed resolutions;

- from the employees' representatives of Ermete, a request to an immediate implementation of the law of 1983 concerning the Democratization of the Public Sector which allows for 3 board members to be elected by the employees.

Taking into account the fact that the necessary to process these requests is not compatible with the previously announced date of the General Assembly of Shareholders and that it is necessary prior to it, to convene an Ermete Board Meeting to discuss these requests, it will not be possible to hold the Ordinary and Extraordinary General Meeting of Shareholders announced for May 29, 1997 on that date.

The Ermete Board of Directors will meet in the very near future in order to express its views on the above requests and to decide on a new date for the General Assembly of Shareholders.

ERAMET

NICKEL - ACIER - RAPIDES - MANGANESE

For further information contact : Alain Ray, Investor Relations (Ermete, Paris)
33 1 45 38 42 02 - Internet : http://www.erf.com

ong Kong
& China

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COMPANIES AND FINANCE: ASIA-PACIFIC

Building boom buoys Komatsu

By William Dawkins in Tokyo

The spending boom in east Asian infrastructure helped Komatsu, the world's second largest maker of construction machinery, achieve a higher than expected 27 per cent increase in net profits last year, as sales rose 10 per cent.

Consolidated net profits reached Y16.15bn (\$153m) on sales of Y109.8bn, the third consecutive year in which profits and sales have risen. Overseas sales leaped 21

per cent to Y411.45bn. In contrast, domestic sales rose only slightly, by 4 per cent to Y837.45bn, as the benefits of buoyant private sector construction activity were largely negated by a slowdown in Japanese public works.

Group net profit margins increased to 1.6 per cent of turnover, from 1.4 per cent in 1995, thanks to a Y84bn decline in interest costs to Y23bn.

Sales of construction equipment overall rose 11.5

per cent to Y716.5bn, helped by a sales campaign for a new series of rough terrain cranes and hydraulic excavators and an expansion into equipment rentals.

However, the civil engineering and construction division - Komatsu's second largest business unit - reported a 13 per cent decline in sales to Y99.5bn.

In the current year, Komatsu expects Japanese private sector purchases of equipment to remain robust, but forecasts a decline in

demand from the public sector. Again, Asia will be the main engine of growth.

The group gave no forecast for consolidated profits for the current year to March 1998, but expects its Japanese parent company to increase unconsolidated net profits by 10.4 per cent to Y13.5bn over that period, on sales up just 1.8 per cent to Y560.

Looking further ahead, Komatsu last month launched a three-year management strategy to equate it

for increased competition by boosting new products and technological innovation.

The programme aims to lift annual sales to Y1,500bn by 2000 and raise the company's return on equity from its estimated 3.5 per cent to 10 per cent over the same period.

Komatsu is the latest to join a growing list of Japanese manufacturers that have added increased profitability to the former emphasis on sheer sales growth.

ASIA-PACIFIC NEWS DIGEST

Quinn resigns as Newcrest chief

Shares in Newcrest Mining, the Australian gold producer, surged 26 cents to A\$3.46 yesterday, after the company announced the surprise resignation of Mr John Quinn, its managing director. The resignation resulted from "differences between Mr Quinn and the board", according to the company. Neither Newcrest nor Mr Quinn would elaborate.

The news surprised many analysts, who had not detected any serious disagreement between the managing director and his board. Mr Quinn, 50, had been Newcrest managing director since it was formed through the merger of the Australian goldmining arms of BHP and Newmont in 1990. He will be replaced temporarily by Mr Ian Johnson, a former group executive at CRA.

Nikki Taft, Sydney

Brokers tighten Thai links

ABN Amro Hoare Govett Asia and SocGen Crosby, the European brokerages, yesterday moved to take big stakes in two Thai securities companies, in what is likely to herald a reorganisation of the broking activities of Bangkok Bank, Thailand's largest commercial bank.

Hoare Govett made a tender offer for 49 per cent of Asia Securities Trading, in which Bangkok Bank holds a 9 per cent share directly, and much more indirectly through the Sophaonpanich family.

The offer, valued at Bt35 a share for 68m shares, or about \$84m, places a 49 per cent premium on Asia Securities' share price of Bt24.

The high premium for a securities company which made less than \$30,000 in the first quarter of this year contrasts with the values placed on several struggling brokerage and finance houses as they seek to merge or bring in foreign partners.

Meanwhile, SocGen and Bangkok Bank yesterday agreed to restructure the securities activities of Asia Credit, one of Thailand's largest finance and securities companies, of which SocGen and Bangkok Bank each own more than 25 per cent. Many analysts believe SocGen will take a 49 per cent stake in the securities arm, the largest amount allowed by Thai law. Ted Bardacke, Bangkok

Trust bank damps rumours

Shares in Sumitomo Trust, Japan's second largest trust bank, were suspended on the Tokyo Stock Exchange yesterday after the company moved to squash rumours of an impending new share issue. The move followed a surge of speculation about the health of the bank and its overseas plans.

Mr Takenori Osakabe, managing director, insisted that the bank would report a profit for 1996, and denied that the group was planning to withdraw from overseas operations.

Gillian Tait, Tokyo



Telkom SA Limited

has entered into a strategic partnership with Thintana Communications LLC, a consortium owned by

SBC International Inc.

and

Telekom Malaysia Berhad

We acted as financial advisor to Telkom SA Limited in this transaction.

Goldman Sachs International

Regulated by The Securities and Futures Authority.

May 1997

This announcement appears as a matter of record only



Sony and Fuji TV to join JSkyB venture

By Michiyo Nakamoto
in Tokyo

JSkyB, the digital satellite broadcasting company established by News Corporation and Softbank, confirmed yesterday that Sony and Fuji TV are to join as equal partners in the venture, which plans to offer 150 channels to viewers in Japan next April.

Mr Rupert Murdoch, chairman of News Corp, and Mr Masayoshi Son, president of Softbank, said that Sony and Fuji TV would participate in JSkyB as managing partners, and would bring valuable content to the multi-channel service. The size of each company's stake has yet to be decided.

Sony, which has a small stake in PerfectTV, a competing service, emphasised that its equal partnership in JSkyB would give it manage-

ment responsibility. The consumer electronics company owns Sony Pictures Entertainment and Sony Music, and is expected to bring its advanced technology and successful marketing to the venture.

Fuji TV, one of Japan's five national terrestrial broadcasters, will provide content as well as its extensive experience in broadcasting in Japan. Mr Murdoch believes its substantial library of home-grown programmes is crucial to the success of JSkyB.

Mr Murdoch has insisted that the co-operation of Japanese terrestrial broadcasters will be instrumental in determining the fate of the satellite multi-channel service. The size of each company's stake has yet to be decided.

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IMI S.p.A.

FINANCIAL STATEMENTS 1996

The Annual Shareholder Meeting of Istituto Mobiliare Italiano S.p.A. held on April 29, 1997, approved the Financial Statements as of December 31, 1996, and reviewed the consolidated financial statements of the Group.

The 1996 Financial Statements of IMI S.p.A. and the reports of Annual General Meeting of Shareholders, as well as the Consolidated Financial Statements of the Group, will be deposited on May 28, 1997 at IMI's head office and at the Security and Stock Exchange Council (CONSOB) in Milan for public consultation. Copies will be made available upon request.

NOTICE OF DIVIDEND FOR 1996 FINANCIAL YEAR

The Dividend for the 1996 Financial Year will be in the amount of lire 550 before withholding taxes for each share (against the clipping of coupon N. 4) and will be payable as of May 19, 1997 at IMI's offices in Rome, Viale Dell'Arte, 25 or through the following banks and intermediaries:

Banca Commerciale Italiana, Credito Italiano, Banca Nazionale del Lavoro, Caripli, Istituto Bancario San Paolo di Torino, Banca Monte dei Paschi di Siena, Banco di Napoli, Banca Monte dei Risparmi di Torino, Rolo Banca 1473, Banca Fiderman, Banque Paribas, Morgan Guaranty Trust Company of New York (A.D.R.), Monte Titoli (for the shares administered by it).

ISTITUTO MOBILIARE ITALIANO S.p.A.

Headquarters: Viale Dell'Arte, 25, Rome, ITALY
Paid-up Share Capital: L.7,300,000,000,000 - Inscribed in the Company Register of Rome no. 1094591 (Tribunal of Rome) - Inscribed in the Registry of Banks and Parent Company of the IMI Group - Inscribed in the Registry of Banking Groups - Member of the Interbank Deposit Protection Fund - Tax code no. 00448420388 VAT no. 00896201001
This notice is published in accordance with Consob decree no. 3353 of November 14, 1991.

Standard Chartered

Standard Chartered PLC

US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 2)

In accordance with the provisions of the Notes, notice is hereby given that for the six months period, (186 days), from 15th May 1997 to 17th November 1997, the Notes will carry interest at the rate of 6.25 per cent per annum.

The interest payment date will be 17th November 1997. Payment, which will amount to US\$322.92 per US\$10,000 Note and US\$1,614.58 per US\$50,000 Note, will be made against surrender of Coupon No.24

West Merchant Bank Limited
Agent Bank

TALLINNA PANK

AS Tallinna Pank
Tallinn, Republic of Estonia

DEM 50,000,000 Term Loan Facility

Arrangers
COMMERZBANK AKTIENGESELLSCHAFT
CREDITANSTALT-BANKVEREIN
BANK AUSTRIA AKTIENGESELLSCHAFT
BAYERISCHE LANDESBANK GIROZENTRALE
BANQUE ET CAISSE D'EPARGNE DE L'ETAT LUXEMBOURG
CHAO TUNG BANK EUROPE N.V.
DG BANK DEUTSCHE GENOSSenschaftSBANK
CHRISTIANIA BANK OG KREDITKASSE ASA
DIE ERSTE ÖSTERREICHISCHE SPAR-CAISSE - BANK
BADEN-WÜRTTEMBERGISCHE BANK AG
COMMERZBANK AKTIENGESELLSCHAFT, PODOCKA PRAHA

Lead-Managers
VEREINS- UND WESTBANK AG
BANCA NAZIONALE DEL LAVORO S.p.A.
BAYERISCHE VEREINSBANK AKTIENGESELLSCHAFT
BANK ROZWOJU EKSPORTU SA
WESTLB
Managers
DEN DANSKE BANK AKTIESELSKAB
LANDESBANK SCHLESWIG-HOLSTEIN GIROZENTRALE
Co-Managers
BANK HANLOWY INTERNATIONAL S.A. LUXEMBOURG
MAGYAR KÜLKEREKSZEGELNI BANK RT.
CZD-BANK GENOSSenschaftLICHE ZENTRALBANK AG STUTTGART
Agent
COMMERZBANK AKTIENGESELLSCHAFT, PODOCKA PRAHA

Telecom NZ slides 19%

By Terry Hall in Wellington

Earnings at Telecom New Zealand dropped 18.9 per cent to NZ\$58.3m (US\$40.6m) for the year to March 31. The fall was blamed on abnormal costs relating to adjusting computers for the year 2000, operational restructuring and further losses at an Australian subsidiary.

Mr Roderick Deane, chief executive, said the company - controlled by Bell Atlantic and Ameritech, the US telecoms groups - would have reported a 3.2 per cent rise in profits to NZ\$70.5m had it not been for the one-off costs. The operating result was a good one against a difficult economic background, he said.

Telecom NZ has earmarked NZ\$58.3m after tax to adjust its computers for the so-called "millennium bug". The company plans to rectify the problem in 1999, and Mr Deane said the cost would be low because most of the computers were new.

Telecom NZ is spending NZ\$43.2m on restructuring to improve efficiency, which will involve staff cuts. Operating revenue rose 6.2 per cent to NZ\$3.1bn, in spite of strong price discounting. Telecom NZ spent NZ\$41.7m during the year on launching new businesses, including Internet access and value-added services.

The company has earmarked a further NZ\$37.6m

drawing from its unprofitable Pacific Star business in Australia. Total costs last year of winding down Pacific Star, a joint venture with Bell Atlantic, were NZ\$87.6m.

Mr Deane said the early promise shown by the Pacific Star investment in Australia had become a drain on earnings. The difficulties were partly due to an over-ambitious management team, which was no longer with the company, and to tougher competition from Telstra and Optus, following the deregulation of Australian telecommunications.

He expected competition

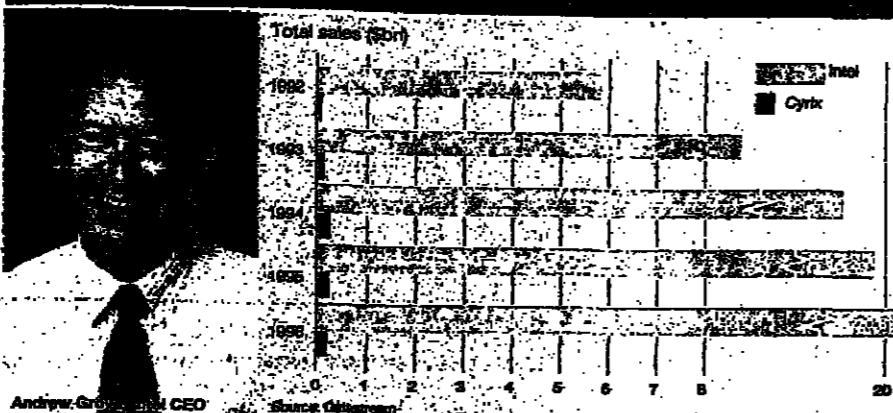
in New Zealand to remain intense with the prospect of

second place again.

كذا في العمل

Second patent suit filed against Intel

David takes on Goliath



By Louise Kehoe

A Texas chipmaker has filed a patent infringement lawsuit against industry leader Intel, the second such suit in 24 hours.

Cyrix, which produces "clones" of Intel microprocessor chips, charged on Tuesday that Intel's Pentium microprocessors, used in the vast majority of personal computers, infringed one or both of two patents issued to Cyrix.

Cyrix's legal action came on the heels of a broader lawsuit, filed by Digital Equipment, the fourth-largest US computer company, charging Intel with infringement of 10 patents issued to Digital between 1988 and 1996.

Intel said yesterday it knew nothing of the Cyrix patents or what they covered. "We received no notice of the patents being issued. We will be attempting to look at them today," it said.

Intel said it had no idea why Cyrix had taken the unusual move of filing a suit without issuing any warning. Typically, when a company obtains a new patent, it informs competitors, warning them against infringing

it, before taking legal action.

Cyrix, which reported 1996 revenues of \$183.8m and a net loss of \$25.9m, is tiny compared with Intel, which had revenues last year of \$20.5bn and net income of \$5.2bn.

However, the companies have a history of legal disputes related to Cyrix's efforts to "clone" Intel microprocessors, used in the vast majority of personal computers, infringed one or both of two patents issued to Cyrix.

In the latest suit, Cyrix is seeking a preliminary injunction forcing Intel to halt shipments of microprocessors that allegedly infringe on the new patents, as well as permanent injunctions and a large damages award and a revenue stream [from patent licensing].

Speculation about how Intel may respond to the lawsuit was rampant in Silicon Valley yesterday. Some observers expect Intel, which has a deep patent portfolio, to file counter-charges.

The size of any damages award in the Digital case, which could run to billions of dollars, continued to drive Intel's share price down yesterday. In early trading, Intel was down 53¢ at \$149. Digital was up 5¢ at \$33.60, while Cyrix climbed \$1 to \$24.

Chiron seeks European go-ahead for new injection

By Tracy Corrigan

in New York

Chiron, the California-based biotechnology company which faced a setback last week in its efforts to bring Myotrophin to market in the US, yesterday filed with the European Medicines Evaluation Agency for clearance to market the injection in Europe.

Trials of Myotrophin, a treatment for the condition known in the US as Lou Gehrig's disease and in the UK as motor neurone disease, were found by a panel appointed by the US Food and Drug Administration to have produced insufficient evidence of the drug's efficacy.

However, the FDA, which must rule on the US application by August, is not bound by the finding.

Chiron developed the treatment jointly with Cephalon, a smaller biotech company. Both stocks fell sharply on news of the panel finding last Friday, but have since recovered. Chiron was trading around midday at

\$194 up \$4, while Cephalon was up 5¢ at \$134.

"We think the drug is safe and effective and a much-needed therapy for this terrible disease," Cephalon said.

"We'd have to look very seriously at the economics of developing the drug further if another drug trial were to be required [by the FDA prior to approval]."

There are about 25,000 sufferers of the disease of the nervous system - also known as amyotrophic lateral sclerosis - in both Europe and the US.

CREDIT RATINGS in emerging markets

This directory lists for the first time in a single source over 7,000 credit ratings assigned by 34 rating agencies - nine international and 25 local - to emerging market fixed-income securities in:

Argentina • Bahrain • Bangladesh • Barbados • Belarus • Bolivia • Brazil • Bulgaria • Chile • China • Colombia • Cyprus • Czech Republic • Ecuador • Egypt • El Salvador • Greece • Guatemala • Hong Kong • Hungary • India • Indonesia • Israel • Jordan • Korea • Kuwait • Lebanon • Liberia • Macau • Malaysia • Mexico • Morocco • Oman • Pakistan • Panama • Paraguay • Peru • Philippines • Poland • Portugal • Qatar • Romania • Russia • Saudi Arabia • Singapore • Slovak Republic • Slovenia • South Africa • Sri Lanka • Taiwan • Thailand • Tunisia • Turkey • United Arab Emirates • Uruguay • Venezuela • Vietnam

A directory of the agencies, their rating scales and criteria is also included in each edition.

In addition each agency's rating system has been translated into a CREM rating score for ease of comparison. Multiple ratings of sovereign debt have also been aggregated into a unique sovereign composite index and are listed alongside the individual issuer's CREM rating score to provide a universal means of comparison between local currency debt from different countries.

Every three months, subscribers receive the complete list of ratings, cumulatively updated, in a 460 page bound book.

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Timken seeks bigger slice of market

The bearings maker has pleased investors with efforts to expand outside the US

Mr W. R. "Tim" Timken, chairman of Timken, the biggest US maker of anti-friction, or rolling, bearings, enjoys pizza. He likes to compare one of the staple products of the fast-food industry with the items made by the company set up by his grandfather 98 years ago.

"A pizza costs \$13 and I can eat it in 15 minutes. A Timken bearing costs \$2. It's made from the world's finest alloy steel, has 12 rollers and a retainer, all precision-ground, and it lasts longer than a car. Is the bearing good value? You bet!"

Mr Timken - whose company is the world's sixth-biggest maker of bearings - can be forgiven for sounding upbeat about his products.

Timken last year increased net income 24 per cent to \$138.9m, on sales up 7 per cent at \$2.39bn. Having

underperformed the US stock market for much of 1995 and early 1996, the company's shares have since last autumn outperformed the market by some 17 per cent.

Mr David MacGregor, analyst at Midwest Research, an Ohio-based investment group, says the company has "accomplished a lot" in recent years in efforts to reduce production costs and the cyclical nature of its businesses, while also expanding beyond its domestic base.

Mr Kurt Rivard, analyst at Baird & Co, another investment bank, said: "I give the company high marks for its approach in recent years in finding out where the growth niches are for its products."

Of Timken's sales, about

two-thirds comprises bearings, most of them specialised forms of these systems called tapered roller bearings, a product in which it is the world leader. The rest of Timken's income comes from highly pure special steel, which the company sells to outsiders as well as using it in its own products.

Mr Timken, who took over as chairman from his father 22 years ago and whose family continues to own 19 per cent of the company, even though it floated in 1922, is optimistic about the next few years for the bearings industry.

He reckons that the steady 2.3 per cent annual growth the sector has experienced in the past decade could easily double as the developing economies of south-east Asia start to build industrial infrastructure and turn to motorised transport.

Use of bearings - which go into just about every type of industrial equipment that has rotating parts - tends to expand particularly fast in developing economies, as more industrial investment goes into mechanical systems and less into computers and office equipment.

Chins alone is increasing the use of bearings by 10 per cent a year. On Mr Timken's calculations, it could by 2006 become the world's biggest market for bearings after North America.

The US accounts for 88 per cent of Timken's bearing production. Outside the US, the company is increasing investments in plants in Singapore, China, Australia, India and Poland. The chairman particularly wants the company to "get bigger" outside Europe and North America, an area that

strength by "doping" with finely controlled volumes of additives.

With the steel for its bearings on tap - most other bearings makers buy their steel from outsiders - Mr Timken says his company can integrate new developments in steel technology with new bearing applications. This, he says, gives it a "significant advantage" over other bearing makers when it comes, for instance, to developing a new form of low-energy bearing for an engine maker.

Second, Timken's leadership in tapered roller bearings should give it a good platform for growth since these types of bearings account for about a quarter of the total industry. SKF and NSK are the next biggest sellers of these bearings, which contain small tapers to take the brunt of forces on the bearing and to stand up well to sideways loads. They are useful in heavy machines where reliability and long service are particularly important.

Mr Timken says his company has another advantage that should help its development: a stable background in which the Timken family's involvement has been crucial. With just four chairmen in its 98-year history - all of them Timkens - the company has had "strength through continuity", he says, which he reckons customers appreciate.

He still gets a buzz from picking up one of his company's products. "I'm the only man in the world who can look at bearings and see his name on them," he says.

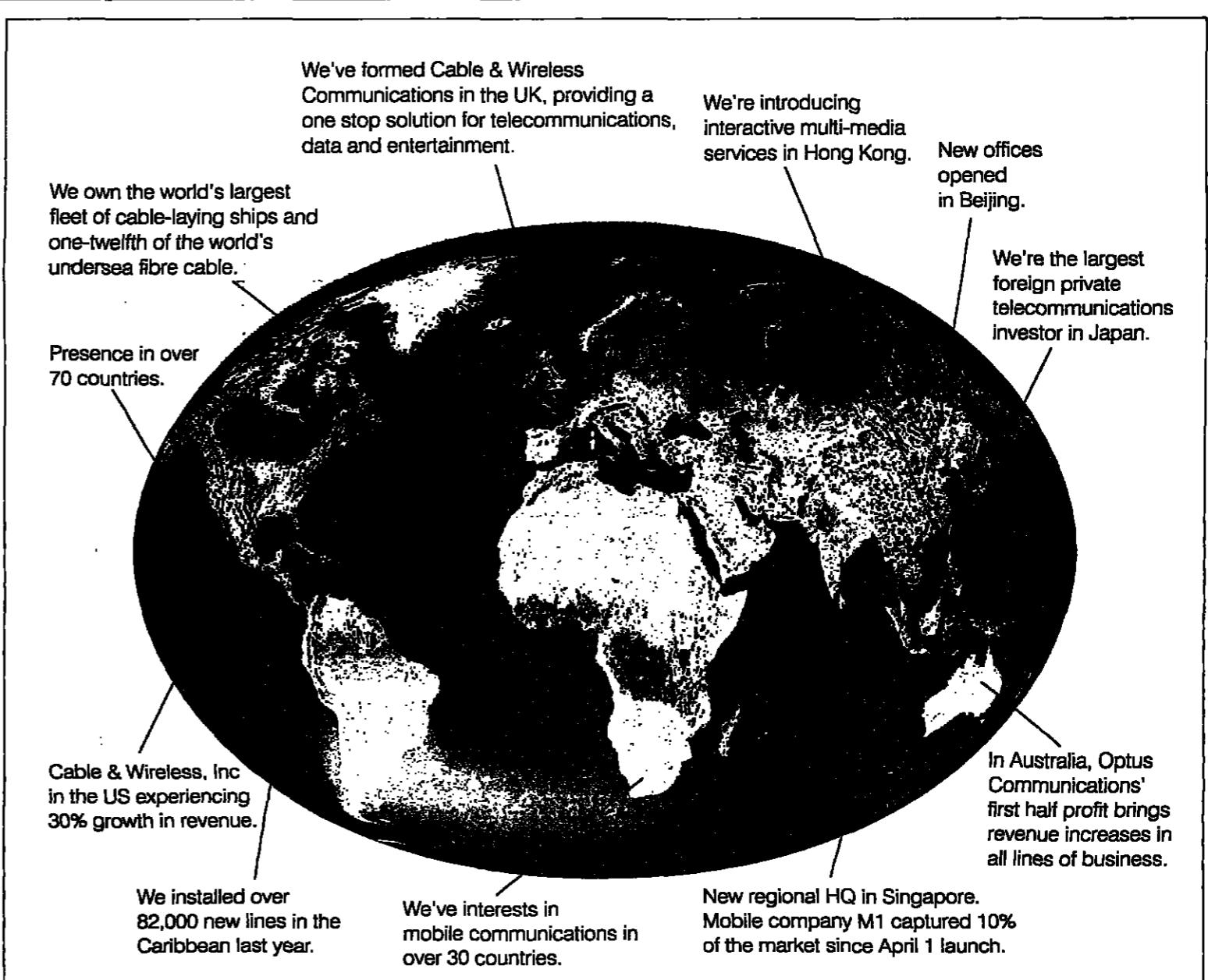
Peter Marsh



On a roll: 'Tim' Timken says that he is 'the only man in the world who can look at bearings and see his name on them'

takes just 12 per cent of sales

Strategically, Mr Timken believes, his company is in a strong position, partly because it is beginning to reap the benefits of the \$1bn or so it invested since the mid-1980s in steel production at its headquarters in Canton, Ohio. He calls the Timken steel plant "the best in the world" on the grounds it can turn out metal of particularly high tensile



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Shell wins on environmental monitoring

By Robert Corzine

Royal Dutch/Shell, the largest western oil company, yesterday smashed an attempt by shareholders to establish external monitoring of the company's environmental and human rights policies.

As several dozen protesters demonstrated outside London's QE II conference centre, Mr John Jennings, the outgoing chairman of Shell Transport and Trading, the UK arm of the group, told the annual meeting that proxy votes from shareholders were running ten to one against the resolution. The proxies were still being counted yesterday evening.

The resolution had been brought by 18 institutional shareholders representing about one per cent of shares and was supported by Pirc, the campaigning pensions advisory group.

A final count was expected to reveal abstentions from several substantial institutions, including PPFM, the large City fund manager.

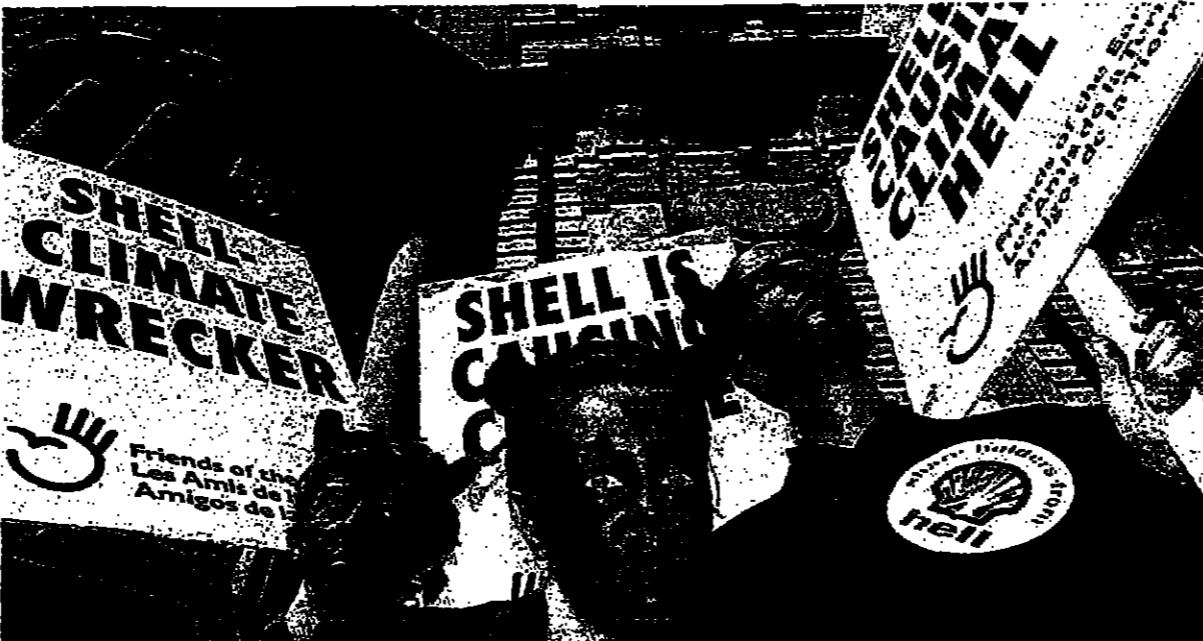
Ms Anne Simpson, codirector of Pirc, said the Church Commissioners, with about one per cent of Shell's shares, had written to say that they would abstain.

Shareholders at the annual meeting of Royal Dutch, held yesterday in the Hague, also called for the establishment of external audits, though no resolution was on their agenda.

The London vote followed a large investor and public relations campaign by Shell. It included personal visits by senior executives to the company's top 50 institutional shareholders and the publication of ground-breaking environmental reports on the company's worldwide operations.

But despite the one-sided outcome, both sides claimed victory.

Ms Simpson said Mr Jennings's admission that external "verification in principle was desirable" was a breakthrough. She also found solace in the fact that Shell has taken action on many of the issues raised in the re-



Demonstrators outside the Queen Elizabeth Conference centre in London yesterday where Shell's annual meeting was held.

lution, although Pirc was concerned that the company continued to argue for employing different standards in different countries.

Mr Jennings went to some lengths to explain why Shell had made such an effort to defeat "what at first reading appears a reasonable resolu-

tion." He said: "I have a problem with the concept of auditing policy. We have to leave the policy responsibility with the board."

But, he said: "We share the objectives of the resolution."

Lex, Page 16

Imperial chief criticises advertising ban

By Ross Tieman

Mr Gareth Davis, chief executive of Imperial Tobacco, attacked government plans, which were confirmed yesterday, for a partial ban on cigarette advertising. At the same time the company reported maiden pre-tax profits of £143m (£323m) for the first

half, a little below expectations.

"An advertising ban will do nothing to reduce consumption," Mr Davies said. It would simply act as "an incredible barrier to new brands in the market".

Imperial said the decline in UK cigarette sales had accelerated from 2.5 per cent to more than 3 per cent

a year, after duty rises in November's Budget had pushed the price of premium brands above 23 a packet.

In the six months to March 29, smokers had continued to abandon premium brands for down-market and unbranded products.

Imperial's share of the UK market rose by 1 percentage point to 36.4 per cent, as its

brands, including Superkings, JPS, and Lambert & Butler gained market share.

But Gallagher, the American Brands subsidiary which owns market leader Benson & Hedges and the best-selling low-tar blend, Silk Cut, remained in the top slot.

The adverse sales trend was more than offset by productivity improvements and

by price increases.

But the company's efforts to compensate by faster growth overseas suffered a sharp setback. Imperial's share of the French market slumped 31 per cent, falling to less than 4 per cent, after the French government froze cigarette prices. That prevented rivals responding to Rothmans' launch of the

Winfield 30s discount brand.

Elsewhere, sales volumes rose 23 per cent through duty-free shops and 21 per cent in Iberia. The drive into emerging markets in Pacific Asia and the Middle East continued. Mr Davis said Rizla, the cigarette paper company bought in January for £185m, was exceeding expectations.



David Crossland

Airtours cuts loss as overseas sales grow

By David Blackwell

Airtours, the UK-based tour operator, almost halved its interim losses as turnover from overseas businesses overtook UK sales for the first time.

Mr David Crossland, founder and chairman, said the group was "in very, very good shape, with all the assets being well used, good yields, high load factors and continued customer satisfaction".

The pre-tax loss for the six months to March 31 fell to £12.7m (£20.6m) from a previous restated £22.9m. Sales rose by 34 per cent to £818.4m.

Overseas sales were about 2450m - more than the group's total turnover in 1995. The rapid expansion of the business has seen the share price double in the past 12 months. Yesterday, the shares jumped a further 30p to 974.4p.

Most of the reduction in

the interim deficit came from a turnaround in the Scandinavian business, which for the first time moved into the black in the winter months. Its profit of £5.5m (£1.6m loss) more than offset losses of £1.2m in North America, after problems in Canada and start-up costs for the Californian tour business.

In the UK, losses fell from £17.9m to £9.6m as more customers paid the full brochure price for their holi-

days. Increased losses of £7.4m at Going Places, the travel agency business, reflected the costs of raising the number of foreign exchange bureaux from 346 to 690.

Mr Lars Thuesen, deputy chief executive of the Scandinavian business, will move to head the UK tour and retail businesses next month. The appointment will free Mr Crossland to concentrate on further expansion of the group.

Competition authorities in Italy and the UK have cleared the £169m acquisition of Costa Crociere, the heavily indebted Italian cruise line, which is expected to be completed by the end of next month.

Airtours is buying Costa in a 50-50 joint venture with Carnival, its largest shareholder.

The interim dividend is increased from 3.25p to 4p after losses per share were halved to 6.18p.



COMMERCIAL UNION

RESULTS - 3 MONTHS 1997

Strong 1st quarter performance

- Pre-tax operating profit £102m (1996 £83m)
- Strong growth at comparable rates of exchange:
 - operating profit +46%
 - life profits +25%
 - new life and savings business +25%
 - general insurance profits +16%

John Carter, Chief Executive, commenting on the results said:

"With underlying profits increasing strongly and excellent progress in our worldwide life and savings businesses, the Group has achieved a very good start to 1997."

	3 months 1997	3 months 1996 unaudited
Total premium income	£2.85bn	£2.18bn
Operating profit before tax	£102m	£83m
Profit attributable to equity shareholders	£105m	£55m
Operating earnings per ordinary share	20p	12p
Shareholders' funds	£4.96bn	£3.93bn

Note: (i) Includes realised investment gains before tax of £7m (1996 £22m).
(ii) At 31 December 1996.

Commercial Union plc, St. Helen's, 1 Undershaft, London, EC3P 3DQ
Tel: 0171 283 7500 Internet: <http://www.commercial-union.co.uk/cu>

CU warns of French slowdown

By Christopher Adams, Insurance Correspondent

Commercial Union yesterday unveiled a 23 per cent rise in first-quarter profits, but the composite insurer warned that sales in France could be restricted until early next year because of internal restructuring.

Operating profits rose from £33m to £102m (£165m), benefiting from a milder winter in the US and a strong performance from the life business. The overall gain would have been bigger, but for the recent strength of sterling which

cut profits by £20m.

Life profits increased by 25 per cent to £62m at constant exchange rates. But new business sales were down in the key French market where the group derives much of its earnings.

"We would expect sales in France to remain dull this year and possibly through into the early part of next year," said Mr Tony Wyand, CU's executive director of European operations.

He blamed a recent disappointing performance in the French life market on the problems of merging two businesses. CU started integ-

rating Abeille Vie with its own operations late in 1995 and has most recently been pruning the sales force.

In the highly competitive UK market, the group said it would reorganise its general insurance arm as part of efforts to reduce costs. It will begin targeting specific types of customer rather than sell insurance only along product lines. This may lead to the loss of several hundred supervisory jobs.

The underwriting loss narrowed from £99m to £71m, buoyed mainly by a £23m drop in US weather losses.

The UK result, however, worsened as premium rates continued to fall.

Despite signs that competition was easing in the personal motor market, CU cautioned against undue optimism. It said there was growing evidence that the recent drought would lead to increased subsidence losses this year. The cost of subsidence claims in the quarter rose from £7m to £11m.

Realised investment gains increased from £22m to £76m, lifting profits at the pre-tax level from £88m to £117m. The shares fell 13p to 735.4p.

RESULTS

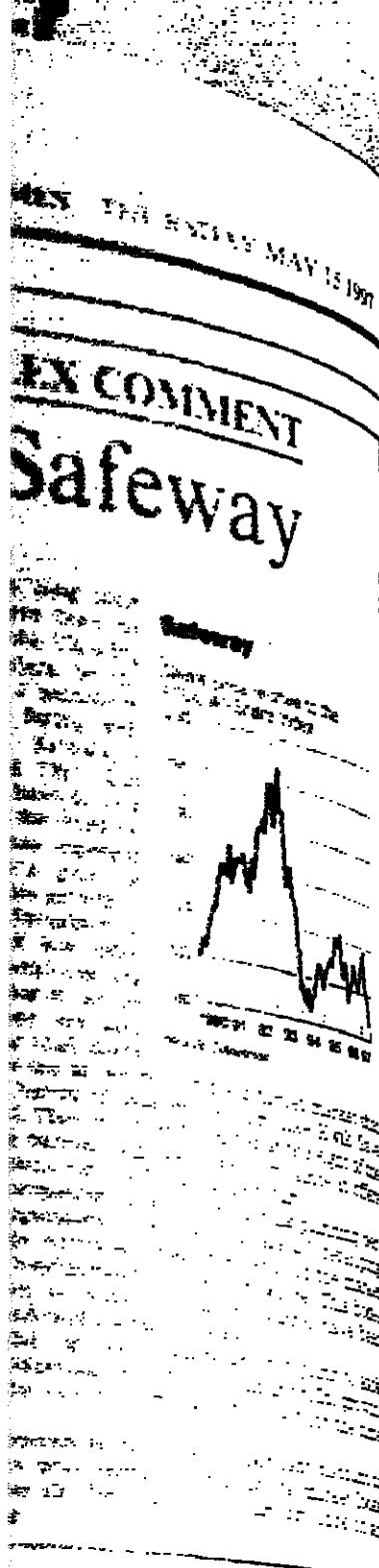
	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Airbus	6 mths to Mar 31 *	818.4 (£69.6)	12.71 (£22.9)	8.181† (£16.17)	4 June 24	3.25	-	16
Bank of Ireland	Yr to Mar 31	- (-)	356.5 (£15.64)	52 (41.5)	11.65 July 11	10.25	16.75	15.25
Cable and Wireless	Yr to Mar 31	7,002 (6,172)	1,418.9 (1,341.9)	30.3 (27.5)	7 Sept 1	6.92	11.1	10
Circle Comms	Yr to Dec 31 *	8.1 (1.19)	0.713 (1.12)	4.831 (12.23)	1 July 1	-	1	-
Commercial Union	3 mths to Mar 31 *	2,381 (2,467)	171 (98)	9.7 (7.2)	-	-	-	30.3
El Oro	Yr to Dec 31	3.11 (32.2)	2.75 (1.96)	43.26 (31.01)	-	21	22.5	21
Exploration Co	Yr to Dec 31	3.65 (2.7)	3.07 (2.33)	18.22 (13.78)	-	10.5	-	-
Imperial Tobacco	6 mths to Mar 31	1,944 (1,861)	143 (174)	18.5 (-)	7.2 July 1	-	11	10.5
London Securities	Yr to Dec 31 *	1,849 (1,798)	0.728 (0.73)	11 (15.1)	2 June 20	5	2	8.5
On Demand Info	6 mths to Mar 31	5.6 (5.6)	2.29 (2.29)	12.91 (2.9)	-	-	-	-
Scalper	Yr to Dec 31	6,920 (6,829)	420.4 (399.9)	280.4 (28.4)	8.7 Aug 4	8.7	14.1	12.75
Sopac	6 mths to Mar 31	73.6 (71.8)	18.3 (16.1)	10.03 (0.97)	0.07 June 23	0.68	-	2.64
Sanderson Elects	6 mths to Mar 31	33.4 (30.1)	3.5 (3.2)	5.91 (5.2)	2.4 July 7	2.1	4.6	4
Scottish Radio	6 mths to Mar 31	18.3 (13.5)	4.49 (3.24)	10.87 (8.7)	3 July 4	2.5	-	7.8
Investment Trust	NAV (p)	Attributable earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Fleming Inc & Cap	Yr to Mar 31	107.04 (85.58)	6.53 (6.16)	5.27 (5.33)	1.55 June 1	1.7	5.45	5.3
FSC PEP	6 mths to Mar 31 *	152.13 (138.63)	0.899 (1.02)	1.69 (1.77)	1.75 June 9	1.65	4.15	-
Perpetual Income	16 mths to Mar 31	111 (95.58)	0.625 (-)	3.9 (-)	1.89 June 23	-	3.64	-
Talwin	Yr to Dec 31 *	95.3 (79.03)	0.6351 (0.634)	1.54 (1.41)	-	-	-	-
arnings shown basic. Dividends shown net. Returns in brackets are for corresponding period. * Comprises restated. † On increased capital. £ On reduced capital. \$ British pounds. £ After exceptional charge. * After exceptional credit. @ On stock. □ Total. ‡ Comprises for 15 months. # Net rental income. §§ March 21 1997.								

LucasVarity in Chinese venture

By Peter Marsh

LucasVarity, the Anglo-US engineering group, has entered a joint venture in China aimed at making it one of the country's biggest makers of diesel engines for use in trucks, buses and power-generating equipment.

Its Perkins subsidiary is investing £18m (£22.2m) in a factory in Tianjin



Videoconferencing systems are set to share common standards, writes Geoff Nairn

Try to see it my way

Videoconferencing systems may soon be as ubiquitous as the fax machine, thanks to cheaper standards-based products that will work with equipment from different vendors and across multiple networks.

This prediction was made by the International Multimedia Teleconferencing Consortium, an industry body that includes the biggest IT and telecommunications companies, at a recent technical event held to demonstrate that the industry no longer deserves its reputation for costly and incompatible products.

Technical standards rarely grab the headlines, but the the event was dubbed a "milestone" as videoconferencing systems meeting open standards were tested exhaustively over different networks. Engineers from 38 of the 140 consortium member com-

panies spent a week in a Berlin hotel ballroom plugging in each other's products to prove they conformed to several recently finalised technical standards.

If the products perform equally well in the world outside the ballroom, the videoconferencing market's value could grow to \$5bn in 2001, the consortium believes.

Last year it was worth \$590m according to Frost & Sullivan, the market research company.

In the past, when industry standards did not exist, makers of videoconferencing equipment used proprietary technologies that required all parties in a conference to have the same equipment. Proprietary standards still exist - one of the most popular internet videoconferencing products, CU-SeeMe, is proprietary - but the consortium believes the case for adopting open standards is overwhelming.



Onscreen get-together: the industry is shaking off incompatibility

"Proprietary standards create technology islands that limit you to communicating with others with the same technology," says Deepak Kamiani, the consortium's corporate secretary. "The fax machine became prevalent because it is based on a common standard and we think the same thing can happen with [video] conferencing."

Videoconferencing has traditionally employed the Integrated Services Digital Network (ISDN), but other networks are increas-

ingly used, including the internet, corporate networks and intranets and the traditional analogue phone system. At present, all parties to a conference must use the same network, but the consortium believes that by 1999 users of different networks will be able to interconnect.

"We are convinced that seamless interconnection between networks is the most important achievement for the whole [videoconferencing] community," says Armin Schubert, the conso-

tium's European vice-president and an assistant director with Deutsche Telekom.

The German operator believes ISDN is ideal for videoconferencing as it offers better quality than the internet or the analogue network. But not all consumers or businesses will want ISDN, so it plans to incorporate "gateways" into its ISDN network to allow internet and analogue network users to have videoconferences with ISDN users.

US-based VideoServer specialises in these gateways and recently signed a deal with Cisco, the leader in networking hardware, to include its gateways in Cisco products. One application would be to allow companies to expand their ISDN videoconferencing systems - typically room-based installations - by connecting them to a corporate intranet or the internet.

At the moment, using the internet for videoconferencing can be frustrating because it does not handle video traffic well. But intranets are more manageable, so the problems of mixing video with other network traffic can be handled better, says VideoServer.

Another reason for the consortium's confidence is the tumbling cost of desktop videoconferencing. Today's powerful PCs based on Intel MMX processors can run videoconferencing without needing expensive add-on cards.

Meanwhile, Microsoft plans to include free software in future versions of Windows and its Internet Explorer browser to hold audio, video and data conferences over the internet.

tures and involve hazardous chemicals needing careful disposal.

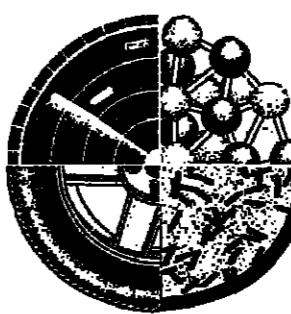
In contrast, the fermentation route uses a simple sugary broth to grow the bacteria. All the complex chemistry takes place inside the bacteria. It works at ambient temperature and uses no toxic chemicals. The indigo is leached from the broth and there is a relatively simple separation procedure.

Genencor is also working on a biological production route for 1,3-propanediol (PDO) with DuPont. PDO is used as a feedstock for polycaprolactone terephthalate (PCT), a polymer with similar properties to PET.

The replacement of synthetic processes with environmentally benign biological processes is significant in itself. But the greater significance of these developments in the longer term is in the replacement of petrochemicals by renewable feedstocks.

William Macdonald

Worth Watching · Vanessa Houlder



fibres enmeshed in epoxy, which are applied to the aircraft's surface using adhesive, heat and pressure.

One of the main advantages of the material is its flexibility, which spreads the stress load on the aircraft more evenly than the riveted plates. It is also light, capable of being formed into complex shapes and quick to use. The technique has undergone a successful trial over the past two months.

Sandia National Laboratories: US, tel 505/844-6076; e-mail dproach@sandia.gov

Breaking down is hard to do

The organophosphates in pesticides are highly toxic and notoriously difficult to break down. But a Paris-based

research team at the Topology and Systems Dynamics Institute of CNRS, France's national scientific research organisation, believes the problem can be cracked using compounds based on peroxycarboxylic acids. The newly developed chemicals, which can destroy organophosphates and organosulfides, are fast-reacting and do not harm the environment.

The Topology and Systems Dynamics Institute, France, 0144276051; fax 0144276314.

System to read the smoke signals

An ultra-sensitive smoke detection system which can identify wisps of smoke before they are visible to the human eye could help organisations detect fires in their early stages.

The system, which uses closed-circuit TV security cameras, "reads" a unique electronic signature from smoke and fumes. When smoke is detected, the system, known as VSD-8, sounds an alarm and shows the location of the fire on a monitor.

The system, which was developed by Intelsec Security Systems, a UK security company, was originally commissioned by Magnox Electric to detect fire in power station turbines. The eight-camera system is expected to cost about £12,000. ISL UK, tel 01462 453330; fax (01462) 456777.



Bacteria to dye for

Microbes can be persuaded to produce a wide range of compounds through genetic engineering. Until now, however, the technology has been commercially exploited mainly in producing high-value pharmaceuticals.

This could be about to change. Genencor, the US biotechnology company, is commercialising a biological route to production of indigo, the dye widely used by denim manufacturers.

The process is a breakthrough - Genencor says it is the first use of a genetically engineered organism in the production of an industrial chemical.

To the layperson, however, the organism in question might seem a surprising choice. Genencor is using the e-coli (Escherichia coli) bacterium, one strain of which recently caused a "fatal" food poi-

soning outbreak in Scotland and is a common cause of serious illness. But other e-coli strains live harmoniously in human digestive tracts, and these are being used to produce indigo from glucose.

"The process has been around for a while. The problem was to make it economical enough," says Scott Power, Genencor research fellow. "We really worked with the metabolism of the organism to achieve this."

Genencor faced a sharp drop in

the price of indigo from \$20 to \$12 per kilogram as the company was about to start production. "This meant that rather than enter the marketplace, we had to improve the yield," says Power.

Then, as the dye was being tested by a denim manufacturer, the fabric came out with a reddish tinge. It was caused by a compound called isatin which

reacted during the fermentation to produce indirubin, a red-coloured compound.

Genencor then found an enzyme, isatin hydrolase, from a common soil bacterium which removed the troublesome isatin from the fermentation. The enzyme was engineered into the production strain, which along with the control of the dissolved oxygen concentration in the fermenter, produced denim of the right blue colour.

The dye produced by this biological method has been tested on more than 200,000 yards of denim and has performed as well as the synthetic product. Genencor says the dye can now be offered at a price competitive with synthetic indigo, which is made in a process requiring eight different steps. Many of these steps take place at high temper-

atures and involve hazardous chemicals needing careful disposal.

In contrast, the fermentation route uses a simple sugary broth to grow the bacteria. All the complex chemistry takes place inside the bacteria. It works at ambient temperature and uses no toxic chemicals. The indigo is leached from the broth and there is a relatively simple separation procedure.

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William Macdonald

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fortis AG

General Meeting of Shareholders

The Ordinary General Meeting will be held on Wednesday, May 28, 1997, at 10.30 a.m., at 1000 Brussels, rue du Pont Neuf, 17.

Agenda

1. Directors' and Auditors' Report
2. Annual accounts

Proposal to approve the annual accounts for the 1996 financial year, including the appropriation of profit proposed by the Board of Directors. A proposal will be made to declare a gross dividend of BEF 127 per share, giving the right to a net dividend free of withholding tax of:

 - BEF 95,25 per share (coupon no. 10),
 - BEF 107,95 per share (coupon no. 10), accompanied by coupon no. 10 of the VVPR strip sheet.
3. Discharge of directors and statutory auditor

Proposal to grant such discharge.
4. Statutory appointment

Proposal to appoint as director Mr Jacob GLASZ for a period of three years, until the end of the Ordinary General Meeting of 2000.

Proposal to renew the term of office of Mrs Frank ARTS, Philippe BODSON, Valère CROES, Jean de JONCHE d'ARDOVE, Ernesto JUTZI, Philippe LIOTIER, Bernard t'SERTSEVENS and Herman VERWILST, who are eligible and present themselves for re-election, for a period of three years, until the end of the Ordinary General Meeting of 2000.

Attendance to the meeting

To take part in the meeting, shareholders must conform with the provisions of Articles 22 and 23 of the Memorandum and Articles of Association:

- a) Owners of bearer shares are requested to deposit their shares at the company's registered office or at one of the banks mentioned below, no later than Wednesday, May 21, 1997;
- b) Owners of registered shares, as well as owners of bearer shares which have already been deposited at the company's registered office, are requested to advise the company by the same date of their intention to take part in the meeting.

Proxy

Shareholders wishing to be represented by other persons at the meeting are invited to use the proxy form (which does not constitute "proxy request" or "public solicitation" within the meaning of Article 74 paragraph 2, sub-paragraph 2, and paragraph 3 of the coordinated laws governing commercial companies) which may be obtained upon simple request at the company's registered office. Every proxy must reach the company's registered office as soon as possible, and no later than Wednesday, May 21, 1997.

Further information

The Annual Review 1996 and the Supplement 1996, which together form the annual reports of Fortis and its two parent companies, Fortis AG and Fortis AMEV are available to the shareholders. They can be obtained at telephone number 32 (0) 2 220 9349.

For further information regarding attendance to the meeting, please refer to telephone numbers 32 (0) 2 220 7601 and 220 7683.

Brussels, 9 May 1997

Fortis AG, public limited liability company
Bd Emile Jacqmain, 53
1000 Bruxelles
Belgium
R.C. Brux : 1811

ASLK-CCER BANK
BANQUE BRUXELLES LAMBERT
CREDIT A L'INDUSTRIE
GENERALE DE BANQUE
KREDIETBANK

The Board of Directors

FORTIS BANK LUXEMBOURG
BARCLAYS BANK

General Meeting of Shareholders

The annual general meeting of shareholders of Fortis AMEV nv will be held on Wednesday, 28 May 1997, commencing at 10.30 a.m., in the Fortis Auditorium, Archimedeslaan 6 in Utrecht, the Netherlands.

Summary of the agenda

- * Report from the Executive Board for the financial year 1996, declaration of the dividend for the financial year 1996
- * Re-appointment of a member of the Supervisory Board
- * Appointment of three members of the Executive Board
- * Authorization for the Executive Board to issue shares
- * Authorization for the Executive Board to repurchase the company's own shares

Availability of the agenda and annual reporting

The following documents will be available free of charge as from 29 April 1997 from Fortis AMEV in Utrecht, the Netherlands, MeesPierson N.V. in Amsterdam, the Netherlands, Barclays Bank PLC in London, United Kingdom, and Fortis Bank Luxembourg in Luxembourg at the addresses listed below:

- * the full agenda for the meeting, also containing the prescribed notifications concerning the supervisory director standing for re-appointment;
- * the Annual Review 1996 and the Supplement 1996 of Fortis, Fortis AMEV and Fortis AG, including the annual reporting of Fortis AMEV.

Attendance to the meeting

Holders of registered shares may attend the meeting providing they notify Fortis AMEV of their intention to do so in writing no later than Wednesday, 21 May 1997.

Holders of depository receipts for shares may attend the meeting providing they lodge their receipts with MeesPierson N.V. in Amsterdam no later than 21 May 1997 (or they can submit to MeesPierson N.V. proof of lodging the depository receipts at the offices of a company that is a member of the Amsterdam Stock Exchange Association), with Barclays PLC in London, United Kingdom, or Fortis Bank Luxembourg in Luxembourg, at the addresses given below.

Proxy

Those who are entitled by law to attend the meeting may also be represented by proxy, in which case in addition to the requirements for attendance as stipulated above, the written proxy must be received by the company no later than 21 May 1997.

Directions/further information

Those who have given notice of their intention to attend the meeting will receive directions in advance concerning how to reach the Fortis Auditorium.

For further information, please contact the Group Communication department, telephone number 31 (0) 30 257 65 47.

Utrecht, 9 May 1997

On behalf of the Executive Board

Fortis AMEV nv
Archimedeslaan 6
3581 BA Utrecht
The Netherlands

MeesPierson N.V.
Rokin 55
1012 KK Amsterdam
The Netherlands

Barclays Bank PLC
8 Angel Court
Throgmorton Street
London EC2R 7JT
United Kingdom

Fortis Bank Luxembourg
4 Rue de la Reine
2418 Luxembourg
Luxembourg

J.L.M. Bartelds
Chairman

INTERNATIONAL CAPITAL MARKETS

Europe buoyed by talk of rate cuts

GOVERNMENT BONDS

By Michael Lindemann
in London and Jane
Marlinton in New York

European bond markets headed higher yesterday, finding support from stronger US Treasury prices and renewed speculation about interest rate cuts in Spain and Italy.

GERMAN BONDS set the optimistic tone, in spite of concerns that the government will have unpleasant figures to grapple with today when it publishes its half-yearly tax estimates.

Rumours suggested that the government faces a

shortfall of up to DM20bn in this year's budget, renewing fears that the 3 per cent budget deficit target would be fudged or that European monetary union might be delayed. Either would depress prices, analysts said.

Others took a more optimistic view, given that the bond market had broken through the 5.75 per cent mark on 10-year bond yields. "This market is in a mood to buy," said Mr David Brown, chief European economist at Bear Stearns.

The June bond future closed at 102.50, up 0.38 on the day and just below an intraday high of 102.59.

FRENCH OATS clearly felt

the benefit of the good mood. The US figures and further opinion polls forecasting a centre-right election victory helped prices higher - so high, in fact, that analysts suggested profit-taking could be imminent.

Mr Natalie Fillet, at Paribas Capital Markets in Paris, said such a downturn could occur next week, once opinion polls have been forbidden in the last week before the first round of voting on May 25. A jittery market, feeding off rumours, was likely to see prices fall, she said, but whatever readjustment occurred would not be "substantial".

The June notional future

settled at 130.64, up 0.26 on the day.

ITALIAN BTPs were in no mood to be bearish and received additional support from a stronger lira. The June BTP future picked up almost 1 point to settle at 130.39. Expectations about a further interest rate cut bolstered the market but Mr Mark Cliffe, economist at HSBC, warned that the real problem for Italian politicians - the 1998 budget talks - were likely to be "unsettling" for the market.

SPANISH BONOS settled at 116.07, up 0.31, after April inflation tumbled to 1.7 per cent, its lowest level in nearly 30 years. The yield

spread of bonds over bonds remained unchanged at 83 basis points.

US TREASURY prices were cheered in mid-session yesterday by economic data which pointed to slower growth and lower inflation.

The benchmark 30-year bond rose 1/2 to 93 3/4 at mid-day, although still short of earlier highs. The yield fell to 6.67% per cent.

Prices shot up after producer price information showed a monthly decline in April, the biggest for four years and the fourth straight monthly decline.

Some slowdown had been expected but the extent surprised the bond market. A

note from analysts at Donaldson, Lufkin & Jenrette said that "there was no inflation whatsoever to be concerned about at the wholesale level of production".

Mr Robert McCool, senior government bond trader at First Chicago, said that the market expected the consumer prices figures to be released today to further calm inflation fears.

The yield curve stayed at about the same level as it has been since the beginning of the week. The yield on the two-year bond declined slightly to 6.21% per cent while that for the 10-year bond fell more steeply to 6.68% per cent.

Vitro follows trend with \$300m issue

By Daniel Domby

Mr Richard Segal of Santander Investment Emerging Markets in New York

Vitro, the Mexican glass

maker, is expected this week to announce a eurobond issue of at least \$300m. It comes as part of a flurry of borrowing by Mexican companies eager to capitalise on banks' willingness to lend at the lowest rates since the peso devaluation of 1994.

Over the past two weeks, Femsa, a beverages company, has launched a three-year syndicated loan led by SBC Warburg, J.P. Morgan and ING Barings at 16.5 basis points above Libor, the London interbank offered rate. Cemex, the country's biggest cement company, has secured a \$600m revolving credit line with a three-year maturity at 12.5 basis points over Libor.

Ms Amy Falls, director of emerging markets fixed-income research at Morgan Stanley in New York, said spreads could tighten by another 25 points over the next year.

She argues that Mexico's high level of exports and strong current account and fiscal positions have attracted fixed income investors to the country, although the very high levels of international liquidity also play a big part.

The large number of syndicated loans being taken out by Mexican corporates could indicate that banks are particularly eager to improve their interest margins in the current climate, while bondholders are more cautious.

For their part, the companies are putting the money raised to different uses. Femsa and Ahmusa are using the proceeds to restructure current debt; the latter now has no short-term debt. Telmex is raising money through debt-to-equity swaps.

"We're taking advantage of the liquidity that is currently in the market," said Mr Adolfo Cerezo, chief financial officer of Telmex. "It is a real opportunity."

UK investors shun Mexican offering

INTERNATIONAL BONDS

By Edward Luce
and Samer Iskander

Mexico's \$300m foray into the eurosterling market received a lukewarm response from UK investors yesterday. As the first sovereign emerging market offering in sterling since Argentina's five-year deal last July, traders said they were surprised at the arms-length treatment it got from UK investors.

But an official at SBC Warburg, which jointly arranged the deal with BZW, said they were starting to register strong demand from retail investors in Europe. Asian investors had also shown strong interest.

Traders, however, confirmed that the deal had failed to ignite passions in the UK. "We have had difficulty finding UK institutions which have taken large

amounts of this paper," one trader said. "It might take some time for them to get used to it. Emerging market issues are a rare occurrence in sterling."

Officials said that Mexico wanted to familiarise UK investors with its improving credit story in the lead-up to the planned creation of the European single currency - and a more unified European debt market - in 1999. The five-year issue was priced to yield 150 basis points over gilts and was bid at re-offer in the secondary market, according to syndicate members.

TURKEY, in contrast, was prompted to re-open its \$300m five-year offering because it proved so popular. The issue, launched on Monday, had another \$100m added to it yesterday - most of it pre-sold, according to SBC Warburg, joint lead manager with J.P. Morgan. Officials said that the second tranche,

of 10-year bonds from the consortium - which bought the BBC's domestic transmission network for an estimated \$250m - was oversubscribed, allowing the lead manager Creditor Suisse First Boston to increase its size to \$125m. The bonds were also priced at the tight end of the range of expectations and below the psychological

yield level of 200 basis points over gilts.

"UK investors showed tremendous appetite," said one syndicate official. But J.P. Morgan also reported strong interest by overseas investors, who bought nearly a third of the amount.

By late afternoon in London the bonds had risen by about 15 from their issue price of 99.161, the yield spread tightening by

more than 15 basis points.

"This deal is a ground-breaker for the sterling sector," said J.P. Morgan senior co-head manager. "We expect it to open up a new market."

Of the total raised £100m will be used to redeem part of a £15m loan from CSFB and J.P. Morgan.

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WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Set	Date	Price	Change	Yield	Age	Week	Month
Australia	8.75	11/08	98.2288	-0.04	7.77	7.80	8.04	
Austria	5.75	10/08	100.2000	+0.04	5.70	5.75	5.80	
Belgium	6.25	09/08	102.4700	+0.42	5.78	5.87	6.17	
Canada	7.00	12/06	103.2200	+0.90	6.54	6.58	6.97	
Denmark	8.00	03/06	111.6400	+0.40	6.24	6.41	6.77	
France	4.750	03/02	100.6355	+0.20	4.70	4.80	4.95	
GERMANY	5.50	04/07	99.9885	-0.01	5.54	5.58	5.63	
Italy	5.00	04/07	99.9885	-0.01	5.54	5.58	5.63	
Ireland	8.00	06/08	100.8200	+0.20	6.50	6.74	7.02	
Japan	14.55	03/02	116.3812	-0.20	1.82	1.92	2.12	
No. 182	3.00	09/05	103.1600	-0.30	2.58	2.43	2.12	
Netherlands	5.750	02/07	107.2400	+0.20	5.58	5.65	5.82	
Portugal	9.00	02/07	106.8200	-0.20	6.30	6.35	6.50	
Spain	7.250	02/07	105.8200	-0.30	6.50	6.71	7.06	
Sweden	8.00	08/07	107.5438	+0.45	6.94	7.11	7.43	
UK Gilt	7.000	06/02	100-20	-0.32	6.55	6.77	7.02	
US Treasury	8.25	12/07	102.07	-0.22	6.55	6.71	7.37	
US Treasury	8.25	02/07	114.20	+1.02	7.01	7.18	7.75	
US Treasury	8.25	02/07	107.2400	-0.20	6.50	6.71	7.06	
ECU (French Govt)	7.00	04/08	107.3100	+0.25	5.88	6.02	6.32	

II BOND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Strike	Calls	Puts
120.50	0.75	2.55
120.50	0.47	2.25
120.50	0.27	1.99
120.50	0.15	1.68
120.50	0.05	1.38
120.50	0.02	1.21
120.50	0.01	1.15
120.50	0.00	1.10
120.50	-0.01	1.05
120.50	-0.02	1.00
120.50	-0.05	0.95
120.50	-0.07	0.92
120.50	-0.09	0.88
120.50	-0.11	0.85
120.50	-0.13	0.82
120.50	-0.15	0.79
120.50	-0.17	0.76
120.50	-0.19	0.73
120.50	-0.21	0.70
120.50	-0.23	0.67
120.50	-0.25	0.64
120.50	-0.27	0.61
120.50	-0.29	0.58
120.50	-0.31	0.55
120.50	-0.33	0.52
120.50	-0.35	0.49
120.50	-0.37	0.46
120.50	-0.39	0.43
120.50	-0.41	0.40
120.50	-0.43	0.37
120.50	-0.45	0.34
120.50	-0.47	0.31
120.50	-0.49	0.28
120.50	-0.51	0.25
120.50	-0.53	0.22
120.50	-0.55	0.19
120.50	-0.57	0.16
120.50	-0.59	0.13
120.50	-0.61	0.10
120.50	-0.63	0.07
120.50	-0.65	0.04
120.50	-0.67	0.01
120.50	-0.69	-0.02
120.50	-0.71	-0.05
120.50	-0.73	-0.08
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FINANCIAL TIMES THURSDAY MAY 15 1997

CURRENCIES AND MONEY

Emerging market currencies suffer

MARKETS REPORT

By Simon Kuper

Most emerging markets currencies around the world fell yesterday, hit by the troubles of the Thai baht and by the forecast rise in Japanese interest rates. Mr Avinash Persaud, currency strategist at J.P. Morgan, said many investors were now paying back the yen which they had borrowed at low interest rates in the last two years. They had been using the money chiefly to buy high-yielding currencies such as the dollar, the baht, the South African rand and the Czech koruna. The baht led yesterday's plunge, hit by Thailand's growing current account deficit and fears for the Thai financial system. Several Asian central banks intervened jointly to try to defend the currency.

The D-Mark touched a one-year low against the yen on May 14 - latest - Prev. close -
1 mth 1.6456 1.6500
3 mth 1.6411 1.6310
1 yr 1.6343 1.6240

leaks of a large expected German tax shortfall, as well as the prospects of a Japanese rate rise. Belief that Germany is content with a weak D-Mark was reinforced when several Bundesbank council members said they were happy with the present dollar/D-Mark rate of about DM1.70. Mr Johann Wilhelm Gaddum, the bank's vice president, said there was no need to have concern about the dollar now. He also said the planned single European currency might be less stable than the D-Mark. The German currency dropped to Yen 54 against the yen to Yen 58.

The D-Mark's decline against the dollar was a more modest 0.4 per cent to DM1.701. The dollar fell Yen 0.7

against the yen to Yen 118.3 as US producer prices for April registered their biggest drop since August 1993. That was seen to reduce chances of a Federal Reserve rate rise on Tuesday. But Mr Jesper Dannebeeck, currency analyst at ABN-Amro in London, warned that with most traders expecting no rate move, the dollar could surprise the markets. The currency received little help from a fall in Japan's current account surplus for March. Most economists think the surplus will widen further.

The pound rose on a stronger than expected fall in April UK jobless figures, and on growing prospects for rate rises following Tuesday's hawkish Bank of England Inflation Report. Only tame average earnings data blocked the pound. It gained 0.9 cents against the dollar and 2 pence against the D-Mark to close in London at £1.641 and DM2.790 respectively.

Sterling
Against the dollar (\$ per £)
1.75
1.70
1.65
1.60
1.55
1.50
1.45
1.40
1.35
1.30
1.25
1.20
1.15
1.10
1.05
1.00
0.95
0.90
0.85
0.80
0.75
0.70
0.65
0.60
0.55
0.50
0.45
0.40
0.35
0.30
0.25
0.20
0.15
0.10
0.05
0.00
Jan 1987
Source: Bloomberg

It was the first known coordinated defence of a south east Asian currency: the Thai and Singaporean central banks, and allegedly those of Malaysia and Hong Kong too, united yesterday to prop up the baht.

Yet the currency fell to its lowest level this decade, dropping from Bt25.915 to the dollar on Tuesday to close at Bt26.30. That was

Bt0.42 outside the trading limit normally maintained by the Bank of Thailand.

However, foreign strategists said Thailand would withstand pressures to devalue, thanks largely to a network of bilateral repurchase agreements between several south east Asian states to defend each other's currencies. Thailand says the agreements give it access to an extra \$40bn to \$50bn on top of its own forex reserves of nearly \$40bn.

The baht dragged down the Malaysian ringgit, the Indonesian rupiah, the South African rand and eastern European currencies.

Mr Persaud said the forecast rise in Bank of Japan

interest rates was making the markets more risk averse. They were retreating from high yielding, volatile currencies, particularly from those with large current account deficits.

But he said Japan may raise rates less quickly than some in the market think.

Mr Persaud and Mr David Simmonds, emerging markets economist at Citibank in London, forecast further attacks on the struggling Czech koruna. "Were the

Thais to go, then players rich with the pickings will enter 'where next' mode," said Mr Simmonds. He noted that immediately after the Mexican peso crisis of 1994, emerging markets players had attacked the Hong Kong dollar. But Mr Richard Gray, emerging markets analyst at Bank of America in London, said: "The central bank defence pacts aren't there yet in eastern Europe, but there's no reason why they shouldn't be."

WORLD INTEREST RATES											
May 14	Over night	One month	Three months	Six months	One year	Lomb. inter.	Dis. rate	Repo rate			
Belgium	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	6.00	2.50	
France	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.10	4.75	
Germany	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	4.50	2.50	3.00
Ireland	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5		8.75	
Italy	7.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	8.25	6.75	7.24
Netherlands	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	4.00	3.00	3.30
Switzerland	7.5	7.5	7.5	7.5	7.5	7.5	7.5	7.5		7.00	
UK	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	6.5	5.00	5.00

8 LIBOR Interbank fixing rates are offered rates for \$100 quoted to the market by four reference banks at 11am each working day. The banks are Barclays Trust, Bank of Tokyo, Deutsche Bank and Standard Chartered. WDM1 is the Japanese Yen, US CD, ECU & SDM1 Linked Deposits (1st)

SDM2 Linked Deposits (2nd)

SDM3 Linked Deposits (3rd)

SDM4 Linked Deposits (4th)

SDM5 Linked Deposits (5th)

SDM6 Linked Deposits (6th)

SDM7 Linked Deposits (7th)

SDM8 Linked Deposits (8th)

SDM9 Linked Deposits (9th)

SDM10 Linked Deposits (10th)

SDM11 Linked Deposits (11th)

SDM12 Linked Deposits (12th)

SDM13 Linked Deposits (13th)

SDM14 Linked Deposits (14th)

SDM15 Linked Deposits (15th)

SDM16 Linked Deposits (16th)

SDM17 Linked Deposits (17th)

SDM18 Linked Deposits (18th)

SDM19 Linked Deposits (19th)

SDM20 Linked Deposits (20th)

SDM21 Linked Deposits (21st)

SDM22 Linked Deposits (22nd)

SDM23 Linked Deposits (23rd)

SDM24 Linked Deposits (24th)

SDM25 Linked Deposits (25th)

SDM26 Linked Deposits (26th)

SDM27 Linked Deposits (27th)

SDM28 Linked Deposits (28th)

SDM29 Linked Deposits (29th)

SDM30 Linked Deposits (30th)

SDM31 Linked Deposits (31st)

SDM32 Linked Deposits (1st)

SDM33 Linked Deposits (2nd)

SDM34 Linked Deposits (3rd)

SDM35 Linked Deposits (4th)

SDM36 Linked Deposits (5th)

SDM37 Linked Deposits (6th)

SDM38 Linked Deposits (7th)

SDM39 Linked Deposits (8th)

SDM40 Linked Deposits (9th)

SDM41 Linked Deposits (10th)

SDM42 Linked Deposits (11th)

SDM43 Linked Deposits (12th)

SDM44 Linked Deposits (13th)

SDM45 Linked Deposits (14th)

SDM46 Linked Deposits (15th)

SDM47 Linked Deposits (16th)

SDM48 Linked Deposits (17th)

SDM49 Linked Deposits (18th)

SDM50 Linked Deposits (19th)

SDM51 Linked Deposits (20th)

SDM52 Linked Deposits (21st)

SDM53 Linked Deposits (22nd)

SDM54 Linked Deposits (23rd)

SDM55 Linked Deposits (24th)

SDM56 Linked Deposits (25th)

SDM57 Linked Deposits (26th)

SDM58 Linked Deposits (27th)

SDM59 Linked Deposits (28th)

SDM60 Linked Deposits (29th)

SDM61 Linked Deposits (30th)

SDM62 Linked Deposits (31st)

SDM63 Linked Deposits (1st)

SDM64 Linked Deposits (2nd)

SDM65 Linked Deposits (3rd)

SDM66 Linked Deposits (4th)

SDM67 Linked Deposits (5th)

SDM68 Linked Deposits (6th)

SDM69 Linked Deposits (7th)

SDM70 Linked Deposits (8th)

SDM71 Linked Deposits (9th)

SDM72 Linked Deposits (10th)

SDM73 Linked Deposits (11th)

SDM74 Linked Deposits (12th)

SDM75 Linked Deposits (13th)

SDM76 Linked Deposits (14th)

SDM77 Linked Deposits (15th)

SDM78 Linked Deposits (16th)

SDM79 Linked Deposits (17th)

SDM80 Linked Deposits (18th)

SDM81 Linked Deposits (19th)

SDM82 Linked Deposits (20th)

SDM83 Linked Deposits (21st)

SDM84 Linked Deposits (22nd)

SDM85 Linked Deposits (23rd)

SDM86 Linked Deposits (24th)

SDM87 Linked Deposits (25th)

SDM88 Linked Deposits (26th)

SDM89 Linked Deposits (27th)

SDM90 Linked Deposits (28th)

SDM91 Linked Deposits (29th)

SDM92 Linked Deposits (30th)

SDM93 Linked Deposits (31st)

SDM94 Linked Deposits (1st)

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COMMODITIES AND AGRICULTURE

Matif to cease potato trades

By Andrew Jack in Paris

The Matif, the Paris-based futures exchange, yesterday announced that it would close down its potato contracts because of declining interest in the market.

The move narrows the exchange's range of commodities products. The contract which matures on May 27 will be the last, and discussions for contracts expiring in November and December this year, which had been suspended during February, have been abandoned.

A market for potato

futures in France was created in the northern city of Lille in 1984. It transferred to the Matif after the exchange's creation in 1988 and shifted to Paris in 1993.

From a recent peak of 134 average daily trades in 1994, the volume had declined to just 20 transactions a day during the first few months of this year.

The Bintje potato brand, which was the underlying product on which the futures contract was based, has also declined in importance over the past few years. It has fallen from

between 60 per cent and 70 per cent of the market four years ago to no more than 30 per cent today.

At the end of last year, one of the few remaining brokers operating in the Paris market also ceased trading in the contracts, reducing the number of those still involved to three and creating an increasingly illiquid market.

Matif said that in addition, there was a "financial risk" of continuing to operate in a speculative market for intermediaries and the clients which remained, which often had a very limited capital base.

The potato closure comes after the coffee futures market was shut down in 1994. The cocoa market also no longer operates.

However, Matif continues to maintain its interest in commodities, with three contracts now trading – including two opened within the past three years.

It opened a contract for rapeseed in late 1994 and last year created a contract for wheat futures. It also operates a white sugar contract. Officials stressed yesterday

that all three contracts would be maintained.

In addition, Matif continues to study the potential for operating new commodities contracts as demand increases, notably where there are prospects of increasing price fluctuations for those goods formerly regulated by the European Union's Common Agricultural Policy.

However, commodities represent a small proportion of Matif's total business, which is concentrated on financial interest rate and currency products.

Silver supply gap set to widen, report says

By Kenneth Gooding, Mining Correspondent

The silver market is moving in the direction of a genuine tightening of supply, according to the latest World Silver Survey.

The report, produced for the Washington-based Silver Institute, says 800 tonnes, or 24,900 tonnes, of silver were drawn from stocks between 1991 and the end of last year because supply had not kept pace with demand.

It says identifiable silver stocks would be eliminated if the gap between supply and demand continued at the same level for another four years.

But it would be simplistic to forecast that four years from now the silver market will run out of stocks with a resulting price boom," it points out. There are still substantial stocks of silver that cannot be identified, such as bars and coins held by private investors, mainly in the Middle East and the Indian sub-continent.

Nevertheless, the survey, sponsored by 28 silver miners, refiners, fabricators and bullion banks from nine countries, suggests there

will be a point at which the fall in stocks begins to make a noticeable difference to the availability of silver to the market. "When this point is reached, shortages of physical metal begin to be more obvious to market participants, with silver being found to be unavailable in the quantities, qualities and locations required.

"It is abundantly clear that stocks of silver bullion are being steadily transformed into fabricated products and that, if the existing holders of the remaining stocks of bullion should choose to maintain rather than to dispose of their holdings, the only way that the market will achieve a balance between the other components of fabrication – mine production, scrap and official sector sales – is via a significant increase in the silver price."

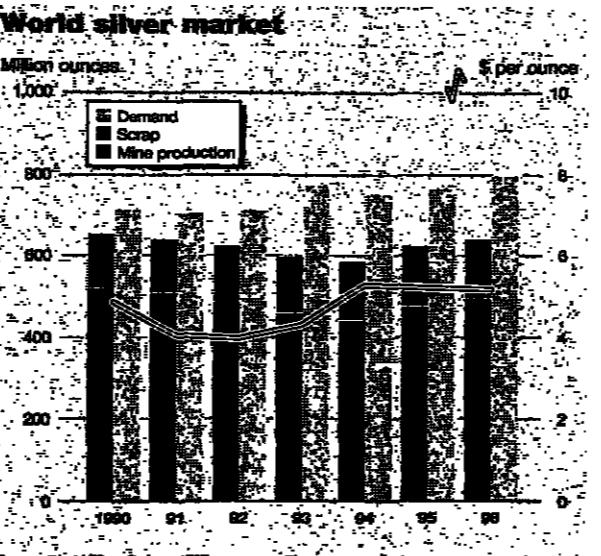
This is the third survey of the world silver market produced for the institute by the Gold Fields Mineral Services consultancy. It suggests that the "gap" between the fabrication demand (803,300 tonnes last year) and the combined total of supply from mine production

(422,600 tonnes) and scrap (160,800 tonnes) widened in 1996 to 160,000 tonnes (nearly 5,000 tonnes) but was still below the record 180,000 tonnes (5,800 tonnes) in 1993.

But, GFMS points out, while these developments pointed to an improvement in silver's fundamental situation last year, "there was little evidence from the price to suggest investors were returning to the silver market". Indeed, said Mr Stewart Murray, GFMS chief executive, "it was a pretty uninspiring year for the silver price."

A big contributing factor was "the widespread view among investors, and in particular investment funds, that the action was to be found in other commodity markets or, even more so, in the stock market. For much of the year precious metals were effectively sidelined as far as the investment community was concerned".

World Silver Survey. The Silver Institute, 112 Sixteenth Street, NW, Suite 240, Washington DC 20036 (within the US) or from GFMS, Greencoat House, Francis Street, London SW1P 1DH, UK. US\$70.



There are still large stocks of silver held by private investors

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM, 60.7% purity (per tonne)

Close 1628.5-29.5

Previous 1640.5-41.5

High/low 1670/1650

AM Official 1624-24.5

Kerb close 1655-56

Open Int. 277,672

Total daily turnover 41,468

■ ALUMINUM ALLOY (per tonne)

Close 1492-95

Previous 1495-500

High/low 1521-24

AM Official 1485-90

Kerb close 1513-17

Open Int. 5,592

Total daily turnover 775

■ LEAD (5 per tonne)

Close 607-8

Previous 613.5-4.5

High/low 624-615

AM Official 603-3.5

Kerb close 621.5-2.5

Open Int. 36,357

Total daily turnover 3,977

■ NICKEL (5 per tonne)

Close 7815-25

Previous 7880-70

High/low 7770-7720

AM Official 7585-600

Kerb close 7710-15

Open Int. na

Total daily turnover 2,233

■ TIN (5 per tonne)

Close 5880-70

Previous 5670-80

High/low 5735-5890

AM Official 5850-55

Kerb close 5735-40

Open Int. 15,889

Total daily turnover 2,223

■ ZINC, special high grade (5 per tonne)

Close 1314.5-15.5

Previous 1316.5-17

High/low 1309/1308

AM Official 1303.5-5

Kerb close 1330-39

Open Int. 91,811

Total daily turnover 1,1968

■ COPPER grade A (5 per tonne)

Close 2471.5-2.5

Previous 2478-80

High/low 2465-2472/405

AM Official 2464-55

Kerb close 2411-12

Open Int. 140,155

Total daily turnover 40,248

■ LME AM Official 265.00

LME Closing 265.00

Spot 1,900 3 weeks 1,884 5 weeks 1,869 9 weeks 1,838

■ HIGH GRADE COPPER (COMEX)

Close 114.90-11.95

Previous 112.00-11.95

High/low 111.55-11.55

AM Official 110.80-10.80

Kerb close 108.90-10.80

Open Int. 108,400

Total daily turnover 10,174

■ GOLD (10 Troy oz; \$ per ounce)

Close 348.10-348.80

Opening 348.10-349.60

Morning fix 349.00

Afternoon fix 349.10

Day's High 349.30-349.80

Day's Low 348.00-348.50

Previous close 347.90-348.40

Lme Ldn Mean Gold Lending Rate (vs US\$)

1 month 4.86 6 months 4.82

2 months 4.88 12 months 4.76

3 months 4.86

Silver Fix per Troy oz US cts equiv.

Spot 298.05 487.35

3 months 302.35 493.60

6 months 306.55 498.75

1 year 315.75 513.45

Gold Coins \$ price £ equiv.

Krugerrand 348.30 212.213

Maple Leaf 81.84 49.51

New Sovereign 49.51

Precious Metals continued

■ GOLD COMEX (100 Troy oz; \$/troy oz)

Sett Day's Open

price change High Low Vol Int.

May -0.25 -2.3 360.4 347.5 20,022 67,295

Jun -0.25 -2.3 352.5 334.4 20,103

Aug 31.0 -2.3 350.0 333.0 117 6,707

Oct 358.6 -2.3 353.2 350.0 2,665 22,521

Feb 354.2 -2.3 350.0 347.5 4,451

Total 3,076 162,829

■ PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Sett Day's Open

price change High Low Vol Int.

May -0.25 -1.9 305.0 292.0 3,018 14,355

Jun -0.25 -1.7 305.5 294.5 4,422 14,355

Aug 370.0 -1.7 307.0 305.0 3,367

Sep 383.5 -1.7 314.0 311.0 14

Total 4,082 18,119

■ PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Sett Day's Open

price change High Low Vol Int.

May -0.25 -1.9 494.0 483.0 51 130

Jun -0.25 -1.9 482.5 483.0 10,433 26,222

Sep 488.7 -0.2 493.0 489.0 289 5,506

Dec 496.1 -0.2 501

Offshore Funds and Insurances

- FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4978 for more details.

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LONDON STOCK EXCHANGE

Footsie's 11-day rally ends in volatile trading

MARKET REPORT

By Philip Coggan,
Markets Editor

The 11-day winning run of the FTSE 100 index finally came to an end yesterday. But not before a see-saw day that saw the market trade in a 55-point range.

A spot of profit-taking was probably inevitable after the market's phenomenal run, which has seen Footsie gain nearly 500 points since the start of April.

But the market did not go down without a fight. In the morning, it was supported by the UK average earnings numbers, which were revised down to an

annual 4.5 per cent rise and eased fears of domestic inflationary pressures. Some 20 minutes after the data were released, the leading index hit its high of 4,715.2, just short of the all-time intra-day record of 4,720.3.

However, the statistics were rather ambiguous, given that the large fall in unemployment suggested an exceedingly robust economy.

The currency markets seemed to have taken the figures as a sign that interest rates would have to rise: the pound gained a cent against the dollar and 2 pence against the D-Mark, a move that will not have helped equities.

Whether it was economics or

just exhaustion, profit-takers seemed to step in, largely through the derivatives market, with traders positioning themselves for Friday's expiry of index options. A rapid retreat before lunch sent Footsie all the way down to its low for the day of 4,660.4, down 30.6.

However, in the afternoon, the US producer prices figures, which showed a 0.6 per cent month-on-month fall, received a rapturous response on Wall Street.

The Dow Jones Industrial Average moved sharply ahead as investors reasoned that the Federal Reserve's open market committee would not raise interest rates when it meets on May 20.

The Dow lost a little steam as trading in New York continued but it was still 52 points ahead when London closed.

It gave the UK market a lift and Footsie clawed back most of its losses, ending 4.1 down at 4,666.9.

The other main indices dropped back, with the FTSE 250 losing 3.7 to 4,259.3 and the SmallCap edging down 1.0 to 2,316.8.

Although the market fell slightly on the day, it remained buoyed by investor liquidity. Mr Ian Williams, UK strategist at Panmure Gordon, says that "people who've got cash are desperate to get into the market."

Volume was 843.4m shares at the open count, of which 539 per cent were in non-Footsie stocks.

Our head of sales sees it as a sellers' strike."

Mr Stuart Fowler, head of UK equities at Kleinwort Benson Investment Management, is now expecting Footsie to hit 5,050 on a 12-month view.

He cites the high cash weightings being held by institutions, an expected fall in gilt yields because of the Labour party's pro-European attitude, the attraction of UK assets for overseas investors in the light of sterling's strength and the squeeze in the bank sector caused by the building society flotation.

Volume was 843.4m shares at the open count, of which 539 per cent were in non-Footsie stocks.

BA link hopes grow

By Joel Kibazo and Peter John

Hopes that British Airways' planned link with American Airlines will soon be cleared by the European Commission's competition authorities drove shares in the UK carrier sharply ahead.

The speculation followed news of the EC's clearance of the merger between BT and US group MCI. Shares in the airline rose 31 to 742.5p, one of the day's best performers among FTSE 100 constituents. Turnover was 5.1m.

Sentiment in the stock was further boosted by the expansion of the 'Star' alliance between five international airlines. One analyst said: "I think we are now into the next era of consolidation in the airline industry. British Airways is well placed to meet the challenge of any such consolidation, particularly if the deal with American Airlines is cleared."

Dealers also reported demand for the stock ahead of Monday's full-year figures. UBS, the group's broker, is predicting profits will come in at around £260m and earnings per share of 46.5p for the year to March 1997.

While BT welcomed the well-flagged clearance by European Commission regu-

lators of its \$20bn merger with MCI, dealers in the stock saw the opportunity for profit-taking. The shares surrendered 3 to 449.5p, in busy trade of 11m.

Shares in food retailer Safeway surged ahead, gaining 23.4p or 7 per cent to 354.5p, after current trading data calmed the market's fears about the group's competitors pulling sharply ahead.

The group, which also published full-year profits of £423m, reported that like-for-like sales in value terms had grown 3.7 per cent in the first six weeks of the year, with total group sales ahead 7.8 per cent (adjusted for the different timing of Easter this year).

Rumours drove bank shares forward again, although there is a growing feeling that, with the sector looking highly valued, the desire to find stories that might encourage a bit of business is particularly strong.

Royal Bank of Scotland, mooted frequently as a takeover target, rose 7.5 to 657p while NatWest, left behind for a couple of days, lifted 12 to 810.5p. However, Abbey National fell 22.5 to 935p with Tuesday's tale that it might be snapped up by BAT Industries dying as quickly as it was born.

BAT, on the other hand, gained 6 to 547.5p with sentiment helped by an operating profits boost from Imperial Tobacco, which closed 2 higher at 403.5p.

And, back in the banking sector, HSBC was flat at 182.50p. HSBC has by far the

biggest weighting in the sector and funds have been piling into it in order to raise their exposure ahead of the Halifax flotation.

But Mr Michael Franklin, an Asia specialist at HSBC James Capel, said UK funds are now looking to the bank's Hong Kong-quoted stock to expose. HSBC was up almost 3 per cent in Hong Kong yesterday.

Commercial Union fell 15.7 to 734.5p as first-quarter profits in line with forecasts fell a bit in new business sales in France, where the group derives much of its earnings.

And General Accident, which reported first-quarter results on Tuesday, slid 13 to 944.5p. SBC Warburg moved its recommendation to "hold" from "add".

Select exploration and production stocks reflected the strength in the oil price and

Pearson, the media conglomerate that owns the

FTSE 30 INDEX

May 14 May 13 May 12 May 9 May 8 Yr ago High Low
FTSE 30 3017.2 3014.5 3014.4 2997.0 2919.0 3017.2 3026.7
Crd. div. yield 3.62 3.64 3.64 3.77 3.95 4.22 3.71
P/E ratio (F) 18.33 18.25 18.25 17.77 16.56 18.33 15.88
P/E ratio (R) 18.14 18.09 18.08 17.68 16.33 18.14 15.71
FTSE 30 share capitalisation (high 3017.3 120557; low 3014.25 290340. Share Date 17/5/95)
FTSE 30 hourly changes
Open 5.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low
3010.5 3019.2 3028.2 3016.0 3001.3 3012.0 3019.0 3030.0 3006.7
May 14 May 13 May 12 May 9 May 8 Yr ago
SEAO bargains 56,550 60,979 63,089 59,847 47,168 52,328 52,480
Equity turnover (Bm) - NA 2554.6 2575.2 2382.2 1890.1
Equity earnings (Bm) - 3.02 3.02 3.02 41,513 40,022
Shares traded (m) - NA 722.2 767.5 693.8 715.8
*Excluding Inter-market and overseas turnover but including Credit turnover.
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thoughts contained in a note from Merrill Lynch.

The US broker favours Lasmo - up 2% to 243p, and Hardy - marginally firmer at 310.5p, on the basis that they are the cheapest stocks in comparison with net asset values and have both emerged from restructuring with strengthened balance sheets.

However, Merrill warns that the sector looks vulnerable to a correction because of sterling's strength, fading oil hopes and nervousness over oil prices.

The "what goes up must come down" factor appeared to strike media stocks.

Reuters shed 20 to 681.5p as brokers noted that the shares had leapt 20.5 per cent in the past month and outperformed the broad market by 11.5 per cent.

Reuters' media stocks reflected the strength in the oil price and

Financial Times, was the worst performer in the FTSE 100 with a fall of 23% to 722.4p. It was one of the best performers on Monday.

Carlton Communications, sensitive to the strength of sterling, fell 15.7 to 522.5p as the pound moved above \$1.64.

On the plus side, a 39 per cent rise in profits lifted Scottish Radio 8% to 405p.

And the news of a new chief executive for Capital Radio saw the shares add 15 to 553.5p.

If more proof were needed that a housing boom is under way, it was provided by news of takeover action among estate agents.

John D Wood, the upmarket central London house seller founded by John Daniel Wood in 1872 and floated under new ownership in 1987, saw its share price jump 20 to 140p. It announced late on Tuesday that it had received a bid approach.

Savills, its principal rival, closed 5 up at 129.5p and others within the sector, such as Hambrs Countrywide and Bucknall, were also up on the day.

Transport and property group P & O appreciated 14 to 635p, with several brokers pointing to the stock on the stock.

SBC Warburg is understood to have upgraded from "hold" to "buy" while Merrill Lynch is said to have taken buyer.

Reckitt & Colman improved 16 to 905p after the company said it expected the momentum of 1996 to continue this year.

The household products group told shareholders at its annual meeting that its performance remained robust.

Also, NatWest upgraded the stock to "buy" from "hold".

BOC added 2% to 987p with NatWest stressing its "buy" stance following Tues-

day's figures. The broker has maintained its current year forecast of £445m and its 1998 figure of £505m.

Corfees International fell 28 to 240.5p as analysts came away unconvinced by the company's claims of trial results for its osteoporosis treatment.

Versilite, the stained glass products group, made a sparkling debut in the market.

The shares, placed at 3p, opened at a premium and ended the day at 4p.

Detrotech, the personal computer component distributor, plummeted 49% or 24 per cent to 160p after the company warned that a sharp slowdown in PC sales growth would hit its first-half results.

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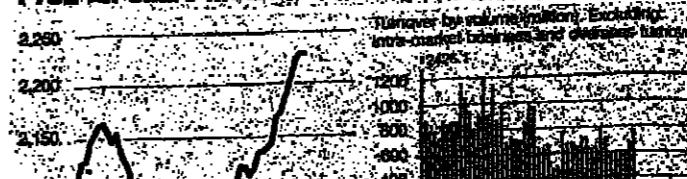
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Highs & Lows shown on a 52 week basis

INDICES

	14	13	12	High	Low
Argentina					
General(2/1277)	111	21338.73	21324.37	21551.32	242
Australia					
All Ordinaries(1/180)	2530.4	2534.3	2534.8	2534.30	135
All Mining(1/180)	920.2	924.1	917.1	907.30	242
Austria					
Credit Index(30/1284)	418.23	418.17	418.58	418.58	125
Telef Index(2/181)	1261.47	1256.17	1259.44	1251.47	145
Belgium					
BSE 20(1/181)	2247.70	2242.94	2242.27	2254.07	55
Brazil					
Bovespa(25/1253)	101	10548.0	10581.0	10591.00	125
Canada					
Metal Miners(1975)	111	5502.39	5519.33	5501.25	103
Composite(1/196)	111	5649.20	5672.60	5632.60	103
Portfolios(4/143)	111	3161.04	3176.21	3214.10	103
Chile					
ISPA Bar(1/1250)	111	5347.28	5376.08	5443.32	252
Denmark					
Copenhagen(5/1183)	568.06	564.92	560.85	566.08	145
Finland					
HEX General(28/1250)	3032.46	3011.45	2998.08	3032.46	145
France					
SBF 220(1/1250)	1834.58	1800.50	1793.81	1834.58	145
CAC 40(1/1250)	2774.63	2719.58	2693.09	2774.63	145
Germany					
KZ Alder(1/1258)	1223.77	1228.98	1217.98	1228.98	135
Consolidated(1/1253)	3501.90	3505.70	3505.50	3505.70	135
DAX(3/30/1257)	3573.68	3585.15	3575.37	3565.75	135
Greece					
Athens SE(1/1260)	1634.09	1602.14	1605.54	1604.08	145
Hong Kong					
Hong Kong(1/1764)	14153.08	13908.48	13997.80	14153.08	145
India					
BSE Sens(1979)	3740.53	3701.95	3735.25	3844.61	43
Indonesia					
Jakarta Comp.(10/182)	670.58	672.86	675.51	712.00	282
Ireland					
ISEO Overall(4/148)	3240.05	3240.61	3204.84	3240.61	135
Italy					
Banca Com Int(1872)	774.31	772.80	767.17	780.71	102
MEB General(2/1487)	1105.0	1163.0	1155.0	1159.00	102
Japan					
Nikkei 225(10546)	2028.72	2012.11	2014.51	2028.72	145
Nikkei 300(1/1482)	291.65	287.03	289.87	293.04	65

INDEX FUTURES

	Open	Sett	Price	Change	High	Low	Ext.	Value	Per
CAC-40 (200 x heded)									
May	2723.0	2764.0	+55.0	2774.0	2720.0	22,522	24,975		
Jun	2698.5	2739.5	+55.0	2749.0	2697.5	4,025	24,290		
DAX									
Jun	3570.0	3593.0	+20.0	3616.0	3566.0	21,068			
Sep	3500.5	3618.0	+34.0	3638.5	3567.5	139	35,000	Ext. 58,900	Base values of all

Dow Jones May

NORTH AMERICA

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2 19.2
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NEW YORK STOCK EXCHANGE PRICES

BE OUR GUEST.

AD

ARABELLA
GRAND HOTEL
FRANKFURT AM MAIN

FINANCIAL STRATEGIES

FINANCIAL TIMES

هذا من الأجمل

Dow moves ahead Bourses see further all-time highs on inflation figures

AMERICAS

Wall Street took heart from an upbeat bond market at mid-session as it breached its record closing record, writes *Jane Martinson* in *New York*.

At 1pm the Dow Jones Industrial Average stood 39.37 higher at 7,314.18. Earlier rises of more than 50 points had sparked the so-called doomsday rule, intended to slow the tide of the market.

Mr Arun Kumar at Lehman Brothers described the day's producer price data as "market-friendly". The figures lifted US treasuries where prices for the 30-year benchmark bond rose 9/2 to 92/2.

Financial services and consumer groups led the charge in the leading indicator; smaller companies and technology stocks also rose but failed to match the Dow's strong performance.

The technology-driven Nasdaq composite index was up 2.72 to 1,336.31 while the Russell 2000 of smaller company shares edged up 0.80 to 364.36 during the morning. Both indices have underper-

formed the larger companies over the past two days. The S & P 500, the broader based index of larger companies, rose 4.31 to 837.44.

Computer giants appeared to be hit by fears over the lawsuits alleging patent infringements launched against Intel, the semiconductor manufacturer. Intel fell 3/1% or more than 1 per cent to \$150/0 following the previous day's decline of more than 4 per cent. Cyrix, a smaller computer group, followed Digital Equipment's lead and lodged its own patent infringement suit against the group. Some smaller Nasdaq stocks performed well. Applied Materials rose 4 per cent or 2/2 to \$83/4 after positive earnings figures.

Financial blue chips benefited from the upturn in the inflation outlook and corresponding hopes that interest rates would not be lifted. J.P. Morgan rose \$2 or almost 2 per cent to \$104. Morgan Stanley, which has been subject to continued bid rumours, gained more than 3 per cent or \$1/4 at \$37.4.

Telebras preferred and common plunged 3.9 per cent to R\$129.91 and R\$122 respectively.

Jo'burg sustained by Liberty Life quarterly

Wall Street's firm start and some modest, positive future pressure kept Johannesburg's all-share index on the upside with a gain of 2.1 to 7,214.5.

Trading was relatively light and sentiment was said to lack conviction. But there were a number of strong non-mining features and these helped offset

a mixed day for golds. Liberty Life surged R4.50 or nearly 4 per cent to R129.50 after the insurance leader announced a strong start to 1997.

Emerging markets: IFC weekly investable price indices

Market	No. of stocks	Dollar terms			Local currency terms		
		May 9 '97	% Change over week	% Change on Dec '96	May 9 '97	% Change over week	% Change on Dec '96
Latin America	249	855.71	+1.9	+1.9	856.70	-0.1	+1.2
Argentina	30	1,070.72	-0.1	+12.6	1,070.70	-0.1	+12.6
Brazil	66	560.99	+2.3	+34.0	2,117.55	+2.5	+37.4
Chile	46	738.04	+1.5	+19.0	1,235.52	+1.4	+17.2
Colombia	14	834.57	+2.3	+31.8	1,592.05	+3.2	+41.1
Mexico	64	602.58	+2.6	+13.8	2,052.99	+2.5	+14.2
Peru	17	259.97	-1.9	+22.0	391.09	-1.8	+25.2
Venezuela	9	747.95	+3.6	+2.7	8,293.82	+3.8	+4.0
Asia	709	228.21	+0.5	-5.4	228.21	-0.5	-5.4
China	27	67.74	+1.2	+19.0	68.85	+4.2	+18.9
South Korea	156	72.71	-1.4	-5.3	85.40	-4.3	-0.5
Philippines	42	257.30	+1.0	-19.2	302.28	+0.9	-19.0
Taiwan, China	42	171.33	+0.5	+11.8	178.07	+0.5	+12.5
India	77	84.22	-0.7	+20.0	120.23	-0.4	+20.0
Indonesia	149	125.84	+6.1	+1.4	166.05	+4.9	+1.4
Malaysia	149	302.02	+0.5	-10.1	280.11	+0.5	-10.7
Pakistan	23	234.53	+0.4	+19.8	430.67	+0.6	+20.5
Sri Lanka	9	102.88	-1.0	+15.0	141.53	-3.4	+20.3
Thailand	87	168.25	-0.2	-28.5	163.25	-3.7	-27.6
Europed East	264	168.54	+1.2	+16.1	168.54	-0.5	-16.1
Czech Rep.	7	58.11	+2.6	+16.7	59.91	-4.0	-5.7
Egypt	16	100.94	-4.0	-	100.80	-4.0	-
Greece	64	365.51	+0.5	+50.8	668.02	+6.5	+65.0
Hungary	12	258.81	+1.8	+31.8	561.20	+0.8	+46.7
Jordan	7	189.88	+0.8	+1.7	233.34	+0.9	+1.6
Morocco	9	130.99	-0.4	-	134.19	-1.8	-
Poland	30	722.72	-0.7	-1.3	1,248.14	-1.3	-1.4
Portugal	23	178.21	+1.8	+42.0	206.88	+1.9	+34.0
Russia	15	121.90	+4.8	-	124.80	+4.7	-
Slovakia	9	108.88	+2.3	-	111.92	+0.9	-
South Africa	63	227.30	-0.2	+13.8	218.50	-0.1	+8.4
Turkey	16	181.92	+2.1	+22.8	12,291.33	+2.2	+61.2
Zimbabwe	51	563.17	+1.2	+16.3	988.13	-4.3	+24.3
Composite	(221)	539.76	+1.0	+6.4	539.76	-0.5	-

Notes are calculated at mid-week weekly changes as percentage movement from the previous Friday. Date: Dec 1996-100 except:

France (1996-100); Italy (1995-100); Japan (1995-100); Korea (1995-100); Mexico (1995-100); Portugal (1995-100); Spain (1995-100); Switzerland (1995-100); UK (1995-100); US (1995-100); Venezuela (1995-100); Yugoslavia (1995-100).

After Tuesday's pull-back, Hong Kong returned to its record-setting ways yesterday as another sharp rise in HSBC showed the broader market the way higher, writes *Michael Morgan*.

The Hang Seng index jumped 247.12 or 1.8 per cent to an all-time high of 14,153.58, taking its rise for the month to 9.7 per cent. Turnover of HK\$17.7bn was the third highest ever recorded. The advance, spearheaded by financials and properties, has been fuelled by an inflow of regional funds switching from underperforming markets such as Thailand, Singapore and Malaysia.

Among financials, HSBC has seen strong demand, not least from UK fund managers, anxious to raise weightings in the sector, says Mr Michael Franklin at HSBC James Capel in London. The UK funds have bought the stock as a proxy, in the light of a while its Shenzhen counterpart lost 4.3 per cent.

FT/S&P ACTUARIES WORLD INDICES

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REGIONAL MARKETS

	TUESDAY, MAY 13 1997					MONDAY, MAY 12 1997					— DOLLAR INDEX —				
	US	Day's Change	Percent	Index	Local	US	Day's Change	Percent	Index	Local	US	Day's Change	Percent	Index	Local
Australia (79)	231.43	0.3	1.2	210.28	174.92	249.21	189.05	0.5	230.81	220.10	172.88	204.04	197.13	231.43	188.44
Belgium (21)	421.41	0.2	0.5	420.42	369.24	422.46	367.42	-0.1	420.42	369.24	355.40	424.04	384.42	421.41	355.40
Denmark (26)	248.46	0.3	1.2	245.73	186.90	218.23	214.64	-0.2	233	247.80	226.70	236.85	249.49	226.70	236.85
Finland (32)	309.29	1.3	4.3	345.51	265.06	335.55	334.27	1.1	351	375.37	324.54	291.89	320.52	291.89	292.98
France (113)	192.34	-0.3	-1.8	181.11	149.95	175.89	203.24	-0.5	195	189.24	149.72	176.70	201.16	150.31	183.76
Germany (32)	260.29	1.3	4.8	264.51	265.06	335.55	334.27	1.1	271	375.37	324.54	291.89	320.52	291.89	292.98
Italy (89)	267.38	0.2	0.7	242.92	201.12	235.92	267.12	0.5	159	264.93	241.75	198.50	205.79	185.31	198.50
Ireland (16)	104.00	0.2	1.9	103.95	103.95	200.32	203.95	0.3	104	168.41	168.41	187.87	188.94	194.05	187.87
Japan (22)	212.53	0.5	2.3	215.00	177.97	215.00	215.00	0.5	211	210.88	210.88	203.42	212.33	185.80	203.42
Korea (27)	493.82	-0.4	-0.8	446.85	371.46	435.72	430.74	-0.5	308	495.88	452.60	371.50	438.46	402.13	454.49
Malaysia (27)	238.50	-1.0	-4.4	214.98	177.90	208.67	322.41	-0.9	155	238.89	218.00	178.53	240.77	204.77	222.03
Spain (38)	346.31	1.1	3.1	314.80	260.50	305.57	321.67	0.9	298	342.98	312.97	256.30	346.31	277.48	312.97
UK (89)	50.11	0.7	1.4	57.87</td											

In the early 1990s companies had to take a long, hard look at their business travelling expenses. Deregulation of Europe's skies is now providing opportunities to cut costs without curbing travel.

Michael Skapinker reports

Now is the time to test some theories on costs

The airline announcement is becoming a familiar one: "As our flight today is extremely full, would you please place your hand luggage sideways in the overhead lockers so that you leave space for other passengers."

In the US and much of Europe, business travel is flourishing. Aircraft are full, and so are hotels. Upgrades to business class are few and far between on most airlines; the front sections of the aircraft are full of paying passengers.

It is an opportune time to test a theory that many expounded during the dark days of recession in the early 1990s. When companies told their employees to travel in the economy section of the aircraft and not to stay away for one more night than was necessary, some managers and travellers said the good times would never return.

The recession would eventually end, of course, and companies would send their managers and sales staff travelling again in search of new business and customers. But never again, the theory went, would companies let staff fly first class or spend an extra weekend in Rome or Sydney.

The recession had forced companies to look at their travel budgets, and many were appalled at how much they had been spending. In many cases, finance directors had taken direct control of the travel budget and were determined to keep costs down. The theory was that they would not allow expenditure to run out of control when the good times returned.

Now that the good times are back,

has the theory turned out to be true? Only partly, say those who book travel on behalf of companies.

"We've seen some loosening up," says Mr Kyle Davis, a Paris-based vice-president of American Express. "We've seen some companies that told their people to move from business class to economy now allowing them to go back to business class."

Mr Davis says that some of the companies which told their staff to fly economy found that employees were deciding not to travel at all. With the recession over and companies searching for new business, some of these organisations decided it was best to let their staff fly in a little more comfort as a way of ensuring that they began travelling again.

There are, says Mr Davis, other companies which, during the recession, talked about drawing up new, tight travel policies but never did so. Their staff are now travelling in the front of the aircraft, too.

Some travel agents see things slightly differently. Mr Tony Hughes, chairman of the UK's Guild of Business Travel Agents and managing director of P&O Travel, says: "The travel

policies that came in the recession haven't changed much. There are some companies where business class travel had been stopped and where it's now back. But manufacturing companies haven't relaxed their travel policies, and a lot of their people are still travelling economy."

Even those companies which are intent on saving money on travel can find it difficult to do so in Europe, Mr Davis says. On many important routes in Europe there are still only two carriers, he says. In the US, a company wanting to fly an executive from New York to Los Angeles has many more options than an organisation sending a manager

from one European city to another.

Europe is, however, seeing the beginnings of change and the appearance of low-fare airlines that are now an established feature of US travel. On April 1, the decade-long deregulation of the European Union's skies was completed. The process began with the liberalisation of air fares and continued by giving EU airlines the right to fly to any airport in another member-state. At the beginning of April, airlines won the right to launch domestic services in other EU countries.

Industry executives believe it will take time for smaller, independent airlines to establish themselves, but

low-cost services have already started.

Ryanair (Ireland), Easyjet (UK), Air One (Italy) and the Brussels-based Virgin Express have already begun to challenge the dominance of established national carriers.

Will business travellers use these flights? "Our clients are very, very interested in them," says Mr Davis. Virgin Express has attracted particular interest, he says, because one of the routes on which it operates is London-Brussels, one of the most important in Europe.

While the smaller airlines are trying to win customers, the large carriers are forming trans-continental alliances. British Airways has close ties with

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Production editor: Ian MacDonald

Design: Philip Hunt

Qantas of Australia and has announced that it wants to form an alliance with American Airlines. Lufthansa of Germany, United Airlines of the US, Scandinavian Airlines System, Thai Airlines and Air Canada are strengthening their alliance.

These alliances should, in theory, present companies with the opportunity to cut costs by concluding global deals with one of the partnerships - winning lower fares in return for instructing employees around the world to fly with one of the alliance partners.

In practice, says Mr Davis, companies are finding it hard to conclude such deals. The airlines within an alliance want to be sure that they will win their fair share of such a contract. And many multinationals are federations of national companies. Each of the companies has its own profit and loss account and many are resisting giving up the right to control their own travel budgets.

Mr Davis says some national companies within multinationals believe they can get better deals by concluding their own agreements with local airlines and travel suppliers - and they often can do so.

Many business travellers, however, have found a way of taking advantage of the worldwide airline alliances. One of the common features of airline alliances is that frequent flyer points can be transferred from one carrier within the grouping to another.

An experienced European passenger travelling in the US and Asia will often try to fly with an airline whose frequent flyer points are accepted by the alliance partner in Europe. If employers are still unsure about how to take advantage of the growth of airline alliances, their staff have fewer problems doing so.



INICATIONS

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VALENCIA, Tuesday, June 13 — Her job title read "Administrative Support," but for Rosa Barea of our Travel Service Office in Valencia, Spain, a more fitting title might have been "Administrative, Medical, Emotional and Moral Support."

She earned it when she helped a Cardmember return home to Spain from Russia for an operation (that was after arranging for medicine to be flown to Moscow) and accompanied the Cardmember's wife to the airport for moral support.

Ask Rosa, and she, like a lot of American Express employees, would say, "I was just doing my job." That's something to keep in mind when you're far from home and have a job for us to do.

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Travel management

VAT money down the drain

Many companies do not realise that they can reclaim some tax, says Scheherazade Daneshkhu

Business travel accounts for a large proportion of a company's costs, often ranking third after buildings and salaries.

Some companies reduce the amount of travel their employees can undertake in an effort to keep the bill down, while others brace themselves for long gruelling flights by booking staff into cheaper hotels and downgrading the class of air travel.

However, many companies are still unaware that the cost of business travel within Europe can be reduced by reclaiming value added tax, which can account for as much as 25 per cent of travel bills.

Mr John Pugliese, chairman of the International VAT Association, believes that the majority of businesses are throwing away money by failing to reclaim VAT.

The refund system is based on European Union directives which broadly entitle foreign travellers to reclaim VAT on business travel. The rules apply both to travellers from one EU state to another and to those from outside the EU travelling within it.

VAT can be reclaimed on hotels, petrol, meals, car hire, conferences, trade fairs and exhibitions; transport; and professional fees. The level varies within Europe

between 15 and 25 per cent; there are also differences in practice.

France, for example, will not give VAT refunds on hotels or car rental, whereas Germany will. Mr Alan Buckett, VAT partner at Btider Hamlyn, the accountant, says that the most generous countries are the UK, the Netherlands and Germany, while the stingiest are France and Italy.

Some countries outside the EU also make VAT refunds. Mr Jon Harris, director of business development at London-based Meridian VAT Reclaim, one of the largest of a growing number of cross-border refund services, says that the most recent addition to the list of countries giving VAT refunds to foreign businesses include Korea and Canada.

• How to reclaim VAT

If a company based outside Germany, for example, is

sending employees to the country on business, it is entitled to reclaim the 15 per cent VAT paid on hotel bills, car hire and restaurants.

The invoice must be made out in the company's name and not that of the individual - this serves as proof that the cost was incurred for business rather than pleasure.

Many companies use business travel agents to arrange their travel and make bookings. Such travel is usually made out in the agent's name, but only Germany, the Netherlands and Sweden will make refunds to business travel agents, according to Mr Pugliese, who is also senior partner at VAT Refund Services.

However, the Guild of British Travel Agents says that many agents either arrange for the invoice to be made out to the company or handle the reclaim themselves.

A common practice which can lead to mistakes, according to Mr Harris, can occur when a company arranges for its local office to make bookings on its behalf. The local office must ensure that the invoice is made out to the head office abroad and not to the local subsidiary otherwise the VAT cannot be recovered.

The invoice should also show the VAT in both percentage and value terms.

When the travellers return home they hand over their invoices to their finance department. It must then complete the reclaim forms in the language of the country from which it is reclaiming VAT - German in this example. It must also pro-



Value added tax on car rentals booked for business use can be reclaimed in several European countries

vide proof that it is a company by presenting a VAT registration certificate.

The company must then send the papers to the tax authority of the country visited which will send the refund sooner or later depending on the country in question.

The paperwork, the need to complete the forms in foreign languages, differences in national rules and continual changes in the law regarding VAT claims can conspire to make the process onerous. "A lot of busi-

nesses just don't bother to claim the VAT probably because it's complicated," says Mr Buckett.

That has spawned the growth of the specialist VAT reclaim companies over the past 10 years; most accountancy firms also offer reclaim services.

Most specialist companies work on a contingency fee basis. They will take on a case and reimburse typically 80 per cent of whatever is recovered. If they do not succeed in reclaiming VAT, there should be nothing to pay.

"If a client is expecting to save money and is looking for consultancy, by whom would it feel more comfortable if its agent was paid - the client or the product supplier?" asks Mr Radcliffe.

He adds that clients do not necessarily pay a flat fee to the agent but can choose from a menu of services and pay per transaction. This includes services not normally offered in traditional commission-based relationships, such as expense management consultancy and video-conferencing packages.

Also, says Mr Radcliffe, clients can make sure a fee system works to their advantage by building in incentives for the agent which are only paid if it delivers on service and savings promises.

This theme is developed by Mrs Maria Lilja, European head of business travel for American Express, which is moving all of its clients in the UK, Germany, the Benelux countries and Scandinavia off commission and rebate. Clients and agents need to start focusing on what they can save together but an agent's remuneration must be tied more specifically to what it provides, she argues.

But Mr Robert Daykin, travel manager for leisure-to-home shopping company Littlewoods International, questions the assumptions on which the fee system is based. Until commissions are scrapped altogether and air fares are sold direct to the client, he believes agents will still be working for the carriers.

"Management fees are another way of cutting up the same cake because the agent is still receiving commission from the product providers," says Mr Daykin. "I cannot find any genuine, absolute advantage to the

corporate [client] if it is taking a strategic purchasing perspective."

Mr Daykin recently put his company's travel agency out to tender and decided after comprehensive analysis that there was little to choose between the cost of commission and rebate on the one hand and fees on the other.

Add to that his belief that clients on fees are more exposed financially and saddled with unnecessary extra administration, and he decided to stick with commissions.

NEWS IN BRIEF

Web sites worth checking out...

The latest review by *FTiG*, the interactive travel retail group (www.ing.org/ctm), travel web sites, deciding that some of the best are:

- The Cayman Islands Tourism Board (www.caymanislands.org) which includes a calendar of events, short-term weather forecast, a car rental consolidation guide together with links to various banks for rates and further information.
- The Australian Tourist Board (www.visitaustralia.com), a comprehensive site for potential visitors with a good search directory.
- Where magazine (www.wheremag.com), the London service is specifically targeted but the whole site is a good quick overview to selected cities - mainly in the US but also including the UK, Australia, Canada, Costa Rica, Mexico, and South Africa. The car rental and currency exchange sections, but the Lodging section is still under construction.
- Executive Women's Travel Network (www.delta-air.com/womentravel) is a joint effort by Delta Air Lines and American Express, dedicated to the growing female business traveller market. This site includes everything from packing tips to safety advice for independent women travellers. The online reservations service is available only inside the US at the moment.
- Ireland Travel (www.ireland-travel.ie) is the official site of the Irish Tourist Board, a personal introductory facility and a good searchable accommodation database.

Guides due on the Net

An Internet version of Bradt's Business Guides, written specifically for the business traveller, is due to be launched in summer this year. The guides cover Europe, North America, the Middle East and Asia. They are written by journalists based in the destinations covered but also include contributions from resident business professionals, who offer tips on where to eat, meet and enjoy themselves, and from local travellers and travel management companies. Hard-copy versions of the guides, priced at \$24.95, are available from Monocle, 38-40 Vansittart Place, London. SW8 1AX. Tel: +44 171 381 4442; fax: +44 171 381 5007 (fax).

Keeping in touch

While mobile technology computer hardware developments have given "road warriors" the tools to stay in touch with their home office, the frustration in expense of being far away from your individual Internet Service Provider can still be a drag.

One recent development that may be of use to business travellers is HomeGate, an Internet roaming service that through a series of alliances, allows travellers on the road to have inexpensive, local access to the Internet and their e-mail from almost any telephone in the world.

Subscribers to the service use their existing e-mail addresses and passwords, and the company says it currently has more than 1,000 points of presence (local access points) in more than 650 cities and 160 countries. HomeGate provides a 24-hour help desk, and software is free from the company's home page (www.homegate.net) where information on their service and tariff of charges is also available.

Comments, suggestions welcome

The next issue of *The Business of Travel* is scheduled to appear on September 4 and will focus on the Middle East. If you have any comments or suggestions, please write to: The Business of Travel, FTiG, Number One, Southwark Bridge, London SE1 9HL. Fax: +44 171 873 8197.

• Contributors: Steve McGroarty and John Perry

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Agency fee system has its doubters

There are mixed feelings about moves away from commission and rebate, says Amon Cohen

Travel management has as the preconceptions they sought to replace.

Chief among these is the dictum concerning the remuneration of one's business travel agency: commission and rebate bad, management and fee good.

Until five years ago, a travel agency earned its money from the commission paid by airlines and providers of other travel services. The agent passed some of this commission on to the client in a rebate as a loyalty bonus and as a reward for generating the business.

Since then, encouraged by their agents, many clients have migrated to a management and rebate bad, management and fee good. The agent

passes all commissions on to the client, who pays the agent's operating costs plus a consultancy fee for managing its travel requirements.

The argument is that this ensures the agent works for the client and not the airline, and is being given an incentive to find the best savings. Under commission and rebate, the more a client spends on travel, the more the agent earns.

The swing towards fees has accelerated since airlines started to reduce their commissions - a trend which began in the US in 1985 and arrived in Europe this year with cuts by Lufthansa, SAS and KLM. With the airlines giving away less agents found their incomes diminishing, and that a restructuring of their remuneration system was fast becoming essential.

One supporter of commission is Ms Joan Scales, travel manager for American Express, which is moving all of its clients in the UK, Germany, the Benelux countries and Scandinavia off commission and rebate. Clients and agents

need to start focusing on what they can save together but an agent's remuneration must be tied more specifically to what it provides, she argues.

But Mr Robert Daykin, travel manager for leisure-to-home shopping company Littlewoods International, questions the assumptions on which the fee system is based. Until commissions are scrapped altogether and air fares are sold direct to the client, he believes agents will still be working for the carriers.

"Management fees are another way of cutting up the same cake because the agent is still receiving commission from the product providers," says Mr Daykin. "I cannot find any genuine, absolute advantage to the

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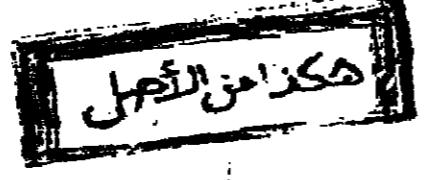
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Air travel

When Mr Stelios Haji-Ioannou started the low-cost airline Easyjet, in 1995, he expected nearly all his passengers to be leisure travellers.

His advertising said that flights between London's Luton airport and Edinburgh or Glasgow would cost as little as a pair of jeans - starting at \$25 one way. In fact, about one-third of the passengers on these routes are business travellers.

As Mr Haji-Ioannou has discovered, many business travellers in Europe resent paying fares far higher than those for equivalent distances in the US.

A business traveller who wants to fly between Frankfurt and Berlin and who wants to buy an unrestricted economy return ticket - which allows the traveller to change flights at short notice and does not impose conditions such as a Saturday night stay-over - with Lufthansa, the German carrier, can expect to pay the equivalent of about \$450.

An unrestricted British Airways

Low-cost carriers test Europe's open skies

Passengers have yet to reap the full benefits of deregulation, writes Michael Skapinker

economy return ticket between London and Brussels will cost about \$450; a United Airlines economy return ticket between Los Angeles and San Francisco would cost \$300.

Easyjet - which now flies to Amsterdam, Nice and Barcelona as well as to Scotland - is not the only airline which believes Europeans are ready for lower fares. Ryanair, of Ireland, is one of Europe's most experienced low-cost carriers, flying from its home country to the UK.

Virgin Express, owned by Mr Richard Branson's Virgin group, flies to several European destinations from its base in Brussels. Air One, an Italian carrier, is challenging Alitalia, the national airline, on the Rome-Milan route.

These new services have been made

possible by an aviation liberalisation programme which the European Commission has been pursuing for the past decade. The Commission took its cue from the US, which began deregulating its air market in 1978, resulting in lower fares and the establishment of innovative carriers such as Southwest Airlines.

The Commission began by liberalising air fares and then by allowing any airline within the European Union to fly to any airport in another EU country. On April 1 the liberalisation process was completed, allowing any EU airline to start domestic services in another member-country.

Sir Michael Bishop, chairman of British Midland, one of the Europe's most successful independent airlines,

has predicted that this last reform would be an anti-climax. Few airlines would rush to establish domestic services in other countries.

One of the reasons for this, he says, is that they would look at the difficulty BA had in establishing domestic services with subsidiaries in France and Germany. The UK carrier set up the services several years ago in anticipation of the latest EU reform.

BA's domestic services in France are operated by two airlines it has acquired - TAT and Air Liberté. In Germany, BA's domestic services are run by its Deutsche BA unit.

While BA is Europe's most profitable airline, it has yet to make money from its French and German domestic operations. It faces strong competition from the two national airlines, Air

France and Lufthansa. Sir Michael says that if BA cannot make a success of these services, other airlines are unlikely to do so.

Ryanair already operates domestic services in the UK, flying between London's Stansted airport and Prestwick in Scotland. But Mr Tim Jeans, Ryanair's commercial director, says that while the UK was a familiar environment for his company, other European domestic markets would be more difficult to penetrate.

But Mr Haji-Ioannou believes that, in the longer term, European domestic markets present an attractive option for low-cost carriers.

People tend to travel more readily when they are visiting family and friends, who are likely to live in their own country. Additionally, business

in which it holds a minority stake - and hopes to have its link-up with American by then. The airlines in the alliance led by Lufthansa and United will all operate from Heathrow Terminal One.

The advantage to the airlines is that passengers are far more likely to transfer to flights operated by an alliance partner.

But do these arrangements really benefit customers? Some travel agents remain to be convinced that they do. Mr Tony Hughes, chairman of the UK's Guild of Business Travel Agents and managing director of P&O Travel, a business travel agency, says: "I think the jury's still out."

It is certainly good for the airlines, but we're concerned about whether it's going to cut down on competition. Take the United-Lufthansa alliance. If you want to go from Germany to America, the alliance has taken one of the major players out of the marketplace."

Mr Hughes believes the BA-American alliance could benefit customers, but only if more rival airlines are allowed to fly into Heathrow. At present, only four airlines - BA, American, United and Virgin - are permitted to fly to the US from the airport.



Codes can be confusing

Airline partnerships proliferate, but not all travellers are happy. Michael Skapinker reports

Mr Michael Johnson, a London-based public relations consultant, recently arrived at Brussels airport to catch his Sabena flight home. Boarding the aircraft, he was astonished to discover that it was not a Sabena flight at all. Instead, the aircraft bore the livery of Virgin Express, part of Mr Richard Branson's group.

Many people have condemned these arrangements, describing them as a fraud on the passenger. "We think code-sharing is inappropriate because it is based on misleading consumers that they are buying one thing while selling them another," said one executive. As long ago as 1984, two companies which attacked code-sharing were British Airways and KLM, the Dutch airline.

The passengers' experiences are the result of the proliferation of airline alliances around the world, and the "code-sharing" that goes with them.

Code-sharing is when airlines sell tickets on flights operated by another carrier. The flight carries the two letter flight codes of both carriers. This means that if you book a flight with Airline A, you could end up flying with Airline B, but your ticket will show Airline A's flight codes.

Many people have condemned these arrangements, describing them as a fraud on the passenger. "We think code-sharing is inappropriate because it is based on misleading consumers that they are buying one thing while selling them another," said one executive. As long ago as 1984, two companies which attacked code-sharing were British Airways and KLM, the Dutch airline.

KLM has since concluded

a code-sharing agreement with Northwest Airlines of the US. BA and American have applied to regulators in the US and Europe to start a code-sharing arrangement of their own.

In fairness to Mr Crandall, his airline was one of the last to attempt to enter the code-sharing business, following the setting up of alliances by dozens of other carriers.

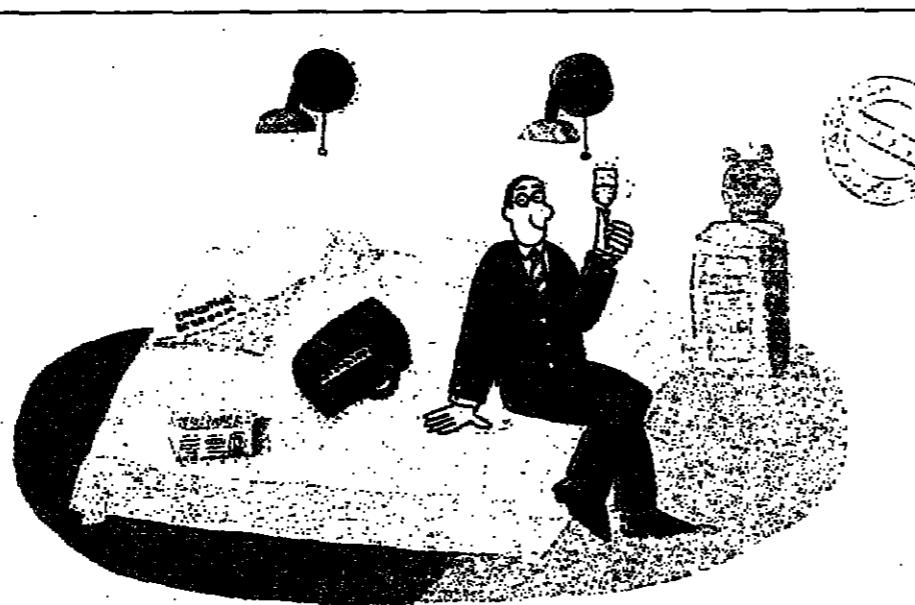
There are several prominent alliances, apart from that between KLM and Northwest. Delta Air Lines of the US has alliances with Swissair, Austrian Airlines and Sabena of Belgium.

Lufthansa of Germany is part of an alliance which includes United Airlines of the US, Scandinavian Airlines System, Thai Air

lines and Air Canada.

Virgin has abandoned its code-sharing agreement with Delta in favour of an alliance with Continental Airlines, also of the US. Virgin Express, Mr Branson's low-cost carrier, operates flights on behalf of Sabena between Brussels and London's Heathrow airport - hence Mr Johnson's annoyance.

BA already has an alliance with Qantas of Australia -



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Air travel

Careful planning can bring miles smiles

Passengers – and carriers – are becoming more sophisticated about loyalty schemes, writes Amon Cohen

There is good news for Air Miles collectors wanting to fly between the UK and Berlin or Copenhagen. For reasons no one at Air Miles quite understands, you are more likely to find a free seat to these destinations than any others in the British Airways route network.

Many mileage collectors have known the frustration of not being able to redeem their points on the route they want at the time they want. However, BA and American Airlines, which own two of the world's largest frequent-flyer schemes, both insist that mileage can be used on every flight they operate.

The number of seats allocated for awards collectors varies according to the route and the time of the day, week and year. As a rule of thumb, though, an average 8 per cent of passengers on flights in the US are paying with mileage points. In the UK, 500,000 of almost 25m BA passengers in 1996 were using Air Miles.

The most popular destinations chosen by Air Miles collectors remain those which require the fewest points, but that is starting to change.

"The programme has matured," says Ms Carol Mickieburgh, manager of BA's Executive Club which awards Air Miles to its members. "When it started, people wanted to spend their mileage right away, which caused some of the problems of seats not being available."

Air Miles recommends booking eight weeks in advance, while American Airlines' managing director of marketing planning and consumer research, Mr Patrick O'Keefe, recommends 12 weeks for his carrier.

Not surprisingly, Air Miles' most popular days of the week are Friday and Sunday, while Christmas and Easter book up very early.

Some airlines help to manage their mileage redemptions by offering passengers incentives to fly at certain times of the year. Air Miles operates a programme called Shrink the World that reduces the mileage to different zones during their off-peak seasons. Los Angeles, for instance, costs 10,500 miles during the peak quarter of July to September but is cut to 3,800 in April to June and 2,900 from October to March. The best reductions to the Caribbean and the Indian Ocean are April to June, while there are discounts to Australasia all year round other than Janu-

ary to March. Air Miles also promotes occasional tactical offers. From January to March this year, for example, Madrid was reduced from 1,550 to 550 miles.

American offers reductions, says Mr Tony Clarke, managing director of the consultancy International Customer Loyalty Programmes, for flying from Europe to the US between October 15 and May 15 on its AAdvantage programme. For those who have no latitude over when they fly, it has a cunning scheme called Any Time. American will give members literally the last seat in the cabin if they are prepared to pay double mileage.

At the moment, BA allows up to 10 per cent of passengers on any one flight to use Air Miles, but Mr Tony

Clarke thinks this figure will gradually be relaxed as it moves from being an expensive marketing programme to a self-sustaining business.

"Rather than being used to attract and retain customers, Air Miles has become a profit centre in its own right, deriving significant revenue streams from selling to third parties," says Mr Clarke. "It used to be that when the percentage of passengers using Air Miles exceeded 10 per cent, it began to erode their yields. Now they are relaxing the limits because the yield Air Miles passengers bring may compare favourably with those from some of their promotional fares."

If Mr Clarke is right, Air Miles collectors may not be spending their weekends in Copenhagen and Berlin after all.

NEWS IN BRIEF

By Roger Bray

Airlines get tough on cabin baggage

There are increasing signs that airlines have become fed up with passengers who try to get away with taking too much hand luggage on board. To avoid passengers cracking down on the size of bags, in the last few days, suit holders must not be more than 20 centimetres thick when folded, for example. And Dutch carrier KLM has formalised limits in business class, imposing a maximum of one suit holder or overnight bag with a maximum weight of 10 kilograms; a briefcase in other bag up to eight kilos, a laptop, umbrella, camera and reading material. The main bag must not exceed 100cm x 35cm x 25cm. And to ensure the rules are not abused, it is providing special moulds to measure cabin luggage at all the airports it serves.

Joburg connections improve

European airlines continue to develop code-sharing agreements with South African carriers as a means of providing convenient onward connections from Johannesburg. KLM has linked with SAA Air, which will fly passengers arriving from Amsterdam to Durban and Cape Town. Belgium's Sabena has also joined with the recently-formed airline Nationwide, which is providing passengers from Brussels with connecting services to some two cities and to George. From August 4, destinations will also include Port Elizabeth and next winter Nationwide will add East London.

Montego Bay becomes hub

Air Jamaica is to use Montego Bay as the hub airport for all its routes. From June 15 all services from the US will be scheduled to arrive there by 10.30am, allowing connecting flights to Antigua, Barbados, St. Lucia, Aruba and Cebos, Grand Cayman and Nassau. The carrier is also discussing code-sharing deals with several other Caribbean airlines in the hope of providing connections to another 21 islands.

No rush to eat

Coast-to-coast first and business class passengers with American Airlines can now eat when they like. The airline has introduced a "dine on request" service on transcontinental flights to and from New York, Boston and Miami. It is also allowing travellers to "customise" their main courses with a range of different seasonings and sauces.

www.reservations.shortage

More than 100 airlines have sites on the worldwide web. But so far relatively few are taking reservations via the Internet. The most recent survey by the International Air Transport Association identified only 11, four of them in the US.

Quick check-in

Norwegian carrier Braathens has introduced check-in at the departure gate for international passengers with hand baggage only at Oslo's Fornebu airport.

Paris switch

Two US carriers, Delta and Continental, have shifted their Paris flights from Orly Airport to Charles de Gaulle.

New India routes

Fast growing Indian domestic airline Jet Airways will launch three new routes from Delhi on June 1 – to Madras, Lucknow and Varanasi (formerly known as Benares).

Brussels link for Humberside

A new service linking Britain's Humberside International Airport with Brussels is due to start next month. Western Regional & Jet Airlines UK will operate two flights each week day using 19-seat Beech 1900 aircraft.

Cautious take-off for ticketless flying

Airlines are trying to assess the practical problems of electronic booking, says Roger Bray

When American Airlines' pilots threatened to go on strike recently, thousands of passengers holding ticketless reservations must have felt an extra twinge of anxiety. Not only were their travel plans plunged into uncertainty – they had no tickets to wave at the ground staff of alternative airlines.

In the event they need not have worried. Even before President Bill Clinton intervened at the last minute to stop the strike, American announced that it was preparing to inform other carriers of all reservations and to book seats to ensure they made it to their destinations. But, to quote a rival airline executive, it had been "a defining moment" in the development of electronic ticketing.



Airport queues could be greatly reduced if ticketless travel becomes more popular

It was not enough, perhaps, to undermine the confidence of the growing number of passengers who now book that way, but it was certainly another upward turn in the industry's learning curve. It raised at least one awkward question: imagine turning up at a remote airport in some developing country to be confronted by similar industrial action. How would you manage without documentary proof of a reservation?

Ticketless travellers book by credit or airline card, either direct with the airline or through a travel agency. They use the same card to pick up a boarding pass, either from an airport machine or, if they are carrying hold baggage, at the check-in counter.

Competitors will watch the experiment very carefully. Most are approaching the introduction of ticketless travel on international routes with extreme caution. In Europe, low-cost carriers such as the UK's EasyJet have led the way. Bigger airlines have begun to experiment gingerly.

Lufthansa, which had been a pace-setter on domestic services, is now testing the system on German-originating passengers travelling to Paris Charles de Gaulle and London Heathrow. The airline says it will be difficult to extend it to passengers booking outside Germany until more travel agents have access to the Amadeus computer reservations system.

Scandinavian Airlines (SAS) is offering ticketless travel between Stockholm and Oslo, and was due to extend it last month to flights between the Swedish capital and Copenhagen. But as yet it is available only to frequent customers buying the airline's SAS Travel Card.

Last summer, another leading US carrier, United Airlines, seemed confident that, by now, it would have been ready to launch international trials. It appears less bullish. If United goes ahead at all this year, it will not do so until winter.

The industry's reluctance stems from practical headaches. The first hurdle was the Warsaw Convention, which obliges airlines to issue printed conditions of carriage to passengers before they board international flights. This is no longer seen as an overriding problem. "We can always fax them, for example," says one airline spokesman.

Then there was the inconvenience, if occasional, tendency of US immigration officers to demand a ticket as evidence that an arriving passenger intends to leave the country again. Eventually they should be able to tap into airline databases.

In the short term, American Airlines anticipated that the US immigration and naturalisation service would agree to accept printed itineraries and receipts instead, though the need to issue them will dilute the benefit of an otherwise paperless transaction.

An alternative solution may be for carriers to set up desks airoside of immigration counters, so that those few passengers who are required to produce such evidence can have a ticket issued with minimal delay.

The broader issue is that of customer acceptance. Although United, for example, says some 40 per cent of eligible customers already fly without tickets on its domestic network, the notion that this heralded the end of the conventional flight coupon has receded. For the time being, most ticketless passengers will face added delay and frustration if they miss their flights. Instead of simply turning to the airline with the next available flight, they will need to have a ticket issued by the carrier they booked with.

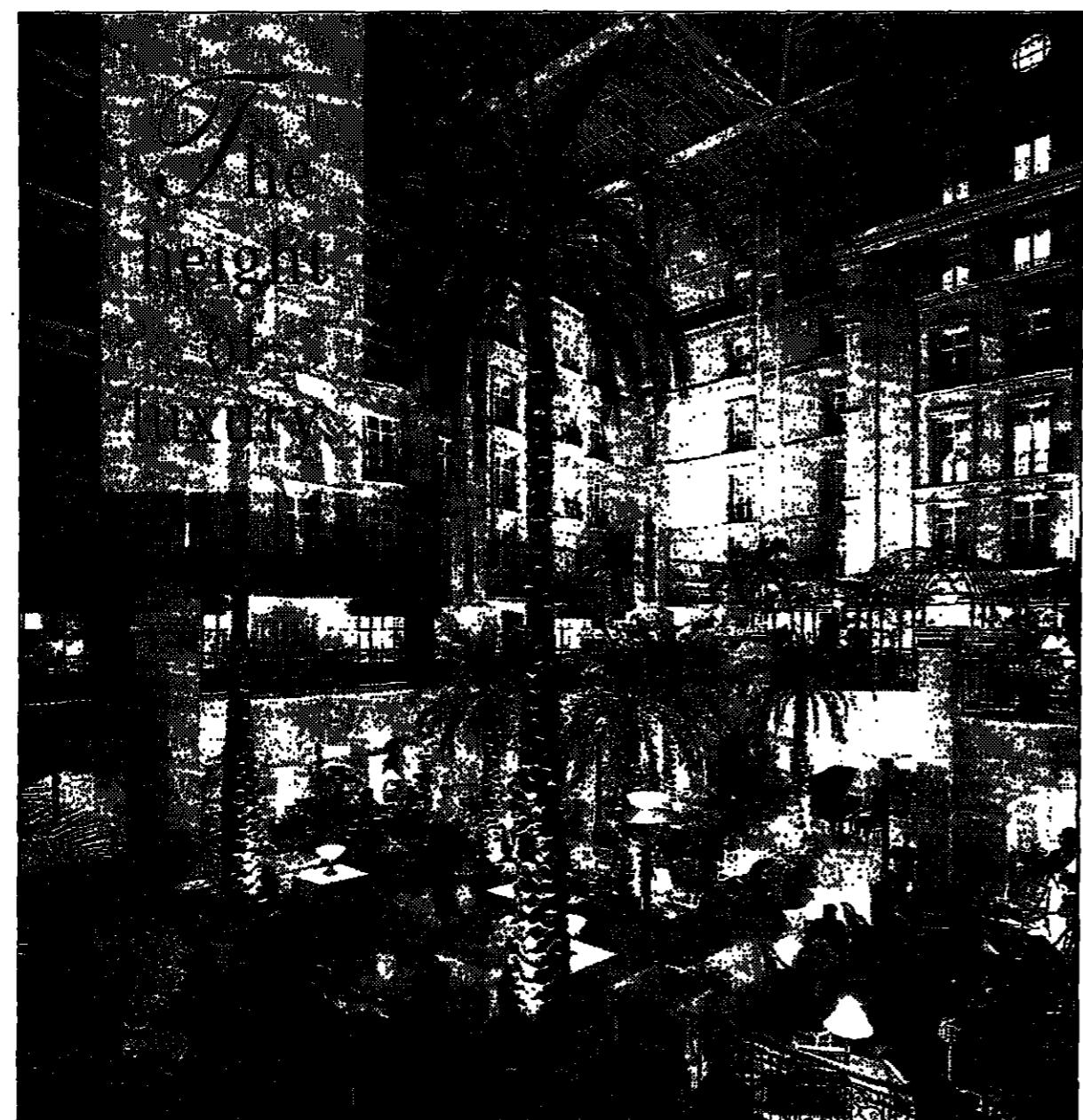
There are two reasons for this. First the airlines computer reservations systems probably will not be able to "talk" to each other; second, no universal system has been devised yet to switch payments by ticketless travellers from one carrier to another.

While none of these obstacles appears insurmountable, most airlines accept that some passengers may always feel more comfortable with documentary proof of their reservations.

British Airways claims that during trials on domestic routes, four out of five passengers flying without tickets said they would not hesitate to do so again. Those who were less enthusiastic were generally infrequent or older travellers – and those unsure of new technology. Three-quarters said check-in was reduced.

BA claims passengers using machines can complete the purchase process in under one minute.

In March, the airline extended electronic ticketing



People who appreciate the finer things in life feel at home in The Landmark London. In part, it is the visual magnificence of this graceful five star hotel, symbolised by the soaring eight storey high atrium, that attracts them. Yet, from guest bedrooms that are amongst the most spacious in London to the imaginatively prepared cuisine served in each of its three restaurants, The Landmark displays a style that strikes a chord with people who, in matters of taste, do not believe in compromise.

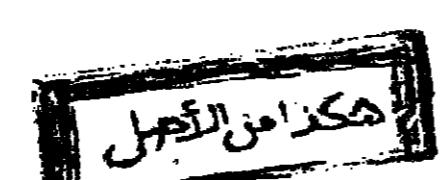
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Europeans keep big ambitions

Michael Skapinker looks at the arguments for and against double-deckers in the sky

When next you walk down the aisle of a cavernous Boeing 747, look around at your 400 fellow passengers - and imagine flying on an aircraft with 200 more people.

The world's aircraft makers and some airlines have been imagining such aircraft for years. Instead of having a small upstairs section, as the Boeing 747 does, they would be fully-fledged double-deckers.

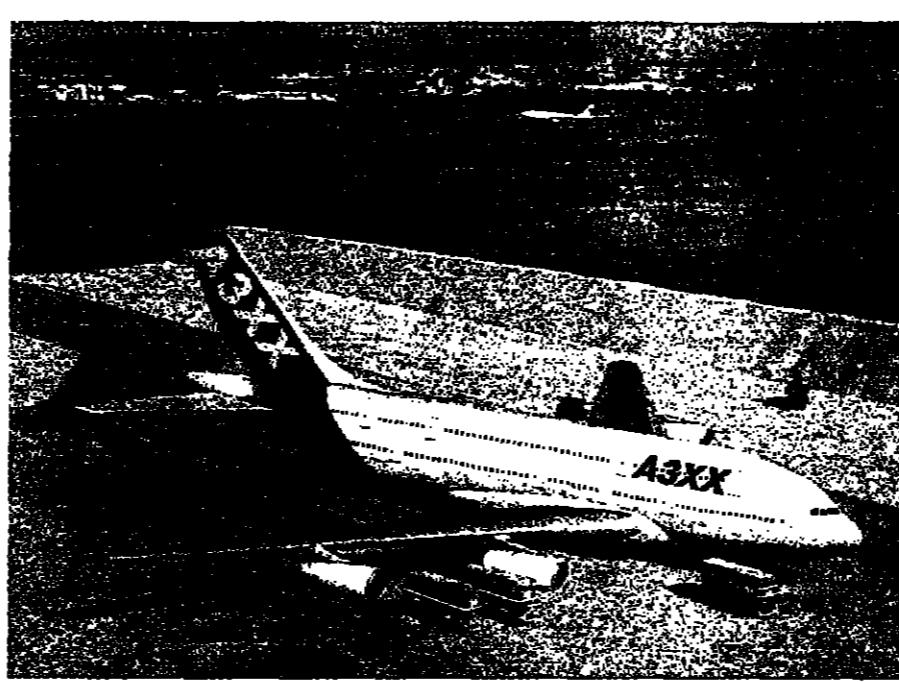
The original double-deckers - London's red buses - would look like children's toys beside them.

The world's two biggest aircraft makers, Boeing, of the US, and Airbus Industrie, the European consortium, say there is no technical obstacle to building such aircraft. There is also no reason, the two manufacturers say, why the aircraft could not operate economically and successfully.

So can business travellers expect to fly on these "super jumbos" in the next decade? There are certainly crowded routes on which they could be used - Los Angeles to Tokyo, or London to Johannesburg.

A year ago, both manufacturers were insisting that the aircraft would be built. Now, however, the "super jumbos" are the cause of angry arguments between Boeing and Airbus.

Boeing said earlier this year that it had shelved plans to build large aircraft.



Shape of things to come: a computer-generated impression of the Airbus A3XX dwarfs buses

The problem, it said, was that while the aircraft could be built, too few airlines were interested in buying them. The US company said it could not see how it could make a return on the money it planned to spend on the aircraft.

Boeing originally thought it could develop a large jet for \$5bn. The cost could be kept relatively low because the new aircraft would be based on the 747, which was first developed 30 years ago.

During its discussions with airlines, however, Boeing discovered that this would not be enough.

The airlines wanted the new aircraft to be substantially better than the 747.

They wanted the large jet to have the latest fly-by-wire systems, which allow wing and tail surfaces to be controlled electronically rather than mechanically.

This would have pushed the cost of developing the aircraft to \$7bn. Even then, airlines which had expressed an interest, such as British Airways and Singapore Airlines, failed to place orders.

Boeing had been expected to announce launch customers for its "stretched" 747 at last year's Farnborough air show. It failed to do so. In January, it said it was calling off the project.

Boeing says there is a demand for no more than 450 "super jumbos" in the next 20 years. Airbus disagrees. It

is pressing ahead with plans to build its own large aircraft, which it has provisionally called the A3XX.

The consortium - which is owned by Aerospatiale of France, Daimler-Benz Aerospace (Dasa) of Germany, British Aerospace and CASA of Spain - is considering building a family of large aircraft, the smallest of which would carry just under 500 passengers and the biggest more than 600.

Airbus says that Boeing vastly underestimates the potential demand for large aircraft. The European consortium says air traffic will triple in the next 20 years and that environmental constraints mean that there will not be enough new airports or runways to cope. The only way in which all this new traffic can be accommodated, Airbus says, is if people travel on larger aircraft.

In the next 20 years, Airbus says, airlines will need 1,440 aircraft with more than 400 seats. More than half of those aircraft, Boeing says, will go to airlines in Asia-Pacific and China.

If this new aircraft is built,

will travellers enjoy flying on it?

It is likely to be more comfortable than earlier generations of aircraft - most new models are. The most recent aircraft development, the Boeing 777, has a more spacious feel than earlier aircraft. A new large aircraft will almost certainly boast advances in interior air quality, passenger entertainment systems and seat comfort.

A greater problem for passengers might be what happens on the ground and while getting on and off a large aircraft. Check-in queues for a crowded Boeing 747 flight are trying enough. So are boarding and waiting for luggage to emerge after disembarking. How much

worse will these problems be with 200 more passengers?

New developments in the airline industry, such as ticketless travel, should help to ease congestion. Plans by some airports and airlines to increase the number of passengers checking in at their hotels, at connecting railway stations or at car parks could also reduce crowding.

But technology has a way of failing. How will airlines and airports cope with 600 passengers when the check-in computers crash or a luggage conveyor belt jams?

These problems belong to the future. Airbus's first task is to find some buyers for its planned aircraft.

Corporate charters prove their worth in many ways

Companies are discovering the benefits of hiring aircraft, writes Amon Cohen

Market-makers are not the only British brokers prospering from the recent rash of privatisations and flotations around Europe. The continent's two largest corporate aircraft brokers are both based in the UK.

"It makes people feel warm and friendly and it also makes it a Nissan flight," says Mr Biggs.

"There were specially printed headrest covers, and the captain even gave a welcome on behalf of Nissan."

Hunt & Palmer says that choosing between a jet and a turboprop is a question of balancing time against price. Turboprop can be 20 to 25 per cent cheaper on short runs and 15 per cent cheaper on long runs, but is 10 to 15 minutes slower per hour.

As an example of price differences, Hunt & Palmer charges £3,750 for a routing of London City-Rotterdam-Luxembourg-London City in a 7-8 seat King Air 200 (turboprop), or £4,900 in a 5-8 seat Cessna Citation (jet).

If, however, money is no object, there are pricier alternatives. According to one - possibly apocryphal - story circulating the charter industry, an Arab potentate recently hired Concorde to take his wife across the Atlantic to hospital in London, while a Boeing 747 followed behind with her luggage. The cost? A mere £250,000.

Safety focuses on raising standards

Roger Bray looks at some grim accident statistics, and sees what progress is being made

Flying on business for your employer, you might be forgiven for thinking, merits danger money. Take out disasters caused by terrorism, and last year saw the highest annual aviation death toll on record.

Even with bombings and hijackings included, it was the second worst. The list was made even more depressing by the failures it highlighted and the controversies it raised. The sole, if slight, comfort was the absence of any common cause.

The crash of a ValuJet DC-9-30 in the Florida Everglades a year ago called into question the effectiveness of safety monitoring by the US Federal Aviation Administration.

The pilots of a Peruvian airliner which went down in the sea off Lima were deprived of information about height and airspeed because nobody spotted that adhesive tape, which had been stuck over a crucial vent during maintenance, had not been removed before take-off.

The mid-air collision between a Saudi Arabian airliner and an Air Khaszakhi Il-76 near New Delhi focused attention on an absurdity which surprised many lay observers - that the former's airframe provided information in feet, the latter's in metres.

The TWA Boeing 747 disintegrated over Long Island in July was thought, initially, to have been the work of bombers. But an evidence of sabotage proved elusive, the US National Transportation Safety Board has recommended measures to reduce the risk of ignition in fuel tanks which are empty of all but vapour.

Western experts appear to have shed none of their concern at the rash of new airlines which has sprung up in the former Soviet Union. Once there was only one - Aeroflot. A recent survey showed there are now more than 80 operating scheduled services alone. This has raised the question whether

the relevant regulatory authorities have sufficient resources to subject the safety procedures of so many fledgling carriers to thorough checks.

Travellers to Africa may also be feeling fresh apprehension. Such is the lamentable lack of radar coverage over much of the continent that one senior pilot recently likened flying across it to crossing a busy highway "tapping white sticks".

Some airliners have TCAS (traffic conflict avoidance systems) which are designed to alert pilots if another aircraft is too close. But while they are mandatory in US airspace, airlines flying over Europe will not be compelled to use them until the turn of the century at the earliest, never mind those operating in developing countries.

Following criticism in the US that information on carriers subsequently involved in crashes had not been readily available to the public, passengers flying to and within the country can now check the safety records of US airlines on the Internet. Lapses of procedure or maintenance involving fines of \$50,000 or more are listed on a Federal Aviation Administration web site (www.FAA.gov).

The UK Civil Aviation Authority is reporting a real breakthrough in reducing the vulnerability of airliner fuselages to fire. Its research, conducted jointly with the FAA, was spurred by the 1985 blaze at Manchester airport, which killed 55 people on a British Airways Boeing 737.

Fire is estimated to have penetrated the charter jet's hull in about 60 seconds. As a result of recent advances, experts believe, a fuselage could be made to hold out much longer.

At the root of this problem lies the fact that Europe's Joint Airworthiness Authorities, whose 27 members are in any case not confined to the EU, has no legal status.

Many observers feel it is high time they did.

Yet through this pall of gloom there are glints of optimism.

Before last year, which saw 1,840 deaths, the heaviest toll was in 1985 (1,801). However, 1985 was the worst ever if you include terrorism. But as the magazine Flight International noted in its latest annual survey of safety, passenger traffic has increased by around 50 per cent in the intervening decade, so the statistical risk of dying in an air crash has diminished significantly.

The International Air Transport Association



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For more information, contact Trevor Esling, Cessna Aircraft Co., UK office: Suite 2.4, Doncaste House, Doncaste Road, Bracknell, Berkshire RG12 8PE. Tel: (44) 1344 304 630. Fax: (44) 1344 304 830. UK residents only: Tel: 01344 304 630. Fax: 01344 304 830.

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CONFERENCES AND EXHIBITIONS

JUNE

Date	Event	Venue	Contact
Jun 1-2	Franchising exhibition	Essen	+44 (0)181 742 2226
Jun 1-4	Pacific Telecoms Council seminar	Yokohama	+44 (0)171 237 9773
Jun 1-6	IUPT public transport conference	Stuttgart	+44 (0)171 237 9776
Jun 2	Latin America markets and settlements conf	Zurich	+44 (0)171 237 9777
Jun 2-3	Russian financial markets conference	London	+44 (0)171 237 9778
Jun 2-3	Your business and the Internet	London	+44 (0)171 237 9779
Jun 2-4	International pulp paper exhibition	Helsinki	+44 8 783 8800
Jun 2-6	Food-World Agro	Moscow	+44 95 526 6671
Jun 3-4	Global business issue of technology conference	Brussels	+32 2 563 2100
Jun 3-5	International events trade show	Berlin	+49 30 38 30 66
Jun 3-5	Terminal operations conference & exhibition	Barcelona	+44 (0)171 412 0116
Jun 3-6	Gasoline oil and gas conference	Azerbaijan	+44 (0)171 237 9770
Jun 3-6	Int'l building control conference & exhibition	Harrogate	+44 (0)171 237 9771
Jun 4-5	Recruitment conference & exhibition	London	+44 (0)181 850 0014
Jun 4-6	Chlorine '97	London	+44 (0)171 237 9772
Jun 4-7	Materials handling exhibition	Milan	+39 2 49 02 0000
Jun 5-6	Catering forum	Southampton	+44 (0)171 237 9773
Jun 7-8	Self-build homes show	Chester	+44 (0)171 237 9774
Jun 9-12	Manufacturing exhibition	Moscow	+44 (0)171 235 9775
Jun 9-13	City architecture & building exhibition	Ufa	+7 352 825 9998
Jun 10-13	Municipal development trade	Budapest	+36 1 263 5000
Jun 10-13	World gas conference	Copenhagen	+44 (0)171 237 9777
Jun 10-13	Nor-Shipping '97	Dalo	+47 22 43 01 00
Jun 10-14	Prestige hotel & restaurant trade fair	Monte Carlo	+44 (0)171 352 9992
Jun 11-12	Measurement technology exhibition	Munich	+44 91 33 7057
Jun 11-18	Business event for senior secretaries and PAs	London	+44 (0)171 571 8800
Jun 11-18	International art fair	Basle	+41 61 686 20 20
Jun 12-13	FT aerospace & commercial aviation conference	Paris	+44 (0)171 886 2028
Jun 12-14	Sales promotion & direct marketing exhibition	Moscow	+44 (0)771 439 9774
Jun 15-20	International fair	Poznan	+44 (0)222 233 862
Jun 15-17	FT world gold conference	Prague	+44 (0)171 396 2538
Jun 16-19	Transportation technology exhibition	Florence	+44 (0)181 681 3069
Jun 16-20	Security expo	Moscow	+7 095 268 9671
Jun 16-20	Aeronautical fatigue conference	Edinburgh	+44 (0)181 759 3106
Jun 17-19	Business Solutions '97	London	+44 (0)701 070 9900
Jun 17-20	Museums & collections trade fair	Munich	+49 89 51070
Jun 18-19	Food processing exhibition	Manchester	+44 (0)1732 35 9990
Jun 18-21	Water pollution conference	Bled	+44 (0)171 237 9777
Jun 19-22	European construction conference	Copenhagen	+44 (0)171 237 9777
Jun 20-22	International wine festival	Frankfurt	+49 89 7575
Jun 23-24	FT world aluminium conference	London	+44 (0)171 886 2039
Jun 23-25	Pan-European transportation conference	Helsinki	+44 (0)171 237 9777
Jun 23-27	International cartographic conference	Stockholm	+46 8 749 4100
Jun 23-28	Advertising and media trade fair	Cannes	+44 (0)171 412 0116
Jun 24-28	Exporting forum	Grantham	+44 (0)182 595 0300
Jun 24-27	Undersea defence technology conference	Hamburg	+44 (0)322 890070
Jun 24-27	Company car in action	Milton Keynes	+44 (0)1737 76861
Jun 25-26	Base metals concentrates conference	Helsinki	+44 (0)171 237 9777
Jun 25-26	Meetings & incentive travel show	London	+44 (0)1342 824044
Jun 25-29	Textile machinery trade fair	Barcelona	+44 (0)194 637770
Jun 29-2	Cinema expo	Amsterdam	+44 (0)171 436 9774

JULY

Jul 2-3	Graduate recruitment fair	London	+44 (0)171 383 2906
Jul 7-8	FT European telecommunications conference	London	+44 (0)171 886 2028
Jul 7-10	Micro process conference	Nagoya	+44 (0)171 237 9777
Jul 8-10	Music Asia	Singapore	+65 227 0686
Jul 12-17	Offshore funds conference	Dublin	+44 (0)171 237 9777
Jul 21-25	Materials chemistry conference	Exeter	+44 (0)171 639 4071
Jul 22-25	Sanitation Asia	Singapore	+65 334 3568

AUGUST

Aug 9-17	International consumer fair	Klagenfurt	+43 46 55 66 000
Aug 20-23	Defence marketing show	Moscow	+44 (0)171 266 9720
Aug 21-24	Asia-Pacific life insurance conference	Hong Kong	+44 (0)171 237 9771
Aug 26-27	Motor show conference	Moscow	+44 (0)171 237 9771
Aug 30-31	Agricultural exhibition	Nuremberg	+49 11 86 070
Aug 20-23	Defence marketing show	Moscow	+44 (0)171 266 9720
Aug 24-29	European Society of Cardiology congress	Stockholm	+46 32 94 76 00
Aug 27-28	Electrochem '97	London	+44 (0)171 235 3881

SEPTEMBER

Sep 1	Personal & mobile communications conference	Bonn	+44 (0)171 237 9777
Sep 1-5	Royal Navy and British Army exhibition	Farnborough	+44 (0)171 807 8235
Sep 2-5	Information superhighway conference	Singapore	+44 (0)171 237 9777
Sep 4-7	Civil and military aerospace fair	Prague	+44 (0)1244 681619
Sep 7-12	Aluminium conference	Rio de Janeiro	+44 (0)171 237 9777
Sep 8-9	Roundtable with South Africa government	S Africa	+44 (0)171 237 9777
Sep 8-12	International chemistry exhibition	Moscow	+44 95 255 37 33
Sep 8-12	World tribology congress	London	+44 (0)171 222 7889
Sep 9-11	Industrial management conference & exhibition	Wiesbaden	+49 61 33 7057
Sep 9-12	Offshore oil & gas conference & exhibition	Aberdeen	+44 (0)181 949 9222
Sep 10-11	FT world motor conference	Frankfurt	+44 (0)171 856 2538
Sep 10-13	Building sectors trade fair	Copenhagen	+45 32 52 88 11
Sep 11-21	International automobile show	Frankfurt	+49 69 75750
Sep 13-16	Health, food & environment fair	Bologna	+39 51 282 111
Sep 13-16	International box show	Southampton	+44 (0)174 473377
Sep 14-16	Restaurant show	London	+44 (0)181 240 4444
Sep 15-16	FT world stainless steel conference	Dusseldorf	+44 (0)171 896 2639
Sep 15-19	Bridge & structural engineering conference	Innsbruck	+43 512 50360
Sep 16-20	Industrial trade fair	Hamburg	+49 97 12 66 00
Sep 17-18	Electronic components industry fair	London	+44 (0)178 528282
Sep 17-20	Oil and gas exhibition	Bucharest	+40 1 2231 160
Sep 17-20	Computers and telecommunications fair	Leipzig	+44 (0)181 953 1688
Sep 18-23	Hotel, restaurant and catering trade fair	Paris	+33 1 4756 6000
Sep 19-25	World beverage technology fair	Munich	+49 89 51070
Sep 22-25	International optical communications conference	Edinburgh	+44 (0)171 844 5478
Sep 22-25	International meeting on organic geochemistry	Maastricht	+31 43 363 8388
Sep 22-26	Consumer electronics exhibition	Moscow	+7 095 255 87 33
Sep 22-27	Medical plastics exhibition	Gentofte	+45 331 14122
Sep 22-27	International lighting exhibition	Valencia	+34 96 386 1100
Sep 23-25	Internet show	Birmingham	+44 (0)1923 261683
Sep 23-25	Networks Telecom	Stockholm	+46 40 248080
Sep 23-25	Automation and robotics fair	Heidelberg	+39 0 150 91
Sep 23-28	Airports exhibition	Frankfurt	+44 (0)1707 275841
Sep 23-28	Healthcare building conference & exhibition	Oslo	+47 22 43 9100
Sep 24-26	Aluminium '97	Esson	+49 201 72240
Sep 24-27	International steel and iron exhibition	Bilbao	+44 (0)171 638 7255
Sep 24-28	Electrical engineering and electronics fair	Stuttgart	+49 711 25990
Sep 25-27	Physiotherapy conference	Stockholm	+46 8 749 41 00
Sep 26-29	International hotel and catering exhibition	Porto	+351 2 99 81 400
Sep 29-1	Polyurethanes world congress	Amsterdam	+31 547 271555
Sep 30-1	FT world mobile telecommunications conference	Ghent	+49 3 354 08 80
Sep 30-2	Retail banking & financial technology conf		

Getting around: Latin America

Financial Times correspondents based in the region guide the business traveller round the main business districts, offering the first-time visitor and weary globetrotter alike tips to make their journey a little smoother

ARGENTINA

By Ken Ward

Doing business in Buenos Aires can be a frustrating mixture of frenzied rush and interminable delay. But getting around is easy — many companies and financial institutions are concentrated in the bustling "Microcentro." Even so, do not cram too many meetings into one day. Allow for late starts and overruns, and leave time for some leisurely lunches and dinners. At the weekend, mingle with the tourists in the "Tango" district of San Telmo, or take the hydrofoil across the River Plate to the sleepy Uruguayan town of Colonia.

Visas

Short-stay visitors from most western European countries, the US and Japan do not require a visa; most others do. For longer stays arranging a visa in advance is advisable, if time-consuming.

Airlines

Ezeiza international airport outside Buenos Aires is served by a wide range of regional, North American and European airlines. Gloomy and unwelcoming, Ezeiza is not a place you will want to linger. Internal flights, and some flights to Uruguay and Brazil, leave from the tiny Aeroparque, a short taxi ride from the centre. The nationwide network is good but expensive by international standards. However, the business visitor has no other choice in such a vast country.

Local transport

Have a car waiting on arrival at Ezeiza, unless you want to run the gauntlet of taxi touts. Once in town, taxis are cheap, plentiful and easy to hail. Many taxi drivers appear to believe they are taking part in a permanent grand prix.

Hotels

Plentiful choice. Visiting dignitaries often stay at the Alvear Palace (\$256-\$320 a night), a taxi ride from the centre in smart Recoleta. The Marriott Plaza (\$225-\$340) overlooks the leafy Plaza San Martin and is within strolling distance of the financial centre. The Inter-continental (\$250-\$290) is central. Add 21 per cent sales tax. An adequate "aparthotel" will cost around \$120 a night.

Eating out

Argentina is a carnivore's paradise, but not much fun for vegetarians. Pasta and pizza are the main alternatives to beef, and good ethnic restaurants are scarce, even in the capital. For an upmarket steak dinner, try Las Lilas in the refurbished dock area of Puerto Madero. For a Brazilian-style variation on the same theme, try Rodizio, also in Puerto Madero, with good salads if you cannot face a mountain of meat. Filo, on Avenida San Martin, serves pizza and pasta to a younger crowd.

CHILE

By Imogen Mark

Power breakfasts may have replaced convivial business lunches, but a Santiago traffic jam is still comfortably provincial. For best views of the Andes, avoid the May-August winter season when the smog is worst. Or go skiing above it, 40 minutes from Santiago.

Visas

Most western and some Asian nationalities can enter without an advance visa; a 90-day tourist visa (renewable once, at a charge of \$100), is issued at the airport on arrival. A temporary visa for those intending to take up paid employment is available from Chilean consulates.

Airlines

Chile is the end of the line, so a mere 22 international airlines fly in and out. Lan Chile, the flag carrier, Ladeco, plus two small airlines, National and Avant, serve the half-dozen main cities. Alta adds some smaller ones, and DAP serves Patagonia.

Local transport

From Santiago's Arturo Merino Benitez airport there are metered taxis into town (\$20-\$25), or the Shuttle service — mini-buses for several passengers (\$10). Hotels will charge \$25-\$30 for a pre-arranged pick-up.

Downtown Santiago is compact home of the westside to government offices, banks and financial services; on the uptown eastside there are new glass-tower office blocks. Traffic is reasonable, metered black-and-yellow taxis cost roughly \$1 a mile and are reliable. Hotel cars charge from \$9-\$20 an hour. The Santiago metro is fast, frequent, clean and safe.

Hotels

Most convenient are the Carrera (\$240 a night) and the Kempinski (\$230), both downtown. In pleasanter settings are, midtown, the Sheraton (\$260) and, uptown, the Hyatt (\$280), both a 10 to 20-minute car trip from either centre. Prices do not include breakfast. You can avoid value added tax by paying in US dollars or by credit card.

Eating out

Chilean cuisine is hearty, not distinguished: local taste conservative, not adventurous; high-quality seafood and fresh vegetables are saving graces. Hotels like the Sheraton and the Carrera offer good international cuisine, the Balsas restaurant in Las Condes is outstanding, and there are several good restaurants in El Bosque Norte and Isidora Goyenechea — try Le Due Torri (pasta and seafood), Madroñal, Pimpilpauash, El Otro Sitio (Peruvian). Bellavista, downtown across the river, offers slightly more informal eateries.



The February 6 edition of The Business of Travel featured Getting around south-east Asia, and included, Hong Kong, Indonesia, Malaysia, the Philippines, Thailand and Vietnam. The next issue, scheduled to be published on September 4, will feature the Middle East.

MEXICO

By Leslie Crawford

Allow time to adjust to the high altitude of Mexico City and the awful pollution. Expect heavy traffic everywhere. Officialdom starts its day late (10am), takes a long lunch break (2.30pm to 5.30pm), and then works late into the night.

Visas

All visitors to Mexico should have a valid passport and carry a Mexican government tourist card — like a visa for entry and exit, available free from some travel agencies, at the airport or in-flight. The card is valid for 30 days and may be extended for up to 180 days at the National Immigration Institute. Some nationalities — not western European, US or Canadian national — require a visa.

Airlines

Mexico City's international airport is served by 36 international airlines. Mexican de Aviacion and Aeromexico are the main local operators and cover the principal tourist and commercial destinations. They also connect with minor airlines to smaller cities.

Local transport

A taxi ride from Mexico City's airport to the main hotel district costs about \$8. There is only one taxi company operating from the airport: the fare is paid in advance.

Flagging the ubiquitous green 'Beetle' taxis in the city is not recommended due to the rising number of reported hijackings and robberies by taxi drivers. The safest means of transport is a "taxi de sitio" — dial-a-cab services which charge about double the metered street taxi rates, but which are still cheap by international standards. Sitio taxis can be found outside every hotel.

It is essential to carry a map of the city — the best is the Guia Roja. Mexico City is huge and you cannot rely on taxi drivers to know their way around.

Hotels

Mexico City is one of the biggest cities in the world, so location is very important, depending on what you plan to do. The main hotels are in the business, financial and commercial area along Reforma Avenue. The Four Seasons (\$250 a night), Nikko (\$250), Camino Real (\$220), Sheraton (\$190), Presidente Intercontinental (\$190). Add 17 per cent tax to all hotel rates.

Eating Out

Mexico City caters for all tastes. For traditional Mexican food try the Círculo Centenario (city centre) or the San Angel Inn (south), which is located in the beautiful grounds of an 18th century hacienda. La Galván and Isidora in the Polanco district are popular with businessmen.

PERU

By Sally Bowen

Lima is an odd mixture of first and third world: of formality and informality — as the bizarre collection of vehicles at the airport illustrates. Business relations are a similar mix. Old world courtesy and genuine friendliness have survived the recent advent of a more aggressive entrepreneurial culture.

Visas

Most visitors can enter Peru without a visa. Tourists are admitted with no formalities for three months: the permit can easily be extended for another 60 days. Most short-stay businessmen enter as tourists to pre-empt problems with tax documentation on exit.

Airlines

Lima's Jorge Chavez international airport is served by 21 international airlines, but there are no non-stop flights from Europe so many businessmen travel via Miami. Two Peruvian carriers Aeroperu and Faucett, fly international and domestic routes; provincial cities are also served by AeroContinente, Americana and AeroCondor.

Local transport

Lima taxis are invariably non-metered. "Official" (undistinguishable to the untrained eye) taxis from the airport to the city centre and main business districts cost \$20, pre-paid on leaving the terminal arrivals area. Informal taxis (identified by a removable plastic sticker in the windscreen) cost less than half, but you need to negotiate. The semi-permanent economic squeeze means that every second car in Lima is an informal taxi. There are no fixed prices (short journeys should cost under \$1.50; into town from the business suburbs \$4) and no guarantees that the driver will know your destination — though he will obligingly drive around in circles to find it. Leading hotels will arrange a more reliable service for around \$10 per hour, or a maximum of \$20 for a 10-hour day.

Hotels

Few businessmen stay downtown — it is best not to stroll around the centre at night. The new Peruvian-Swiss-Ecuadorean Oro Verde (\$222 to \$2,500 a night) in San Isidro is reckoned to be Lima's finest. Also highly recommended is the peacefully located El Olivar (\$245), Las Americas (\$250), and the Miraflores Park Plaza (\$256). Corporate rates are some 30 per cent lower.

Eating out

Peru has one of the world's least known but spectacularly good cuisines: you will eat better in Lima than in any other South American city. The cold, offshore Humboldt current means fish and seafood are excellent. Don't miss "ceviche", raw fish marinated in lime juice and chilli pepper.

BRAZIL

By Jonathan Wheatley

Brazil is a beautiful country, but São Paulo, the main business centre, is plain ugly. What it lacks in looks it makes up for in efficiency, although heavy traffic and a national aversion to punctuality can slow things down. Rio de Janeiro is visually stunning and trying hard to rival São Paulo as a business city. One big surprise for most visitors: Brazil is an expensive place.

Visas

Requirements vary, but are required in advance by visitors whose home country demands visas for Brazilian travellers.

Airlines

São Paulo is served by 26 international airlines. Domestic flights are notoriously expensive, though safety and quality of service are good. If travelling from São Paulo to Rio, fly between the smaller city centre airports for one of the world's most spectacular aerial arrivals.

Local transport

An "ordinary" taxi (taxi comum) from São Paulo international airport to the city centre costs about R\$45; "special" taxis (taxi especial) cost R\$10 more — worth it for the comfort and air conditioning. An excellent coach service leaves the airport every half hour to the main hotels for just R\$10. Rio's ordinary taxi drivers are justly famous for their recklessness, so those who value comfort over excitement should take a special taxi for R\$40 from the international airport to Copacabana, where most hotels are situated. Taxis elsewhere are generally safe and reliable, though often pricey. Car hire can be expensive and involve a frustratingly bureaucratic process.

Hotels

Most of São Paulo's business hotels — such as the Maksoud Plaza and the Sheraton Mofarrej (both about R\$350 a night) — are between the city centre and the newer business district. "Aparthotels", such as the Metropolitan Plaza (R\$150 a night), offer a cheaper alternative. Rio hotels are slightly cheaper, and the sumptuous Copacabana Palace is a snip at R\$280 a night. The Hotel Gloria (R\$112) is more modest and closer to the centre.

Eating out

Meat-eating visitors shouldn't miss the grills (churrascarias) such as Rodeio on Rua Haddock Lobo in São Paulo, or Marius on Avenida Atlântica in Rio. São Paulo's big Japanese community offers many excellent and relatively cheap restaurants.

Most international hotels do a good feijoada, the traditional Brazilian Saturday lunch — a stew of black beans and meats served with rice, kale and mandioc flour.

VENEZUELA

By Ray Collett

Caracas has a mild, near-perfect, semi-tropical climate all year round. Many businesses, and especially public offices, still close for a long lunch break from noon to 2:30pm. Public services are very inefficient and it is advisable to hire professional help to carry out official transactions. Beware of pickpockets everywhere.

Visas

Most business travellers are automatically granted a 45-day tourist visa on arrival. Six-month business visas can be obtained from Venezuelan consulates around the world and require some time to process. Both can be extended through a time-consuming application process.

Airlines

Maquetta International airport lies some 45 minutes outside of Caracas and is served by 26 international airlines. Caracas is often used as a gateway to South America. The largest domestic carrier is Avesa, followed by Asercar, Laser and AeroFuy, the latter specialising in tourist destinations. International departure tax is US\$15 (in dollars or bolivars), plus a \$4 airport tax (in bolivars).

Local transport

Official taxis from the airport charge about \$20 to Caracas, though city cabs passing by charge much less. Within the capital, taxis do not have meters so negotiate before travelling. They are reasonable, generally under \$5 per ride. The metro is cheap, clean and safe, though pickpockets abound. Hiring a car is useful if you want to escape to beautiful Caribbean beaches over the weekend. Most international rental car companies are available (\$60 to \$80 per day).

Hotels

The selection of first rate hotels is rather limited. The Caracas Hilton (\$245 plus tax a night) is central and has special business reception, suites, lounge and office. The Tamanaco Intercontinental (\$225 plus tax) is a 15 to 25 minute drive from the business/government centre but is more spacious with larger outdoor recreational facilities. Nearby is the Eurobuilding (\$220 plus tax).

Eating out

There is a large and very good selection of Spanish and Italian restaurants, representing the two principal groups of immigrants in Venezuela. Try the Tasca Segoviana in La Candelaria or IL Cielo in Las Mercedes, where you'll find many restaurants grouped and where you can stroll safely at night. Local cuisine is strong on meat. For a good steak try La Estancia (\$10 per person) in Altamira. A popular place for business dinners is El Tambo Real (\$10-\$15) in Chacaito with its Peruvian/Japanese cuisine.

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Business districts
Shopping

By Jonathan Wicks

Report

When in-house was 'in'

Hoteliers have decided to turn the tide and try to bring some flair, spice and status back into their dining rooms, says Scheherazade Daneshkhu

Ask a well-heeled local in New York, London or Paris where to dine, and the reply is unlikely to include the word "hotel".

It can take weeks to get into one of the fashionable restaurants in these cities. Plenty of mid-market and branded chains are packed, too, but walk into a plush hotel and you are likely to see a half-empty room more populated by waiters than customers.

All too often, the hotel dining room can seem bland and uninviting compared to more exciting alternatives.

In some countries, the hotel restaurant still enjoys the status it once had in the metropolitan centres of the US and Europe. When I visited New Delhi a few years ago, the House of Ming at the Taj Mahal hotel was the best place to eat in town, and its coffee shop was a popular meeting place.

"Many luxury hotel restaurants are practically empty because they don't offer the ambience that most people want," says Mr Ramon Pajares, managing director of the Savoy Hotel group and former regional vice-president of Canadian-owned Four Seasons hotels.

"But this means that the few who do go in tend to get good value for money since hotels also rely on their rooms for income."

Pannell Kerr Forster, the hotel management consultants, believes that the days of the traditional hotel restaurant are numbered. "The restaurant is often the least profitable department, and is run purely to create or support a hotel's image and underpin room occupancy and average rate," says Mr Stan Dixon, director.

PKF's survey of 300 hotels in the US and Europe shows that return on investment in the food and beverage department is 7.1 per cent



At your service: Staff are often left kicking their heels in deserted hotel restaurants...but things are set to change

compared to 13.1 per cent in the rooms division. The return is lower than many alternative investments, including government bonds.

"For many hotels, in-house restaurants remain essential for penetrating the conference and banqueting and other group markets," said Mr Dixon, "but few hoteliers have shown the flair or vision required to turn around their restaurant operations."

The poor profitability of hotel restaurants is one reason behind the growth of townhouse hotels, particularly in London, New York and Paris. These, usually small, hotels aim to create the atmosphere of a private residence.

Many have limited dining facilities and some do not have a kitchen but have an arrangement with a restaurant to provide room service. They can afford to offer competitive room rates since they do not have the financial

burden of a full-service restaurant.

But many hotels believe a restaurant is an essential service for guests. The dilemma is how to do that without draining profits.

One alternative is to turn to an outside operator to run the food service.

Holiday Inn last year allowed franchisees of its core full-service hotels to do away with the restaurant altogether and franchise the food operations instead to branded outlets, such as Little Caesars Pizza Express, Blimpie quick-service sandwich bars and Taco John's Mexican. Holiday Inn says that this is attractive to customers who tend to place a higher value on brands than on unbranded outlets.

The principle of getting an outsider to operate the restaurant can apply even to the luxury end of the market. Forte, the UK's largest hotel group which was taken over by Granada last year, rented out two of its London

five-star hotel restaurants to celebrity chefs. Mr Marco Pierre White cooks at the Hyde Park Hotel, now owned by the Mandarin Oriental hotel group, while Mr Nico Ladenis is at the Grosvenor House.

But Hyatt International, which manages hotels on behalf of their owners does not embrace the contracting-out trend. "We have a responsibility to our owners to make hotel restaurants successful and profitable. We can achieve this by focusing on the local market to make sure we have the right concept," says Mr Frank Ansel, vice-president of food and beverage.

Before launching a restaurant, preferably with a separate street entrance, the group tries to drum up publicity through word of mouth. "If we have to resort to advertising we have failed," says Mr Ansel. "When the Grand Hyatt Hong Kong opened, it was the restaurants that brought

people into the hotel and put it on the map. It was impossible to get a table - they just took off."

An existing restaurant can also be given a new lease of life. Two years ago, the Berkeley Hotel in London, part of the Savoy group, added a touch of south-east Asian spice to Le Perroquet, transforming it into Vong.

The entrance was moved from the side street onto Knightsbridge, and customers now enjoying the French-Thai food in the busy, modern interior would have no reason to think that they were in a hotel restaurant.

Covers rose fourfold in the first year - a clear demonstration that it is possible to operate a successful hotel restaurant - particularly if the name does not give the game away.

* Hotel Food and Beverage - For Prestige or For Profit? Pannell Kerr Forster Associates, New Garden House, 78 Hatton Garden, London EC1N 8JA; £100.

Booking budget need not be bad

Spiralling prices elsewhere are helping to create demand, writes Scheherazade Daneshkhu

The recession in the US and much of Europe may be over, but budget hotels are still in demand. Companies which cut back on travel spending in the early 1990s, partly by booking executives into cheaper rooms, have now found that budget and economy hotels can have a permanent place in their travel plans.

Mr Andrew Fletcher, company secretary of British Aerospace's military aircraft division, says: "Hotels used to be booked on the basis of someone's seniority, but it's an indication of a changing corporate climate that bookings today are based as much on needs."

While some travellers can be apprehensive at first about the budget hotel and its limited facilities, this often disappears once they have tried one out. "They are cheap and cheerful and not nasty. For the times that the traveller is getting in late and leaving early, the budget hotel suits us down to the ground," says Mr Fletcher.

Staffing is minimal in budget chains, which usually makes automated payment a necessity, and the food service is limited to breakfast at most. The level of facilities can, however, vary considerably according to price and the local market.

For example, rooms in the Formula 1 chain owned by Accor, Europe's largest hotels group, often share a bathroom. The group also owns Motel 6 in the US - the chain that took its name from the \$6-a-night it charged when launched in 1962. Unlike budget hotels in Europe, most Motel 6s have

ket, which found themselves losing customers to the sector during the recession.

Mr Mike Platt, director of commercial affairs at Hogg Robinson, the UK budget travel agent, says that the current demand for budget hotels is partly by default because of rapidly-rising room prices at full-service hotels.

"We're booking more and more budget hotels because a lot of the bigger ones are full and because there is a backlash at the increase in rates of the larger hotels," he says.

Can hotels with such basic facilities really meet the needs of a traveller? Mr Platt says that budget hotels tend to be used by domestic travellers on an overnight stay. "The international traveller is likely to be spending a couple of nights and therefore may need more facilities - such as a trouser press - which are not essential for the traveller on a quick overnight stay."

Moreover, domestic travellers are less averse to staying in budget hotels because even if they are in a different part of the country, they know how to get about and where to go to eat. And, since many budget hotels do not have a telephone in the room, using the mobile for a domestic call is practical whereas it can be prohibitively expensive for overseas calls.

Mr Fletcher says the lack of staff can make budget hotels unattractive for women business travellers who may like the security of knowing that they can get help if they need it by calling the front desk.

He believes that companies can waste a lot of money on booking staff into hotels with lots of facilities when there is no chance that they will use or need them at the upper end of the mar-

Hoteliers and guests have lines crossed over phones

Telecoms are often seen as a profit source rather than a service, writes Beverley Fearis

Telephone charges are among the highest costs incurred by business travellers when staying in a hotel, with charges of up to 27 per minute to Asia not uncommon in top London hotels.

A survey commissioned by Mercury Communications, of the UK, found 84 per cent of business travellers believed the prices of hotel telecom services were unreasonable. Despite this, 82 per cent said they used a room telephone during a hotel stay.

The survey, undertaken by IFF Research, concentrated on 42 of the top 50 hotel chains represented in the

extremely poor, value for money, but only 28 per cent admitted their particular hotel was guilty.

When pressed, most hoteliers claimed that their charges were set at up to a 100 per cent mark-up, but business travellers' own experiences show the true mark-up is sometimes as high as 700 per cent, with luxury hotels the worst offenders.

Many hotels are now installing in-room faxes and have not only seen a substantial increase in the number of incoming and outgoing faxes, both subject to heavy charges, but also in outgoing telephone calls as most senders will call to make sure a fax has arrived.

According to Mr Andrew Solum, who cited personal examples of paying \$10 a minute for a call from Brazil to the UK and £19 for a fax from Hong Kong to London, said: "Cost plus a little profit everybody understands, but nobody understands holding their guests hostage. There is no justification offered by the hotels."

A rare exception is UK-based Friendly Hotels, which introduced a policy four years ago of charging 10p a unit. Finance director Mr Ian Rollason said the group believed telephones should be an extra service, rather than a way of making money. However, Friendly is currently reviewing the policy along with the pricing of other services.

Despite being a significant cost, telephone charges are not listed in hotel brochures and even when they are displayed in the room they are quoted in units, which mean nothing to most hotel guests. A unit is, in fact, an out of date measurement used by British Telecom to calculate bills. BT now calculates bills by the second.

Mr Simpson explained: "If you asked a hotelier how many units it would take to make a five-minute call to the US, they would not be able to tell you. It's like going into a restaurant and being charged by the calorie. Unless you are an expert in the calorific value of food, you wouldn't know how much your meal had come to

until after you'd eaten it."

But Mr David Henderson, travel manager of Britain's Independent Television News (ITN), said frequent travellers are well aware of the high prices. "Telephone charges are transparent charges - you know if you use a hotel telephone in a hotel, it's going to cost you. It's the same as with laundry charges and mini-bars."

He said today's cost-conscious companies often stipulate in their travel policies that executives must travel equipped with mobile phones or charge cards to reduce communication costs.

Almost half (46 per cent) of the business travellers surveyed by IFF said they use a mobile phone in hotels instead of using the room phone.

Use of mobile phones is set to rapidly increase as companies develop phones which cost a standard amount worldwide. Inmarsat, for example, aims to offer a satellite telephone costing \$1 a minute worldwide by 2000.

Hotels have reacted with some hostility to these alternative forms of communication. Most impose a fee for anyone using a charge card.

But Mercury believes a minority of hoteliers, mainly in Hong Kong and the US, are beginning to realise that telecom services can be marketed as important added-value products.

According to Mr Simpson, a small but rapidly-growing number of hotels are installing more economical communication facilities such as the Internet and e-mail. Business travellers can pre-book an e-mail address which they can pass on to their colleagues and clients before arrival at the hotel.

UK hoteliers are slowly catching on to this approach and are beginning to consider installing this technology in their rooms. Mr Simpson said that although hoteliers risk losing revenue from telephone charges, these additional services are likely to attract custom.

"If these services can help hotels achieve a 1 per cent increase in occupancy, that will generate more revenue than through telecom charges," he said.

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Whilst the big names automatically feature when searching for services in the travel management business, do they sometimes seem to you to take their eye off the ball? Perhaps it's harder to give personal attention when you're so big.

It may be interesting to look a little further down the table for a team that really catches the eye.

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